

2025 Proposed Budget Presentation



Overview Finance and Budget Committee - October 29

- Brief recap of the FY 2025 Proposed Budget presented on 10/14
- Discussion on Alternate Revenue and Expense Ideas ("Menu of Options")



Topics

- 1. Changes to Budget Presentation
- 2. Overall Budget
- 3. General Fund 2024 Projections, 2025 Highlights, Future Projections
- 4. Property Tax Levy
- 5. Fee Increases
- 6. Public Safety Pensions
- 7. Proposed New Positions
- 8. Menu of Options Revenue and Expense Ideas
- 9. Capital Improvement Program
- 10. Changes to Proposed Budget (To Date)
- 11. Department Summaries
- 12. Budget Memos
- 13. Budget Calendar



Changes to Budget Presentation



Changes to Budget Presentation

In an effort to promote transparency and more appropriately communicate the size and scope of the City's budget, there are three changes to this year's budget presentation:

- 1. <u>Treatment of Interfund Transfers</u> Interfund transfers have double-counted revenues and expenses and inflated the budget total.
- 2. <u>Use of Fund Balance</u> Recorded in the year it is received, not the year it is spent and thus not a true revenue.
- 3. <u>Appropriation of Funds</u> Only appropriating funds where they are controlled by the City and not separate boards (i.e. Library Endowment Fund, Public Safety Pension Funds)





- Total FY 2025 Proposed Budget = \$342.2 million. (excluding \$56.8 million in operating transfers out)
- Total FY 2024 Adopted Budget = \$355.5 million. (excluding \$52.8 million in operating transfers out)

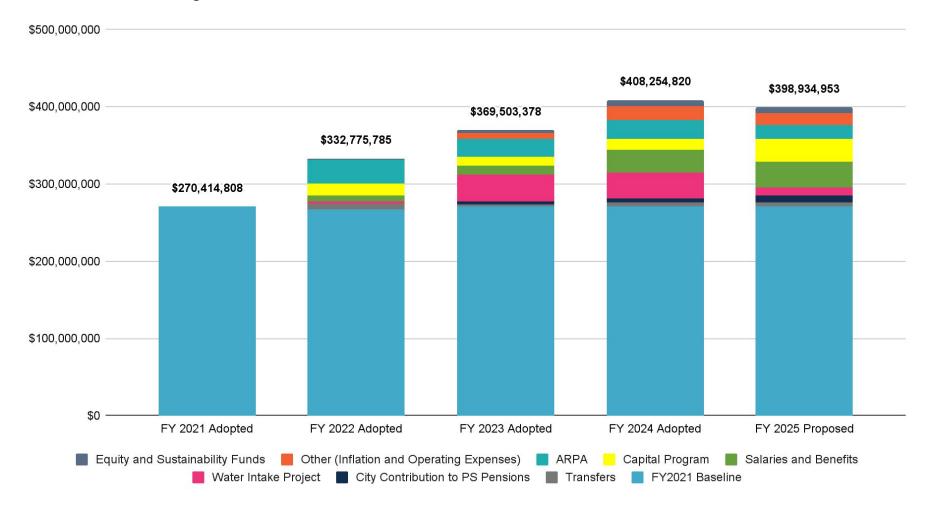
• Decrease of \$13.4 million (excluding transfers)

- Water Intake Project
- o ARPA
- Capital Fund
- Salaries and Wages
- Other

- \$23.8 million
- \$7 million
- + \$16.2 million
- + \$4.5 million
- \$3.3 million

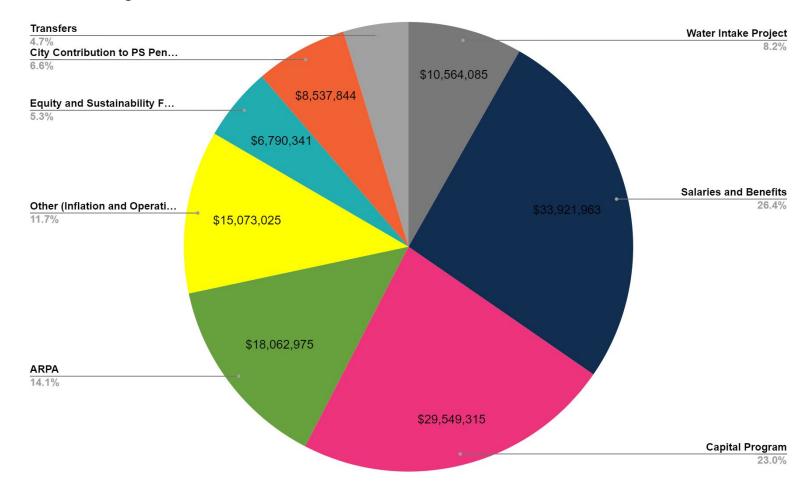


Reasons for Budget Increases FY 2021 - FY 2025





Reasons for Budget Increases FY 2021 - FY 2025







General Fund Revenue Projections (FY 2024)

