



AGENDA

Special City Council

Monday, October 16, 2023

**Lorraine H. Morton Civic Center, James C. Lytle City Council Chambers, Room 2800
6:00 PM**

Join Zoom Meeting

[https://us06web.zoom.us/j/89198003010?pwd=N3Jwb2tyOHFUeVY1RDdLQURWL1c0dz0](https://us06web.zoom.us/j/89198003010?pwd=N3Jwb2tyOHFUeVY1RDdLQURWL1c0dz09)

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Meeting ID: 891 9800 3010

Passcode: 070286

Those wishing to make public comments for this City Council meeting may submit written comments in advance or sign up to provide public comment by phone or video during the meeting by completing the City Clerk's Office's online form at

www.cityofevanston.org/government/city-clerk/public-comment-sign-up

or by calling/texting 847-448-4311.

Community members may watch the City Council meeting online at

www.cityofevanston.org/channel16 or on Cable Channel 16

Page

(I) ROLL CALL - COUNCILMEMBER REVELLE

(II) PUBLIC COMMENT

Members of the public are welcome to speak at City Council meetings. As part of the Council agenda, a period for public comments shall be offered at the commencement of each regular Council meeting. Public comments will be noted in the City Council Minutes and become part of the official record. Those wishing to speak should sign their name and the agenda item or non-agenda topic to be addressed on a designated participation sheet. If there are five or fewer speakers, fifteen minutes shall be provided for Public Comment. If there are more than five speakers, a period of forty-five minutes shall be provided for all comment, and no individual shall speak longer than three minutes. The Mayor will allocate time among the speakers to ensure that Public Comment does not exceed forty-five minutes. The business of the City Council shall commence forty-five minutes after the beginning of Public Comment. Aldermen do not respond during Public Comment. Public Comment is intended to foster dialogue in a respectful and civil manner. Public comments are requested to be made with these guidelines in mind.

(III) SPECIAL ORDERS OF BUSINESS

- SP1. **FY 2024 Proposed Budget Overview and FY 2024 Library Proposed Budget Overview** 4 - 40

Staff Seeks Direction on the FY 2024 Proposed Budget

For Discussion

[FY 2024 Proposed Budget Overview and FY 2024 Library Proposed Budget Overview](#)

- SP2. **2024 Proposed Capital Improvement Program - Criteria for Prioritization** 41 - 66

Staff will present information on the use of criteria to set priorities for the 2024 Capital Improvement Program for discussion with the City Council.

For Discussion

[2024 Proposed Capital Improvement Program - Criteria for Prioritization](#)

(IV) EXECUTIVE SESSION

(V) CALL OF THE WARDS

(Councilmembers shall be called upon by the Mayor to announce or provide information about any Ward or City matter which a Councilmember desires to bring before the Council.) {Council Rule 2.1(10)}

(VI) ADJOURNMENT



Memorandum

To: Honorable Mayor and Members of the City Council
 From: Hitesh Desai, Chief Financial Officer/Treasurer
 CC: Clayton Black, Budget Manager
 Subject: FY 2024 Proposed Budget Overview and FY 2024 Library Proposed Budget Overview
 Date: October 16, 2023

Recommended Action:
 Staff Seeks Direction on the FY 2024 Proposed Budget

Council Action:
 For Discussion

Summary:
 The 2024 Proposed Budget was published on the City's website on Friday, October 6. The budget can be viewed online at [2024 Proposed Budget](#). Additional budget information can be found on the City's website: cityofevanston.org/budget.

Library
 The staff of the Evanston Public Library serves the information needs of our community both within the walls of our two locations and throughout the City by bringing our programs and services to locations where our community members gather.

The budgeted operating expenditures are projected to increase to \$9.94M in FY2024. This is due to increased personnel costs for existing AFSCME and non-union position salaries and benefits negotiated and approved in FY2023. The Library is not adding any additional personnel positions in FY2024. The non-personnel expenditures are projected to stay flat in FY2024.

| FY2024 Library Operating Budget Expenditures | Amount |
|--|-------------|
| Early Learning and Literacy | \$1,047,429 |
| Lifelong Learning and Literacy | \$1,671,553 |

| | |
|-------------------------------|-------------|
| Access Services | \$1,560,504 |
| Engagement Services | \$1,278,478 |
| Innovation & Digital Learning | \$1,076,613 |
| Maintenance | \$1,346,307 |
| Administration | \$1,960,264 |
| TOTAL | \$9,941,147 |

The budgeted operating revenue is projected to increase to \$9.17M in FY2024. This represents a 9.0% increase over FY2023 in the property tax levy for the Library Fund. The projected \$770,477 deficit will reduce the fund balance to \$3.0M at the end of FY2024.

| | |
|--------------------------------|-------------|
| 2024 Library Operating Revenue | Amount |
| Property Taxes | \$8,213,664 |
| Non-tax Revenue | \$957,006 |
| TOTAL | \$9,170,670 |

Attachments:

[2024 Budget Presentation for 10-10-23.pptx \(2\)](#)



2024 Proposed Budget Overview

October 18, 2023

Topics

- Overall Budget
- 2023 General Fund Projections
- 2024 Proposed General Fund Budget
 - Revenues and Expenses
 - Budget Balancing
 - Future Projections
- Tax and Fee Increases
 - Property Taxes
 - Ambulance Fees
 - Water Rates
 - Solid Waste
- Proposed New Positions
- Capital Improvement Program
- Fund Balances and Projections

Overall Budget

Total Proposed Budget = \$449,008,728

- Increase from 2023 Adopted Budget = \$51.8 million
 - Salaries and Wages + \$19.4 million
 - Capital Fund + \$15.2 million
 - Additional increases in Water, MFT, and ARPA (\$12.6 million)

Overall Budget - City Council Goals

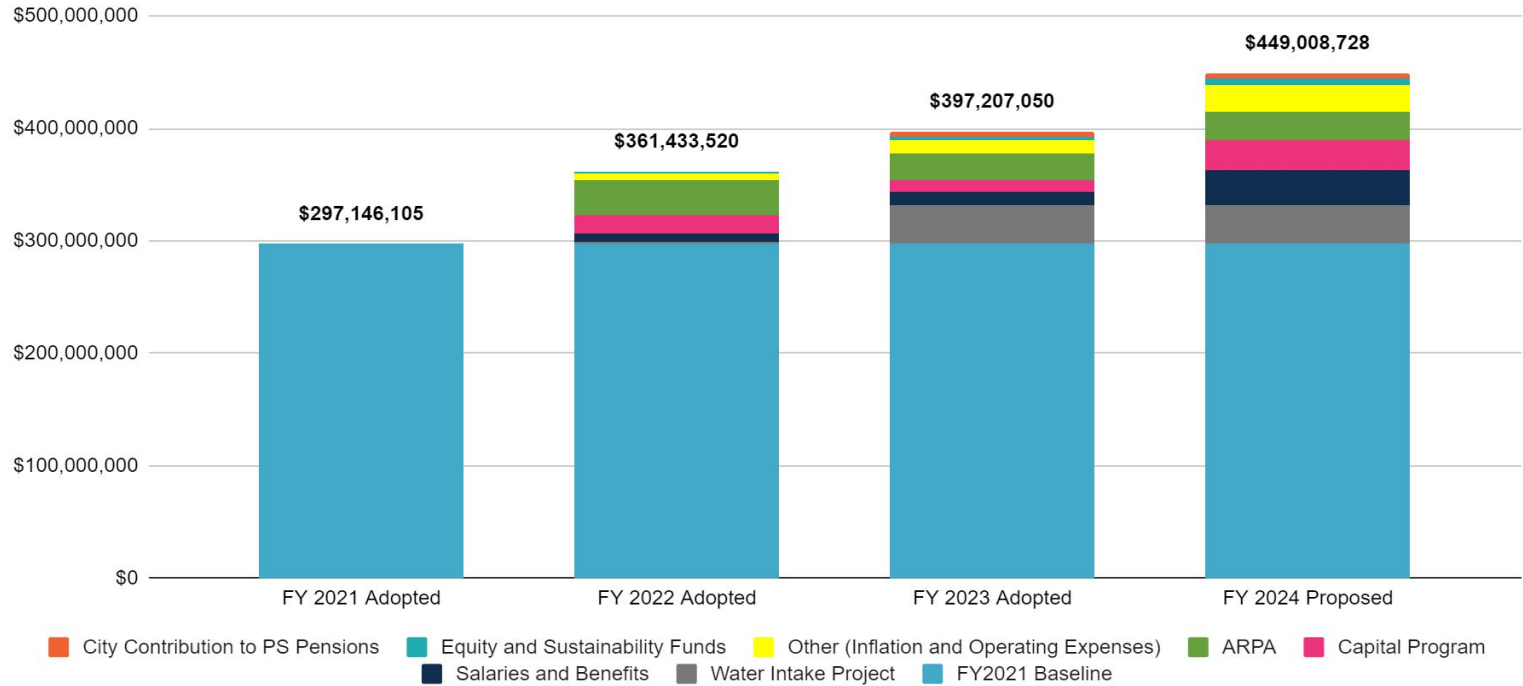
The City Council has set the following goals for 2023 to 2025. As part of each goal, the City Council has emphasized that equity be a key objective in achieving each objective.

- **Housing** — Expand the supply of safe and affordable housing in every neighborhood of Evanston.
- **CARP** — Achieve Evanston’s 2025 Climate Action and Resilience Plan [goals](#).
- **Economic Development** — Invest in and bolster Evanston’s unique identity and culture. Foster growth and stability for existing and new Evanston businesses. Ensure pathways to economic growth for residents.
- **Finance** — Responsible and sustainable stewardship of city assets.
- **Public Safety** — Ensure Evanston is safe and welcoming to all. Implement best practices and policies and develop coordinated alternative public safety responses.
- **Public Health** — Make significant and measurable progress toward addressing [E-plan priorities](#).