| Row Labels | 2023 Actual | 202 | 4 Actual | 20 | 24 Budget | 20 | 25 Proposed B | 20 | 24 Low | 202 | 24 High |
|-----------------------------------|----------------|-----|------------|----|-------------|----|---------------|----|-------------|-----|-------------|
| SALES TAX - BASIC | \$ 13,329,108 | \$ | 6,370,229 | \$ | 13,000,000 | \$ | 13,000,000 | \$ | 13,500,000 | \$ | 13,800,000 |
| STATE INCOME TAX | \$ 12,558,980 | \$ | 7,444,161 | \$ | 11,500,000 | \$ | 11,500,000 | \$ | 13,200,000 | \$ | 13,700,000 |
| SALES TAX - HOME RULE | \$ 10,396,123 | \$ | 4,946,510 | \$ | 10,600,000 | \$ | 10,600,000 | \$ | 10,500,000 | \$ | 10,700,000 |
| RECREATION PROGRAM FEES | \$ 7,111,501 | \$ | 4,414,874 | \$ | 7,052,000 | \$ | 7,052,000 | \$ | 7,200,000 | \$ | 7,500,000 |
| BUILDING PERMITS | \$ 4,058,773 | \$ | 7,114,927 | \$ | 4,225,100 | \$ | 4,225,100 | \$ | 15,225,100 | \$ | 16,000,000 |
| PERSONAL PROPERTY REPLACEMENT TAX | \$ 3,482,124 | \$ | 1,547,657 | \$ | 3,500,000 | \$ | 3,500,000 | \$ | 2,300,000 | \$ | 2,800,000 |
| STATE USE TAX | \$ 3,040,435 | \$ | 1,445,171 | \$ | 3,200,000 | \$ | 3,200,000 | \$ | 2,800,000 | \$ | 2,950,000 |
| AMBULANCE SERVICE | \$ 2,595,001 | \$ | 2,723,166 | \$ | 3,200,000 | \$ | 3,200,000 | \$ | 2,800,000 | \$ | 3,200,000 |
| TICKET FINES-PARKING | \$ 3,868,180 | \$ | 1,740,371 | \$ | 3,100,000 | \$ | 3,100,000 | \$ | 3,400,000 | \$ | 3,800,000 |
| LIQUOR TAX | \$ 3,772,043 | \$ | 1,437,157 | \$ | 3,100,000 | \$ | 3,100,000 | \$ | 3,000,000 | \$ | 3,100,000 |
| FROM PARKING FUND | \$ 2,972,388 | \$ | 1,981,592 | \$ | 2,972,390 | \$ | 2,972,390 | \$ | 2,972,390 | \$ | 2,972,390 |
| ELECTRIC UTILITY TAX | \$ 2,734,420 | \$ | 1,285,684 | \$ | 2,900,000 | \$ | 2,900,000 | \$ | 2,900,000 | \$ | 2,900,000 |
| PARKING TAX | \$ 2,952,554 | \$ | 1,468,285 | \$ | 2,900,000 | \$ | 2,900,000 | \$ | 2,850,000 | \$ | 2,900,000 |
| FROM WATER FUND-ROI | \$ 2,831,100 | \$ | 1,925,336 | \$ | 2,888,000 | \$ | 2,888,000 | \$ | 2,888,000 | \$ | 2,888,000 |
| WHEEL TAX | \$ 2,875,749 | \$ | 228,082 | \$ | 2,800,000 | \$ | 2,800,000 | \$ | 2,800,000 | \$ | 2,800,000 |
| REAL ESTATE TRANSFER TAX | \$ 310,770 | \$ | 624,644 | \$ | 2,750,000 | \$ | 2,750,000 | \$ | 1,400,000 | \$ | 1,700,000 |
| GEMT SERVICE REVENUE | \$ 2,399,317 | \$ | 471,861 | \$ | 2,500,000 | \$ | 2,500,000 | \$ | 2,000,000 | \$ | 2,500,000 |
| PENSION PROPERTY TAX | \$ 20,466,167 | \$ | 10,873,363 | \$ | 19,990,105 | \$ | 19,990,105 | \$ | 19,990,105 | \$ | 19,990,105 |
| PROPERTY TAXES | \$ 9,392,325 | \$ | 4,987,282 | \$ | 9,057,297 | \$ | 9,057,297 | \$ | 9,100,000 | \$ | 9,200,000 |
| ALL OTHER GENERAL FUND REVENUES | \$ 23,146,772 | \$ | 13,506,051 | \$ | 22,220,084 | \$ | 22,220,084 | \$ | 22,237,284 | \$ | 23,097,284 |
| TOTAL | \$ 134,293,831 | \$ | 76,536,403 | \$ | 133,454,976 | \$ | 133,454,976 | \$ | 143,062,879 | \$ | 148,497,779 |



General Fund Projections (FY 2024)

| | | FY 24 Low | FY 24 High |
|---------------------------------------|----------------|----------------|----------------|
| | FY 24 Budget | Projection | Projection |
| Beginning Fund Balance | \$49,066,471 | \$49,066,471 | \$49,066,471 |
| Revenues | \$133,454,976 | \$143,062,879 | \$148,497,779 |
| Expenses | -\$147,632,759 | -\$146,700,760 | -\$146,700,760 |
| Purchase of Little Beans (Unbudgeted) | | -\$2,711,226 | -\$2,711,226 |
| Transfer for Tower Truck | | -\$2,300,000 | -\$2,300,000 |
| Transfer to Special Assessment Fund | | -\$1,000,000 | -\$1,000,000 |
| Staff Vacancy Savings | \$3,705,216 | \$5,557,824 | \$7,410,432 |
| Surplus / (Deficit) | -\$10,472,567 | -\$4,091,283 | \$3,196,225 |
| Projected Ending Fund Balance | \$38,593,904 | \$44,975,188 | \$52,262,696 |

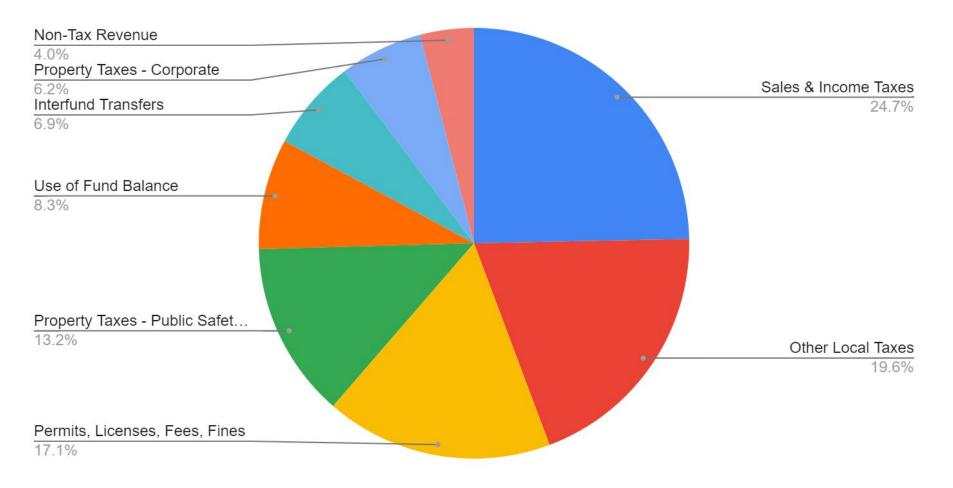


General Fund Revenue Budget (FY 2025)