Overall Budget

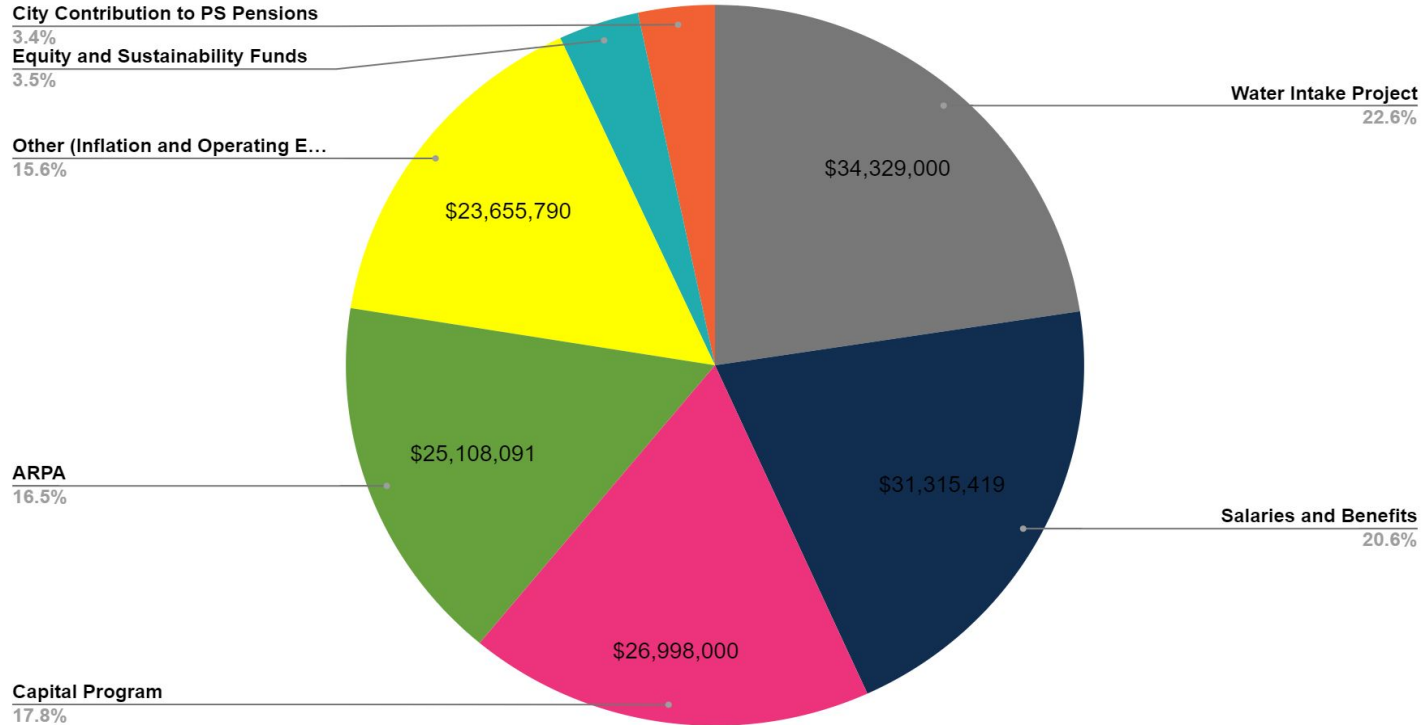
Adopted and Proposed Budgets

FY2021-FY2024



Overall Budget

What makes up the \$151.8M increase from the FY2021 Adopted Budget to the FY2024 Proposed Budget?



2023 General Fund Projections

| | FY 2023 Budget | FY 2023 Actual YTD (8/31/2023) | FY 2022 Budget | FY 2022 Actual YTD (8/31/2022) |
|---------------------------------|---------------------|--------------------------------------|--------------------|--------------------------------------|
| Funds | | | | |
| 100 GENERAL FUND | | | | |
| Revenue | | | | |
| Other Taxes | 56,570,000 | 42,884,059 | 51,925,000 | 46,522,001 |
| Property Taxes | 29,047,402 | 16,682,037 | 28,774,164 | 16,178,435 |
| Charges for Services | 8,785,075 | 7,441,369 | 8,491,325 | 7,775,470 |
| Licenses, Permits and Fees | 7,543,450 | 5,399,130 | 8,085,550 | 5,271,162 |
| Interfund Transfers | 7,733,949 | 5,155,960 | 8,775,706 | 5,850,471 |
| Fines and Forfeitures | 3,632,500 | 2,736,823 | 3,723,500 | 2,543,089 |
| Intergovernmental Revenue | 3,116,184 | 2,591,890 | 5,961,342 | 5,964,669 |
| Interest Income | 55,000 | 1,025,559 | 55,000 | 223,937 |
| Other Revenue | 1,168,600 | 911,674 | 1,118,100 | 1,649,741 |
| Revenue Total | 117,652,160 | 84,828,501 | 116,909,687 | 91,978,973 |
| Expenses | | | | |
| Salary and Benefits | 75,748,150 | 50,216,729 | 74,503,722 | 44,640,850 |
| Insurance and Other Chargebacks | 28,934,436 | 18,913,180 | 24,383,062 | 14,620,342 |
| Services and Supplies | 16,965,457 | 12,137,417 | 15,131,213 | 10,476,807 |
| Interfund Transfers | 4,248,750 | 6,179,933 | 2,595,000 | 2,347,968 |
| Other Expenses | 1,840,822 | 423,211 | 1,277,990 | 720,450 |
| Expenses Total | 127,737,614 | 87,870,469 | 117,890,987 | 72,806,418 |
| Difference | (10,085,454) | (3,041,969) | (981,300) | 19,172,556 |

2023 General Fund Projections - Revenues

| Row Labels | 2022 Actual Amount | 2023 Actual Amount | 2023 Adopted Budget | 2023 Low Projection | 2023 High Projection | |
|---|--------------------|--------------------|---------------------|---------------------|----------------------|----------------------|
| STATE INCOME TAX | \$ 12,826,057 | \$ 8,331,474 | \$ 11,500,000 | \$ 11,500,000 | \$ 11,900,000 | |
| SALES TAX - BASIC | \$ 12,987,309 | \$ 8,182,732 | \$ 11,000,000 | \$ 12,500,000 | \$ 13,300,000 | |
| SALES TAX - HOME RULE | \$ 10,455,926 | \$ 6,262,030 | \$ 8,000,000 | \$ 10,000,000 | \$ 10,800,000 | |
| RECREATION PROGRAM FEES | \$ 6,883,690 | \$ 5,140,963 | \$ 5,371,375 | \$ 6,900,000 | \$ 6,900,000 | |
| BUILDING PERMITS | \$ 7,000,238 | \$ 3,922,416 | \$ 4,225,100 | \$ 4,750,000 | \$ 5,250,000 | |
| WHEEL TAX | \$ 2,804,272 | \$ 1,405,512 | \$ 3,100,000 | \$ 2,800,000 | \$ 2,800,000 | |
| TICKET FINES - PARKING | \$ 3,581,580 | \$ 2,435,233 | \$ 3,000,000 | \$ 3,100,000 | \$ 3,100,000 | |
| LIQUOR TAX | \$ 3,291,166 | \$ 2,783,145 | \$ 3,000,000 | \$ 3,000,000 | \$ 3,100,000 | |
| ELECTRIC UTILITY TAX | \$ 2,925,798 | \$ 2,081,425 | \$ 2,900,000 | \$ 2,900,000 | \$ 2,900,000 | |
| STATE USE TAX | \$ 3,165,654 | \$ 1,861,653 | \$ 2,650,000 | \$ 3,200,000 | \$ 3,200,000 | |
| PARKING TAX | \$ 2,952,826 | \$ 1,961,895 | \$ 2,600,000 | \$ 2,900,000 | \$ 2,900,000 | |
| PERSONAL PROPERTY REPLACEMENT TAX | \$ 5,516,675 | \$ 2,809,787 | \$ 2,855,000 | \$ 4,000,000 | \$ 4,305,000 | |
| GEMT SERVICE REVENUE | \$ 3,359,575 | \$ 1,560,716 | \$ 2,000,000 | \$ 2,500,000 | \$ 2,500,000 | |
| NATURAL GAS UTILITY TAX | \$ 1,987,378 | \$ 1,503,049 | \$ 1,400,000 | \$ 1,850,000 | \$ 1,850,000 | |
| MUNICIPAL HOTEL TAX | \$ 2,166,476 | \$ 2,103,892 | \$ 1,300,000 | \$ 2,250,000 | \$ 2,250,000 | |
| REAL ESTATE TRANSFER TAX* | \$ 5,496,306 | \$ (1,569) | \$ 750,000 | \$ 350,000 | \$ 750,000 | |
| | | | | | | |
| PENSION PROPERTY TAXES | \$ 20,313,549 | \$ 11,252,677 | \$ 19,990,105 | \$ 19,990,105 | \$ 19,990,105 | |
| PROPERTY TAXES | \$ 8,759,074 | \$ 5,429,361 | \$ 9,057,297 | \$ 9,057,297 | \$ 9,057,297 | |
| | | | | | | |
| ALL OTHER GENERAL FUND REVENUES | \$ 26,401,662 | \$ 20,416,308 | \$ 22,953,283 | \$ 24,121,183 | \$ 24,121,183 | |
| | | | | | | |
| TOTAL | \$ 142,875,211 | \$ 89,442,696 | \$ 117,652,160 | \$ 127,668,585 | \$ 130,973,585 | |
| | | | | Difference | \$ 10,016,425 | \$ 13,321,425 |
| *The first \$3 million in Real Estate Transfer Taxes are recorded in the Reparations Fund in FY 2023. | | | | | | |
| 2023 Actuals are as of 10/9/2023 | | | | | | |

2023 General Fund Projections - Expenses

Budgeted

| Item | Cost |
|--|----------------|
| Use of Fund Balance to Balance 2023 General Fund | (\$10,085,454) |

Approved Additional Spending

| Item | Cost |
|---|----------------------|
| Cover Overage on Animal Shelter Project | (\$1,500,000) |
| Cover Overage on Skate Park Project | (\$92,266) |
| Cover Overage on Oakton Corridor Project | (\$806,960) |
| Cover Overage due to Inflation on Main St Project | (\$865,000) |
| Cover Overage on 2023 Water Main Improvement | (\$137,792) |
| Cover Unbudgeted Ambulance Purchase | (\$237,001) |
| Higher than Budgeted Wage Increase (Fire) | (\$1,400,000) |
| Higher than Budgeted Wage Increase (Police) | (\$1,600,000) |
| Higher than Budgeted AFSCME Wage Increases | (\$1,700,000) |
| Higher than Budgeted Non-Union Wage Increases | (\$350,000) |
| | (\$8,689,019) |

2023 General Fund Projections

| | FY 2023 Budget | FY 2023 Low Projection | FY 2023 High Projection |
|--|-----------------------|---------------------------|----------------------------|
| Beginning Fund Balance | \$57,802,485 | \$57,802,485 | \$57,802,485 |
| Revenues | \$117,652,160 | \$127,668,585 | \$130,973,585 |
| Expenses | (\$127,737,614) | (\$127,737,614) | (\$127,737,614) |
| Approved Uses of GF Fund Balance | \$ - | (\$8,689,019) | (\$8,689,019) |
| Surplus/(Deficit) | (\$10,085,454) | (\$8,758,048) | (\$5,453,048) |
| Projected Ending Fund Balance | \$47,717,031 | \$49,044,437 | \$52,349,437 |
| | | | |
| Required Fund Balance | \$21,204,444 | \$22,646,821 | \$22,646,821 |
| Remaining Fund Balance Excess/(Shortfall) | \$26,512,587 | \$26,397,616 | \$29,702,616 |