| Row Labels | 20 | 24 Low | 20 | 24 High | 20 | 25 Budget |
|-----------------------------------|----|---------------------------|----|-------------|----|-------------|
| SALES TAX - BASIC | \$ | 13,500,000 | \$ | 13,800,000 | \$ | 13,350,000 |
| STATE INCOME TAX | \$ | 13,200,000 | \$ | 13,700,000 | \$ | 13,700,000 |
| SALES TAX - HOME RULE | \$ | 10,500,000 | \$ | 10,700,000 | \$ | 10,500,000 |
| RECREATION PROGRAM FEES | \$ | 7,200,000 | \$ | 7,500,000 | \$ | 8,217,409 |
| BUILDING PERMITS | \$ | 15,225,100 | \$ | 16,000,000 | \$ | 5,000,000 |
| PERSONAL PROPERTY REPLACEMENT TAX | \$ | 2,300,000 | \$ | 2,800,000 | \$ | 2,500,000 |
| STATE USE TAX | \$ | 2,800,000 | \$ | 2,950,000 | \$ | 2,900,000 |
| AMBULANCE SERVICE | \$ | 2,800,000 | \$ | 3,200,000 | \$ | 2,800,000 |
| TICKET FINES-PARKING | \$ | 3,400,000 | \$ | 3,800,000 | \$ | 3,800,000 |
| LIQUOR TAX | \$ | 3,000,000 | \$ | 3,100,000 | \$ | 3,300,000 |
| FROM PARKING FUND | \$ | 2,972,390 | \$ | 2,972,390 | \$ | 2,972,390 |
| ELECTRIC UTILITY TAX | \$ | 2,900,000 | \$ | 2,900,000 | \$ | 2,900,000 |
| PARKING TAX | \$ | 2,850,000 | \$ | 2,900,000 | \$ | 2,900,000 |
| FROM WATER FUND-ROI | \$ | 2,888,000 | \$ | 2,888,000 | \$ | 2,888,000 |
| WHEELTAX | \$ | 2,800,000 | \$ | 2,800,000 | \$ | 2,800,000 |
| REAL ESTATE TRANSFER TAX | \$ | 1,400,000 | \$ | 1,700,000 | \$ | 2,500,000 |
| GEMT SERVICE REVENUE | \$ | 2,000,000 | \$ | 2,500,000 | \$ | 2,500,000 |
| PENSION PROPERTY TAX | \$ | 19,990 <mark>,1</mark> 05 | \$ | 19,990,105 | \$ | 19,990,105 |
| PROPERTY TAXES | \$ | 9,100,000 | \$ | 9,200,000 | \$ | 9,449,797 |
| ALL OTHER GENERAL FUND REVENUES | \$ | 22,237,284 | \$ | 23,097,284 | \$ | 23,795,234 |
| TOTAL | \$ | 143,062,879 | \$ | 148,497,779 | \$ | 138,762,935 |

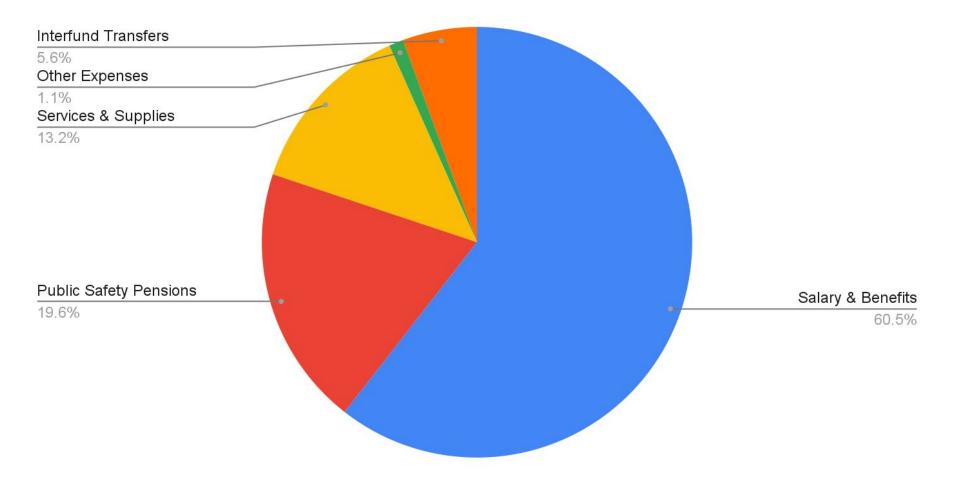


General Fund Revenue Budget by Type (FY 2025)





General Fund Expense Budget by Type (FY 2025)





- **Public Safety Pensions** Required annual contribution increases by \$4 million to \$29.6 million with a property tax levy of \$20 million.
- Wage Increases Budget includes contractual and non-union wage increases.
- **New Positions** Three new positions with two offset by reduction in contractual services and additional revenue.
- **Operating Requests** Increase of just 0.1% as all new operating requests have been offset by reductions in other areas.