2024 Proposed General Fund Budget - Revenues

| Row Labels | 2023 Low Projection | 2023 High Projection | 2024 Revised Budget |
|-----------------------------------|---------------------|----------------------|---------------------|
| STATE INCOME TAX | \$ 11,500,000 | \$ 11,900,000 | \$ 11,500,000 |
| SALES TAX - BASIC | \$ 12,500,000 | \$ 13,300,000 | \$ 13,000,000 |
| SALES TAX - HOME RULE | \$ 10,000,000 | \$ 10,800,000 | \$ 10,600,000 |
| RECREATION PROGRAM FEES | \$ 6,900,000 | \$ 6,900,000 | \$ 7,052,000 |
| BUILDING PERMITS | \$ 4,750,000 | \$ 5,250,000 | \$ 4,225,100 |
| WHEEL TAX | \$ 2,800,000 | \$ 2,800,000 | \$ 2,800,000 |
| TICKET FINES - PARKING | \$ 3,100,000 | \$ 3,100,000 | \$ 3,100,000 |
| LIQUOR TAX | \$ 3,000,000 | \$ 3,100,000 | \$ 3,100,000 |
| ELECTRIC UTILITY TAX | \$ 2,900,000 | \$ 2,900,000 | \$ 2,900,000 |
| STATE USE TAX | \$ 3,200,000 | \$ 3,200,000 | \$ 3,200,000 |
| PARKING TAX | \$ 2,900,000 | \$ 2,900,000 | \$ 2,900,000 |
| PERSONAL PROPERTY REPLACEMENT TAX | \$ 4,000,000 | \$ 4,305,000 | \$ 3,500,000 |
| GEMT SERVICE REVENUE | \$ 2,500,000 | \$ 2,500,000 | \$ 2,500,000 |
| NATURAL GAS UTILITY TAX | \$ 1,850,000 | \$ 1,850,000 | \$ 1,850,000 |
| MUNICIPAL HOTEL TAX | \$ 2,250,000 | \$ 2,250,000 | \$ 2,350,000 |
| REAL ESTATE TRANSFER TAX* | \$ 350,000 | \$ 750,000 | \$ 2,750,000 |
| | | | |
| PENSION PROPERTY TAXES | \$ 19,990,105 | \$ 19,990,105 | \$ 19,990,105 |
| PROPERTY TAXES | \$ 9,057,297 | \$ 9,057,297 | \$ 12,802,698 |
| | | | |
| ALL OTHER GENERAL FUND REVENUES | \$ 24,121,183 | \$ 24,121,183 | \$ 25,090,474 |
| | | | |
| TOTAL | \$ 127,668,585 | \$ 130,973,585 | \$ 135,210,377 |

2024 Proposed General Fund Budget - Expenses

- **Wage Increases** - Nearly \$12 million in increases to salaries in 2024 compared to 2023 budget given approved collective bargaining contracts.
- **New Positions** - 15.6 new positions included in the proposed General Fund budget
- **Transfer to Fleet Fund** - Impact of inflation on vehicles parts, labor, and fuel.
- **Public Safety Pensions** - \$5 million of additional contributions will come from sources identified in the policy including property tax levy, PPRT, and General Fund balance.
- **Operating Requests**

2024 Proposed General Fund – Budget Balancing

| | 2024 Baseline Budget | 2024 Proposed Budget |
|--|-------------------------|-------------------------|
| General Fund Operating Revenue | \$130,375,535 | \$130,375,535 |
| Use of Reserves | | \$10,350,000 |
| Increase to Net Property Tax Levy | | \$3,745,401 |
| Increase to Transfers | | \$389,441 |
| Increase in Ambulance Fees | | \$700,000 |
| General Fund Total Revenue | \$130,375,535 | \$145,560,377 |
| | | |
| General Fund Operating Expenses | \$124,991,558 | \$124,991,558 |
| Salary Increases | | \$12,246,229 |
| New Positions | | \$1,734,096 |
| Operating Requests | | \$2,710,697 |
| Transfer to Fleet Fund | | \$695,100 |
| Full Funding of Public Safety Pensions | | \$4,975,079 |
| Vacancy Adjustment | | (\$1,852,608) |
| General Fund Total Expenses | \$124,991,558 | \$145,500,151 |
| | | |
| General Fund Net | \$5,383,977 | \$60,266 |

2024 Proposed General Fund – Fund Balance

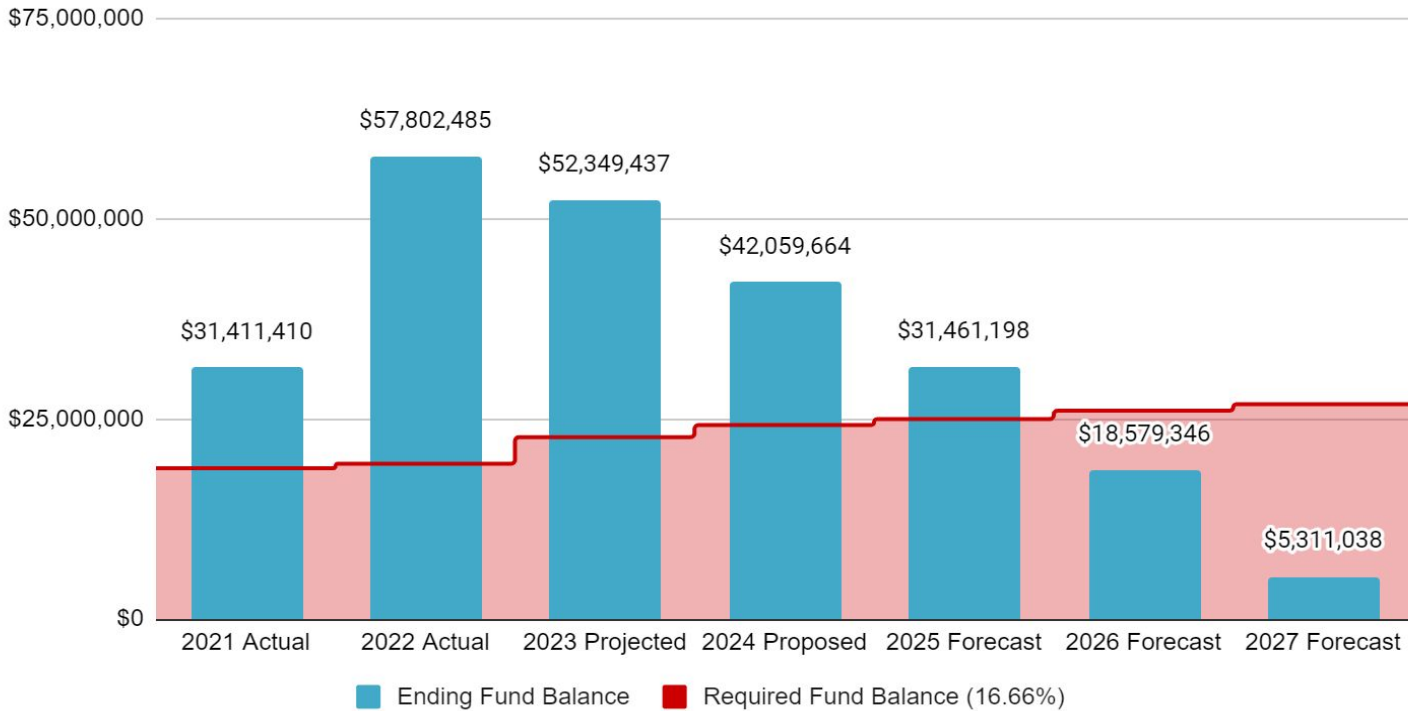
General Fund Forecast With Proposed Tax Levy Increase in FY 2024