Budget Balancing Worksheet (FY 2025)

| General Fund Summary | Revenues | Expenses | Net |
|---|--------------|--------------|-------------|
| Baseline General Fund | 137,262,935 | 144,295,723 | (7,032,788) |
| Proposed General Fund Changes (detail below) | 14,050,000 | 6,982,679 | 7,067,321 |
| Proposed General Fund Budget | 151,312,935 | 151,278,402 | 34,533 |
| | | | |
| Proposed General Fund Changes | Revenues | Expenses | Notes: |
| City-Wide Changes | | | |
| GF Fund Balance | \$12,550,000 | | |
| NW Good Neighbor Revenue | \$1,500,000 | | |
| Vacancy Savings (4%> 6%) | | -\$1,813,966 | |
| Transfer to Equipment Replacement Fund | | -\$1,500,000 | |
| 2024 Required Pension Contribution | | \$5,580,079 | |
| 2025 Required Pension Contribution | | \$4,026,160 | |
| Additional Police overtime and comp time per contract | | \$500,000 | |
| New Position - Manager of Field Services (Salary & | | | |
| Benefits) | | \$190,406 | |



General Fund Balance Projections (FY 2021 - FY 2027)



- Assumes no increase to property tax levy and a very steady reduction to the staff vacancy rate.
- Accounts for contractual wage increases during this time and assumes economy based revenues hold stable.





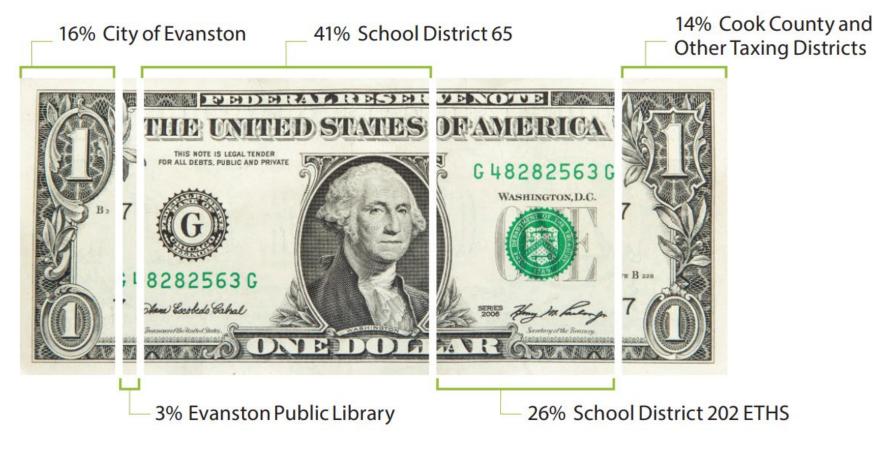
| | 2022 Adopted Tax Levy | 2023 Adopted Tax Levy | 2024 Proposed Tax Levy | \$ Change | % Change |
|-------------------------------|--------------------------|--------------------------|---------------------------|-----------|-------------|
| | (FY 2023) | (FY 2024) | (FY 2025) | 202 500 | 4.20/ |
| General Fund Tax Levy | 9,057,297 | 9,057,297 | 9,449,797 | 392,500 | |
| Human Services Fund | 3,110,000 | 3,360,000 | 3,650,000 | 290,000 | 8.6% |
| General Assistance Fund | 1,300,000 | 1,050,000 | 750,000 | -300,000 | -28.6% |
| Solid Waste Fund | 1,332,500 | 1,332,500 | 950,000 | -382,500 | -28.7% |
| Debt Service (City) | 12,878,258 | 12,766,093 | 12,766,093 | 0 | 0.0% |
| Fire Pension Fund | 9,598,610 | 9,598,610 | 9,598,610 | 0 | 0.0% |
| Police Pension Fund | 10,391,495 | 10,391,495 | 10,391,495 | 0 | 0.0% |
| Total City Levy | 47,668,160 | 47,555,995 | 47,555,995 | 0 | 0.0% |
| | | | | | |
| Library Fund | 7,535,472 | 8,213,664 | 8,624,347 | 410,683 | 5.0% |
| Debt Service (Library) | 507,913 | 574,677 | 576,946 | 2,269 | 0.4% |
| Total Library Levy | 8,043,385 | 8,788,341 | 9,201,293 | 412,952 | 4.7% |
| | | | | | |
| Total Levy (City and Library) | 55,711,545 | 56,344,336 | 56,757,288 | 412,952 | 0.7% |



| | 2023 Adopted Tax Levy | 2024 Levy | | 2024 Levy | |
|-------------------------------|--------------------------|------------------------------|----------|--------------------|----------|
| | (FY 2024) | If Reserves Not Available | % Change | Proposed Budget | % Change |
| General Fund Tax Levy | 9,057,297 | <mark>9,721,762</mark> | 7.3% | 9,449,797 | 4.3% |
| Human Services Fund | 3,360,000 | <mark>5,950,000</mark> | 77.1% | 3,650,000 | 8.6% |
| General Assistance Fund | 1,050,000 | 1,000,000 | -4.8% | 750,000 | -28.6% |
| Solid Waste Fund | 1,332,500 | 1,332,500 | 0.0% | 950,000 | -28.7% |
| Debt Service (City) | 12,766,093 | <mark>14,159,314</mark> | 10.9% | 12,766,093 | 0.0% |
| Fire Pension Fund | 9,598,610 | <mark>13,810,918</mark> | 43.9% | 9,598,610 | 0.0% |
| Police Pension Fund | 10,391,495 | <mark>15,785,426</mark> | 51.9% | 10,391,495 | 0.0% |
| Total City Levy | 47,555,995 | 61,759,920 | 29.9% | 47,555,995 | 0.0% |
| | | | | | |
| Library Fund | 8,213,664 | 8,624,347 | 5.0% | 8,624,347 | 5.0% |
| Debt Service (Library) | 574,677 | 576,946 | 0.4% | 576,946 | 0.4% |
| Total Library Levy | 8,788,341 | 9,201,293 | 4.7% | 9,201,293 | 4.7% |
| Total Levy (City and Library) | 56,344,336 | 70,961,213 | 25.9% | 56,757,288 | 0.7% |