| | 2021 Actual | 2022 Actual | 2023 Projection | 2024 Proposed Budget | 2025 Forecast | 2026 Forecast | 2027 Forecast |
|--|-----------------------|-----------------------|-----------------------|------------------------|------------------------|------------------------|------------------------|
| Revenues | \$ 127,046,916 | \$ 142,846,452 | \$ 130,973,585 | \$ 135,210,377 | \$ 139,266,688 | \$ 143,444,689 | \$ 147,748,030 |
| Other Tax | 63,160,559 | 72,628,530 | 65,455,000 | 66,160,000 | 68,144,800 | 70,189,144 | 72,294,818 |
| Prop Tax | 28,836,685 | 29,072,623 | 29,047,402 | 32,792,803 | 33,776,587 | 34,789,885 | 35,833,581 |
| Charges for Serv | 8,982,977 | 10,968,272 | 10,713,700 | 11,655,200 | 12,004,856 | 12,365,002 | 12,735,952 |
| Transfers | 9,183,260 | 8,775,706 | 7,733,949 | 8,123,390 | 8,367,092 | 8,618,104 | 8,876,648 |
| Lic, Permit, Fee | 8,497,962 | 9,776,681 | 8,595,350 | 7,336,450 | 7,556,544 | 7,783,240 | 8,016,737 |
| Fines & Forfeits | 3,707,975 | 4,059,443 | 3,732,500 | 3,725,000 | 3,836,750 | 3,951,853 | 4,070,408 |
| Intergovernment | 3,130,908 | 5,690,842 | 3,553,184 | 3,967,034 | 4,086,045 | 4,208,626 | 4,334,885 |
| Other Rev | 1,514,759 | 1,227,227 | 1,192,500 | 1,200,500 | 1,236,515 | 1,273,610 | 1,311,819 |
| Interest Income | 31,831 | 647,128 | 950,000 | 250,000 | 257,500 | 265,225 | 273,182 |
| Expenses | \$ 113,087,355 | \$ 116,484,137 | \$ 136,426,633 | \$ 145,500,150 | \$ 149,865,155 | \$ 156,326,541 | \$ 161,016,337 |
| Current Year Surplus/(Deficit) | \$ 13,959,561 | \$ 26,362,314 | \$ (5,453,048) | \$ (10,289,773) | \$ (10,598,466) | \$ (12,881,852) | \$ (13,268,308) |
| Beginning Fund Balance | \$ 18,674,964 | \$ 31,411,410 | \$ 57,802,485 | \$ 52,349,437 | \$ 42,059,664 | \$ 31,461,198 | \$ 18,579,346 |
| Current Year Surplus/(Deficit) | \$ 13,959,561 | \$ 26,362,314 | \$ (5,453,048) | \$ (10,289,773) | \$ (10,598,466) | \$ (12,881,852) | \$ (13,268,308) |
| Ending Fund Balance | \$ 31,411,410 | \$ 57,802,485 | \$ 52,349,437 | \$ 42,059,664 | \$ 31,461,198 | \$ 18,579,346 | \$ 5,311,038 |
| Fund Balance Policy (16.66%) | 16.66% | 16.66% | 16.66% | 16.66% | 16.66% | 16.66% | 16.66% |
| Required Fund Balance | \$ 18,840,353 | \$ 19,406,257 | \$ 22,728,677 | \$ 24,240,325 | \$ 24,967,535 | \$ 26,044,002 | \$ 26,825,322 |
| Required Fund Balance Excess/ (Shortfall) | \$ 12,571,057 | \$ 38,396,228 | \$ 29,620,760 | \$ 17,819,339 | \$ 6,493,663 | \$ (7,464,656) | \$ (21,514,284) |
| Actual Fund Balance in Reserve (%) | 27.78% | 49.62% | 38.37% | 28.91% | 20.99% | 11.88% | 3.30% |