For every dollar you pay in property tax, the City receives 16 cents.





| Community | 2023 Composite Rate | 2023 Municipality Rate | 2023 Library Rate | 2023 Park District Rate | | Municipality + Library + Parks as a % of the Composite Rate |
|-------------------|---------------------------|------------------------------|----------------------|----------------------------|-------|---|
| Oak Park | 10.811 | 1.622 | 0.482 | 0.521 | 2.625 | 24.28% |
| Palatine | 9.825 | 0.978 | 0.353 | 0.649 | 1.98 | 20.15% |
| Arlington Heights | 9.204 | 1.009 | 0.394 | 0.481 | 1.884 | 20.47% |
| Skokie | 8.986 | 0.486 | 0.43 | 0.407 | 1.323 | 14.72% |
| Park Ridge | 8.985 | 0.706 | 0.2 | 0.524 | 1.43 | 15.92% |
| Des Plaines | 8.694 | 0.923 | 0.224 | 0.441 | 1.588 | 18.27% |
| Bloomington* | 8.690 | 0.993 | 0.293 | 0 | 1.286 | 14.79% |
| Evanston* | 8.066 | 1.298** | 0.221 | 0 | 1.519 | 18.83% |

*Bloomington and Evanston have a Parks and Recreation Department, not a separate taxing Park District **Evanston Municipality rate also includes the General Assistance property tax levy



| Community | Home Value | 2023 Average Composite Rate | Approximate Tax Bill for Average Composite Rate | Approximate Property Tax towards Municipality + Library + Park District | Approximate Property Tax towards Elementary & Secondary School Districts | Approximate Property Tax Bill towards All Other Taxing Districts |
|-------------------|--------------|-----------------------------------|---|--|--|--|
| Oak Park | \$500,000.00 | 10.811 | \$16,304.61 | \$3,958.89 | \$10,136.28 | \$2,209.44 |
| Palatine | \$500,000.00 | 9.825 | \$14,817.57 | \$2,986.14 | \$10,021.66 | \$1,809.78 |
| Arlington Heights | \$500,000.00 | 9.204 | \$13,881.01 | \$2,841.35 | \$8,860.38 | \$2,179.28 |
| Skokie | \$500,000.00 | 8.986 | \$13,552.24 | \$1,995.28 | \$10,243.35 | \$1,313.60 |
| Park Ridge | \$500,000.00 | 8.985 | \$13,550.73 | \$2,156.65 | \$9,605.41 | \$1,788.67 |
| Des Plaines | \$500,000.00 | 8.694 | \$13,111.86 | \$2,394.94 | \$8,860.38 | \$1,856.53 |
| Bloomington | \$500,000.00 | 8.690 | \$13,105.82 | \$1,939.48 | \$7,807.69 | \$3,358.65 |
| Evanston | \$500,000.00 | 8.066 | \$11,791.28 | \$2,220.55 | \$7,943.69 | \$1,627.04 |

*Evanston Municipality rate also includes the General Assistance property tax levy

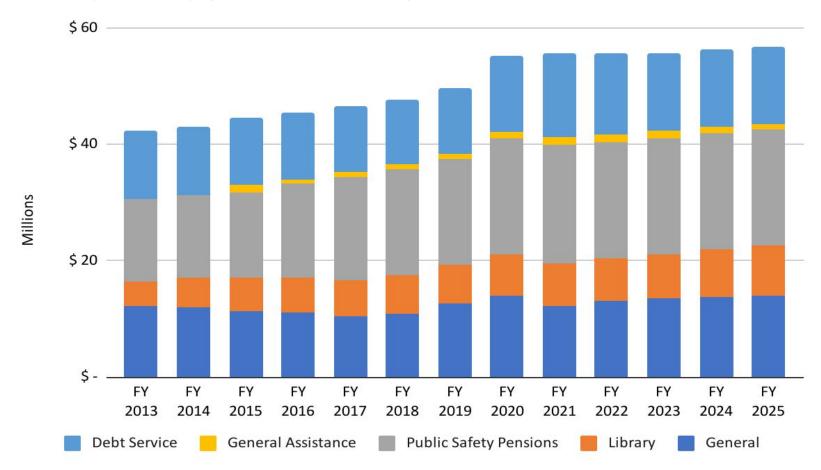
Note: Total taxes for all communities include the Cook County Homeowners exemption.



| | | | | Estimated 2025 GO Bonds | | | Property Tax Increase |
|-----------------|------------------|-----------------|------------|-------------------------|---------------|------------------|-----------------------|
| | | | | Go Bonds | \$ 24,000,000 | | |
| | | | | Estimated Interest | \$ 9,600,000 | | |
| | | | | Total debt service | \$ 33,600,000 | | |
| | | | | Annual Debt service | \$ 1,680,000 | | 1,000,000 |
| | | | | (20 year term) | | | |
| | | 2023 Levy | | | | | |
| | 10% Market Value | 62 | | Projected | | Projected | |
| Market Value of | Assessed Value | Equalized Value | Estimated | City Tax | Amount | City Tax | Amount |
| Property | of Property | of Property | City Tax | on \$1.68M increase | Of Increase | on \$1M increase | Of Increase |
| \$100,000 | \$10,000 | \$30,163.00 | \$458.18 | \$471.83 | \$13.65 | \$466.29 | \$8.11 |
| \$200,000 | \$20,000 | \$60,326.00 | \$916.35 | \$943.66 | \$27.31 | \$932.57 | \$16.22 |
| \$300,000 | \$30,000 | \$90,489.00 | \$1,374.53 | \$1,415.49 | \$40.96 | \$1,398.86 | \$24.33 |
| \$400,000 | \$40,000 | \$120,652.00 | \$1,832.70 | \$1,887.32 | \$54.61 | \$1,865.14 | \$32.44 |
| \$600,000 | \$60,000 | \$180,978.00 | \$2,749.06 | \$2,830.98 | \$81.92 | \$2,797.71 | \$48.66 |
| \$800,000 | \$80,000 | \$241,304.00 | \$3,665.41 | \$3,774.64 | \$109.23 | \$3,730.29 | \$64.88 |
| \$1,000,000 | \$100,000 | \$301,630.00 | \$4,581.76 | \$4,718.30 | \$136.54 | \$4,662.86 | \$81.10 |



Property Tax Levy (FY 2013 - FY 2025)





Percent of General Fund Expenses Paid for with Property Tax (FY 2013 - FY 2025) \$ 200 \$ 150 \$ 100 \$ 50 9.9% 9.3% 18.4% 13.9% 20.1% 12.0% 14.1% 13.1% 7.8% 12.1% 11.6% 9 2% 7.9% \$ -FY 2013 FY 2014 FY 2016 FY 2017 FY 2018 FY 2019 FY 2020 FY 2022 FY 2023 FY 2024 FY 2025 FY 2015 FY 2021 General Fund expenses paid with non-property tax revenues Public Safety Pension Levy General Fund expenses paid with property tax levy



Other Fee Adjustments



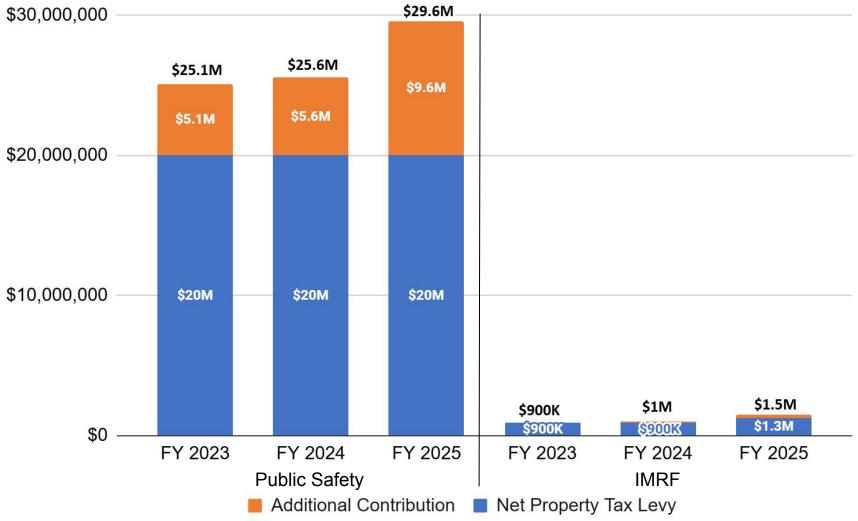
Other Fee Adjustments

| Fee | Change | Reason | Impact on Evanston Resident |
|------------------------|--------|--|--|
| Water (Proposed) | +23.3% | Covers the cost of water main replacement, lead service line replacement. | \$5/month for the average Evanston |
| Sewer (Proposed) | -13.5% | Less sewer infrastructure capital needs and fund balance reserve. | water/sewer customer |
| Solid Waste (Approved) | +7.5% | Covers a portion of wage increases for staff and increases in cost of equipment and services. | \$22.50/year for those with 95 gallon cart. |





Required Pension Contributions (FY 2023-FY 2025)





City Manager's Office

| | 2022 | 2023 | 2024 | 2025 |
|------------------------------|---------------|---------------|---------------|---------------|
| Police | \$ 11,194,538 | \$ 13,295,458 | \$ 13,215,001 | \$ 15,785,426 |
| Fire | \$ 9,528,524 | \$ 11,793,978 | \$ 12,355,183 | \$ 13,810,918 |
| TOTAL | \$ 20,723,062 | \$ 25,089,436 | \$ 25,570,184 | \$ 29,596,344 |
| | | | | |
| Property Tax Levy | \$ 20,118,062 | \$ 19,990,105 | \$ 19,990,105 | \$ 19,990,105 |
| Other Funding Sources | \$ 605,000 | \$ 5,099,331 | \$ 5,580,079 | \$ 9,606,239 |
| TOTAL | \$ 20,723,062 | \$ 25,089,436 | \$ 25,570,184 | \$ 29,596,344 |
| | | | | |
| Funding Target (by 2040) | 90% | 100% | 100% | 100% |
| | | | | |
| PPRT* | \$ 5,616,675 | \$ 4,087,124 | \$ 2,500,000 | \$ 2,500,000 |
| *2024 and 2025 are estimates | | | | |

- Pension property tax levy continues to be held below 2022 levels despite 43% increase in required contributions since then.
- The \$4 million increase in required contributions will be covered by General Fund reserves while they are available.



Per past several audits, statutorily required contribution of Personal Property Replacement Tax (PPRT) to the public safety pension fund was 4.76% of tax levies.

Example from Illinois Department Of Revenue (IDOR):

Calculation of Bond and Pension Liens

Assume that in the 1978 tax levy year, the county treasurer collected 90 percent of the taxes on real estate and 10 percent on personal property.

| | BOND FUND |
|--|--------------------------------------|
| Current bond needs (principal and interest) First lien on replacement tax money | \$80,000 X 10% |
| | \$ 8,000 |
| | PENSIONS |
| (Social security, IMRF, fire pension, police pens | sion, etc. paid from any levy fund.) |
| Current pension needs | \$10,000 |
| Second lien on replacement tax money | <u>X 10%</u> |
| | \$ 1,000 |



IV. SOURCES OF PENSION CONTRIBUTIONS

Required Contribution based on the actuarial valuation report using 100% funding by 2040 will come from any one or more of the following:

- A Pension Property Tax levy that is at the same dollar value level as the prior year adjusted for allocated PPRT per item 2 below;
- 2) The maximum allowable PPRT allocation.
- 3) Additional unrestricted revenues, net of expenses available in the General Fund.
 - a. If the subsequent year budget, after due consideration of discretionary and nondiscretionary expenses such as the ADC, is in deficit, then the ADC may be funded, in part, by any General Fund Reserves in excess of the General Fund required fund balance.
 - b. The City Council may, at its discretion, also consider transferring to the General Fund, for use in making the ADC, any excess fund balances in other unrestricted City Funds.
- If there are not excess reserves available to make the full ADC, then the City Council shall raise the Pension Property Tax levy in order to fund the ADC.
 - a. It is the intent of this Funding Policy that if adequate budget revenues net of expenses or reserves are not available to make the full ADC, then the Pension Property Tax levy shall be raised in order to provide additional funds to achieve the required contribution.