2024 Proposed General Fund – Fund Balance

General Fund Balance and Required Fund Balance Projections

With Proposed Tax Levy Increase in FY 2024



2024 Proposed General Fund – Fund Balance

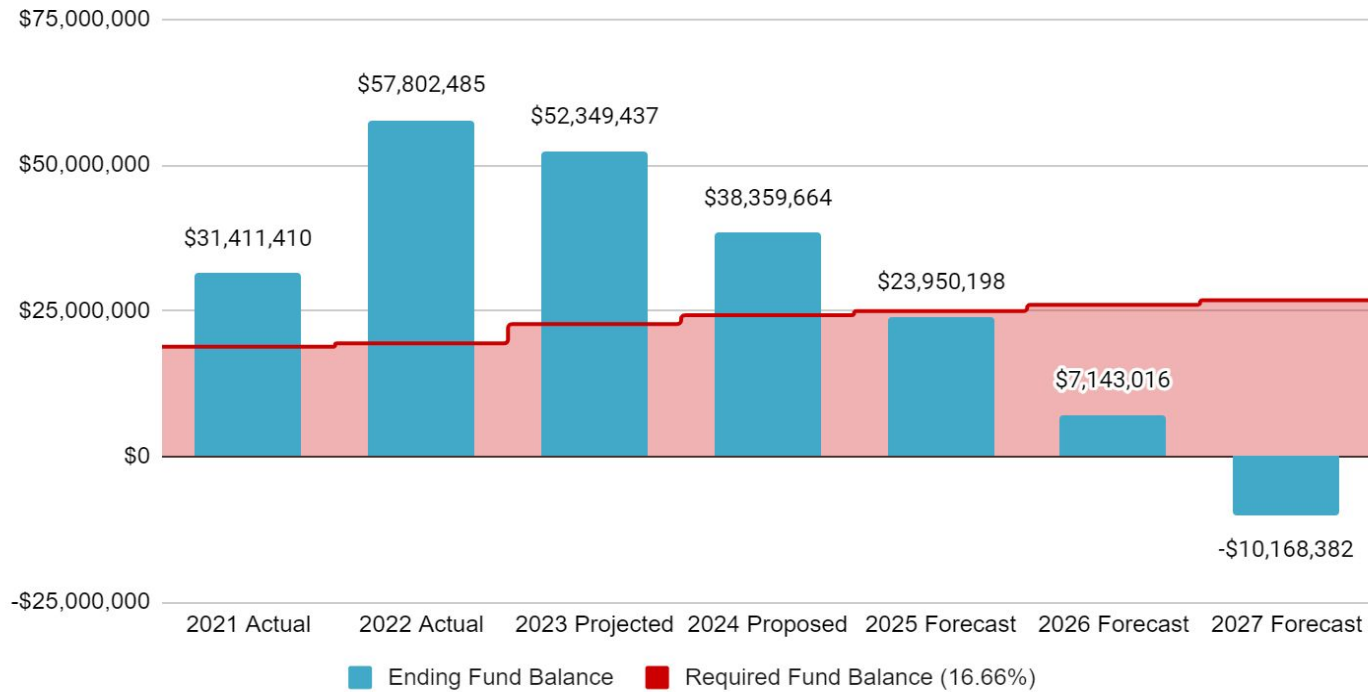
General Fund Forecast Without Proposed Tax Levy Increase in FY 2024

| | 2021 Actual | 2022 Actual | 2023 Projection | 2024 Proposed Budget | 2025 Forecast | 2026 Forecast | 2027 Forecast |
|--|-----------------------|-----------------------|-----------------------|------------------------|------------------------|------------------------|------------------------|
| Revenues | \$ 127,046,916 | \$ 142,846,452 | \$ 130,973,585 | \$ 131,510,377 | \$ 135,455,688 | \$ 139,519,359 | \$ 143,704,940 |
| Other Tax | 63,160,559 | 72,628,530 | 65,455,000 | 66,160,000 | 68,144,800 | 70,189,144 | 72,294,818 |
| Prop Tax | 28,836,685 | 29,072,623 | 29,047,402 | 29,092,803 | 29,965,587 | 30,864,555 | 31,790,491 |
| Charges for Serv | 8,982,977 | 10,968,272 | 10,713,700 | 11,655,200 | 12,004,856 | 12,365,002 | 12,735,952 |
| Transfers | 9,183,260 | 8,775,706 | 7,733,949 | 8,123,390 | 8,367,092 | 8,618,104 | 8,876,648 |
| Lic, Permit, Fee | 8,497,962 | 9,776,681 | 8,595,350 | 7,336,450 | 7,556,544 | 7,783,240 | 8,016,737 |
| Fines & Forfeits | 3,707,975 | 4,059,443 | 3,732,500 | 3,725,000 | 3,836,750 | 3,951,853 | 4,070,408 |
| Intergovernment | 3,130,908 | 5,690,842 | 3,553,184 | 3,967,034 | 4,086,045 | 4,208,626 | 4,334,885 |
| Other Rev | 1,514,759 | 1,227,227 | 1,192,500 | 1,200,500 | 1,236,515 | 1,273,610 | 1,311,819 |
| Interest Income | 31,831 | 647,128 | 950,000 | 250,000 | 257,500 | 265,225 | 273,182 |
| Expenses | \$ 113,087,355 | \$ 116,484,137 | \$ 136,426,633 | \$ 145,500,150 | \$ 149,865,155 | \$ 156,326,541 | \$ 161,016,337 |
| Current Year Surplus/(Deficit) | \$ 13,959,561 | \$ 26,362,314 | \$ (5,453,048) | \$ (13,989,773) | \$ (14,409,466) | \$ (16,807,182) | \$ (17,311,397) |
| Beginning Fund Balance | \$ 18,674,964 | \$ 31,411,410 | \$ 57,802,485 | \$ 52,349,437 | \$ 38,359,664 | \$ 23,950,198 | \$ 7,143,016 |
| Current Year Surplus/(Deficit) | \$ 13,959,561 | \$ 26,362,314 | \$ (5,453,048) | \$ (13,989,773) | \$ (14,409,466) | \$ (16,807,182) | \$ (17,311,397) |
| Ending Fund Balance | \$ 31,411,410 | \$ 57,802,485 | \$ 52,349,437 | \$ 38,359,664 | \$ 23,950,198 | \$ 7,143,016 | \$ (10,168,382) |
| Fund Balance Policy (16.66%) | 16.66% | 16.66% | 16.66% | 16.66% | 16.66% | 16.66% | 16.66% |
| Required Fund Balance | \$ 18,840,353 | \$ 19,406,257 | \$ 22,728,677 | \$ 24,240,325 | \$ 24,967,535 | \$ 26,044,002 | \$ 26,825,322 |
| Required Fund Balance Excess/ (Shortfall) | \$ 12,571,057 | \$ 38,396,228 | \$ 29,620,760 | \$ 14,119,339 | \$ (1,017,337) | \$ (18,900,986) | \$ (36,993,704) |
| Actual Fund Balance in Reserve (%) | 27.78% | 49.62% | 38.37% | 26.36% | 15.98% | 4.57% | -6.32% |