New Positions



New Positions

| Fund | FTE Added |
|---------------------|-----------|
| General Fund | 3 |
| Human Services Fund | 1 |
| Sustainability Fund | 1 |
| Water Fund | 1 |
| TOTAL | 6 |

- Four of the new positions are offset by grant revenue, new revenue, or elimination of consulting services.
- Budget also includes 4.4 positions that were recommended and approved by the City Council in 2024 (CARE Team).





- Staff has compiled a list of 38 ideas to address the structural deficit and use of fund balance.
- Can explore any combination of these with the Finance and Budget Committee and City Council as part of this budget or next year.
- <u>https://www.cityofevanston.org/home/showpublisheddocument/</u> 97226/638636409521249423



General Fund Revenue Ideas (23)

| Idea for Consideration | Revenue Increase |
|--|------------------|
| Increase the City's property tax levy. | \$1,000,000 |
| Review and increase permit fees | \$500,000 |
| Credit card fees for Wheel Taxes, Parks and Recreation Programs, etc. | \$500,000 |
| Review and increase program and rental fees | \$500,000 |
| Stormwater Drainage Fees | \$250,000 |
| Rental Program Registration & Reinspection Fees | \$227,200 |
| Bag Tax Amendment | \$200,000 |
| Increase in Wheel Tax | \$160,000 |
| Administrative Adjudication Hearing Fees | \$150,000 |
| Third Party Food Delivery Surcharge | \$125,000 |
| Recreation Center parking charge for non-residents | \$100,000 |
| Delivery Fleet Tax | \$100,000 |
| Illinois Local Debt Recovery Program for parking tickets, ordinance violations | \$75,000 |
| Increase Long Term Care License | \$60,000 |
| Enforce late fees for Wheel Taxes | \$50,000 |
| Slight increases to Liquor License fees (10%) | \$50,000 |
| Enforcing late fees/penalties in home rule taxes | \$50,000 |
| Overtime for Community Events | \$50,000 |
| Increase to Right of Way Permits | \$30,000 |
| Vacant Property Fees | \$20,000 |
| Increase restaurant reinspection fee | \$14,000 |
| Implement a fieldhouse rental program | \$10,000 |
| Additional special event permits | \$5,000 |



General Fund Expense Ideas (4)

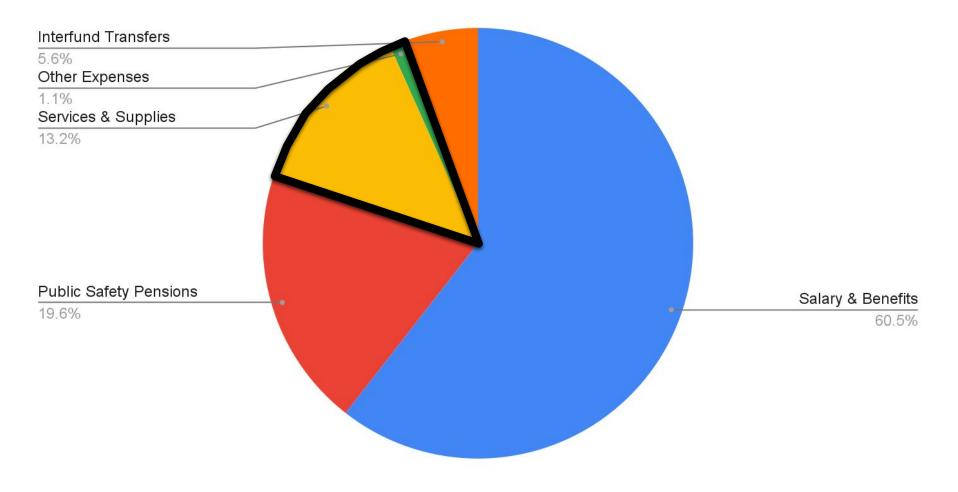
| Idea for Consideration | Expense Reduction |
|---|-------------------|
| Full/partial implementation of reduction exercise. | \$546,993 |
| Increase percent of health insurance costs covered by City employees. | \$100,000 |
| Modification of Lifeguard Program | \$50,000 |
| Field Services Manager Position | \$190,406 |

Parking Fund Revenue Ideas (9)

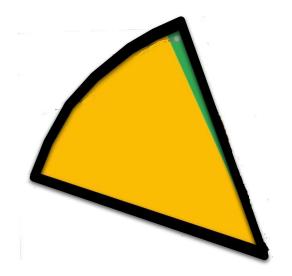
| Idea for Consideration | Revenue Increase |
|--|------------------|
| Parking Utility Fee | \$800,000 |
| Pass through Credit Card Fees | \$400,000 |
| Increase City-Wide Meter Rates | \$350,000 |
| Issue Live Street Cleaning Tickets Instead Of Warnings in Month of March | \$225,000 |
| Increase Various Parking Citation Fines-Specifically Expired Meter | \$200,000 |
| Increase Surface Lot Permits | \$100,000 |
| Increase Residential Parking Permits | \$100,000 |
| Raise fees in Parking Garages for transient parkers | \$100,000 |
| Increase meter rates on lakefront | \$75,000 |



General Fund Expense Budget by Type (FY 2025)







Operating expenses (excluding pensions, transfers, salaries and benefits) total \$21.6 million or 14.3% of General Fund expenses.

Many of these have offsetting revenues (instructor services, food, etc.), are required by law (Training and Travel), and/or are important to ensuring service delivery (seasonal employees, electricity, natural gas).

| | Proposed |
|--------------------------------------|-------------|
| Account | Budget |
| SEASONAL EMPLOYEES | \$3,123,282 |
| SERVICE AGREEMENTS/ CONTRACTS | \$2,943,012 |
| IT COMPUTER SOFTWARE | \$1,780,000 |
| INSTRUCTOR SERVICES | \$1,006,700 |
| BLDG MAINTENANCE MATERIAL | \$868,300 |
| ELECTRICITY | \$865,000 |
| TRAINING & TRAVEL | \$636,670 |
| FOOD | \$490,563 |
| MINOR EQUIPMENT & TOOLS | \$407,466 |
| TELECOMMUNICATIONS | \$399,000 |
| BLDG MAINTENANCE SERVICES | \$386,483 |
| CLOTHING | \$372,200 |
| CREDIT CARD FEES | \$351,600 |
| IT COMPUTER HARDWARE | \$336,315 |
| MEDICAL EQ MAINT AGREEMENTS | \$298,000 |
| TELECOMMUNICATIONS - WIRELESS | \$278,000 |
| RECREATION SUPPLIES | \$276,250 |
| NATURAL GAS | \$275,000 |
| OTHER PROGRAM COSTS | \$273,608 |
| MEMBERSHIP DUES | \$260,396 |
| SUSTAIN EVANSTON PROGRAM | \$250,000 |



Capital Improvement Program



Capital Improvement Plan

| | | FY 2025 |
|--------------------------------|---------------------------|---------------------------|
| | | Prioritized |
| Fund | FY 2025 Proposed | (10/14/24) |
| 187- Library Fund | \$1,900,000 | \$1,900,000 |
| 200- Motor Fuel Tax Fund | \$4,117,185 | \$4,117,185 |
| 215- CDBG Fund | \$1,160,000 | \$1,160,000 |
| 335- West Evanston TIF Fund | \$1,560,790 | \$1,560,790 |
| 365- Five Fifths TIF Fund | \$40,520 | \$40,520 |
| 415- Capital Improvements Fund | <mark>\$28,771,000</mark> | <mark>\$23,641,000</mark> |
| 420- Special Assessment Fund | \$1,650,000 | \$1,650,000 |
| 505 - Parking Fund | \$2,600,000 | \$2,600,000 |
| 510- Water Fund | \$41,970,905 | \$41,970,905 |
| 515- Sewer Fund | \$2,740,000 | \$2,740,000 |
| Pass Through Grants | \$250,000 | \$250,000 |
| Total | \$86,760,400 | \$81,630,400 |



Changes to Proposed Budget



Changes to Proposed Budget - Expenses

| Account | Proposed | Revised | Difference | Notes | Туре |
|----------------------|-----------|---------|------------|------------------------------|-------|
| 180.99.1803.62509 | | | | Erred in including this as a | |
| (Good Neighbor Fund) | \$500,000 | \$0 | -\$500,000 | direct payment from NU. | Staff |
| 180.99.1802.62509 | | | | Erred in including this as a | |
| (Good Neighbor Fund) | \$130,000 | \$0 | -\$130,000 | direct payment from NU. | Staff |
| 180.99.1802.62490 | | | | Erred in including this as a | |
| (Good Neighbor Fund) | \$370,000 | \$0 | -\$370,000 | direct payment from NU. | Staff |
| 180.99.1801.62509 | | | | Erred in including this as a | |
| (Good Neighbor Fund) | \$250,000 | \$0 | -\$250,000 | direct payment from NU. | Staff |



Changes to Proposed Budget - Revenues

| Account | Proposed | Revised | Difference | Notes | Туре |
|----------------------|-----------|-----------|------------|------------------------------|-------|
| 210.21.5160.51015 | | | | Revising net levy based on | |
| (SSA 9) | \$643,000 | \$642,145 | -\$855 | budget from the SSA. | Staff |
| 180.99.1803.56013 | | | | Erred in including this as a | |
| (Good Neighbor Fund) | \$500,000 | \$0 | -\$500,000 | direct payment from NU. | Staff |
| 180.99.1802.56013 | | | | Erred in including this as a | |
| (Good Neighbor Fund) | \$500,000 | \$0 | -\$500,000 | direct payment from NU. | Staff |
| 180.99.1801.56013 | | | | Erred in including this as a | |
| (Good Neighbor Fund) | \$250,000 | \$0 | -\$250,000 | direct payment from NU. | Staff |
| 100.15.1560.57007 | | | | Transfer from TIF did not | |
| (General Fund) | \$110,500 | \$110,550 | \$50 | match. | Staff |



Budget Memos



Budget Memos

 Budget memos have been compiled in response to questions that have been received and are posted on the budget webpage.

https://www.cityofevanston.org/government/budget



Budget Calendar



Budget Calendar

- Friday, October 4: Proposed Budget available on City website
- **Tuesday, October 8:** Budget Discussion at Finance and Budget Committee
- Monday, October 14: Budget Discussion at City Council
- Monday, October 28: Budget Public Hearing at City Council
- **Tuesday, October 29:** Budget Discussion at Finance and Budget Committee
- Wednesday, October 30: Budget Ward Meeting (1st/6th/7th)
- Monday, November 4: Truth in Taxation Public Hearing at City Council
- Wednesday, November 6: Budget Ward Meeting (2nd/5th/8th)
- Thursday, November 7: Budget Ward Meeting (3rd/4th/9th)
- Monday, November 11: Introduction of Tax Levy Ordinances
- **Tuesday, November 12:** Budget Discussion at Finance and Budget Committee
- Monday, November 25: Target Adoption of Budget by City Council