2024 Proposed General Fund – Fund Balance

General Fund Balance and Required Fund Balance Projections

Without Proposed Tax Levy Increase in FY 2024



2024 Proposed Budget – Property Tax Levy

| | 2022 Adopted Net Levy | 2023 Proposed Net Levy | Change (\$) | Increase as a % of Total Net Levy |
|-------------------------|--------------------------|---------------------------|---------------------|--|
| General Fund Tax Levy | 9,057,297 | 12,802,697 | 3,745,401 | 45.9% |
| Human Services Fund | 3,110,000 | 3,360,000 | 250,000 | 8.0% |
| General Assistance Fund | 1,300,000 | 1,050,000 | (250,000) | -19.2% |
| Library Fund | 7,535,472 | 8,213,664 | 678,192 | 9.0% |
| Solid Waste Fund | 1,332,500 | 1,332,500 | - | 0.0% |
| Debt Service (City) | 12,878,258 | 12,766,093 | (112,165) | -0.9% |
| Debt Service (Library) | 507,913 | 574,677 | 66,764 | 13.1% |
| Fire Pension Fund | 9,598,610 | 9,598,610 | 0 | 0.0% |
| Police Pension Fund | 10,391,495 | 10,391,495 | 0 | 0.0% |
| Total Net Levy | \$ 55,711,545 | \$ 60,089,737 | \$ 4,378,192 | 7.9% |

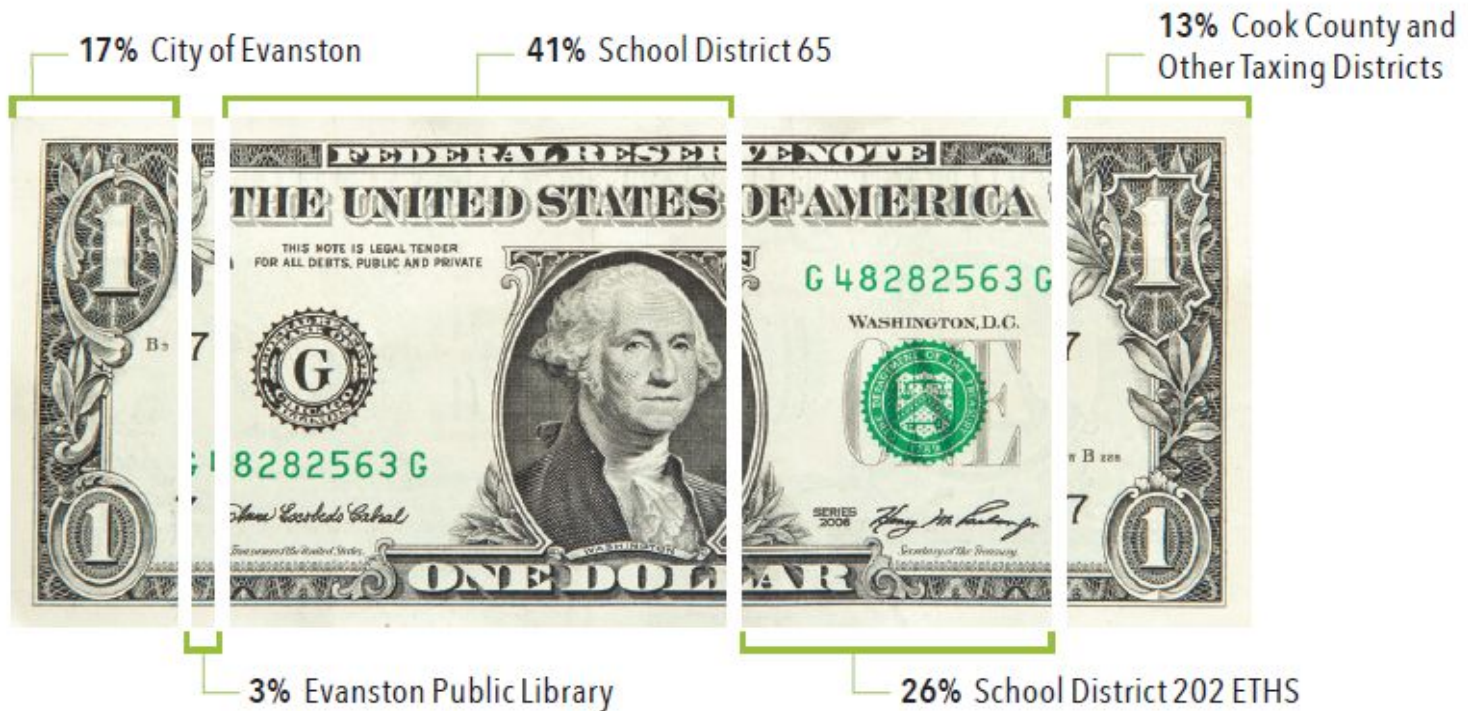
2024 Proposed Budget – Property Tax Levy

| | | 2021 Levy | | | |
|--------------------------|----------------------------|-----------------------------|--------------------|-----------------------------|-----------------|
| | 10% Market Value | Equalizer of 3.0027 | | | |
| Market Value of Property | Assessed Value of Property | Equalized Value of Property | Estimated City Tax | Estimated Tax with increase | Increase |
| \$100,000 | \$10,000 | \$20,027 | \$359.08 | \$387.45 | \$28.37 |
| \$200,000 | \$20,000 | \$50,054 | \$897.47 | \$968.37 | \$70.90 |
| \$400,000 | \$40,000 | \$110,108 | \$1,974.24 | \$2,130.20 | \$155.96 |
| \$600,000 | \$60,000 | \$170,162 | \$3,051.00 | \$3,292.03 | \$241.03 |
| \$800,000 | \$80,000 | \$230,216 | \$4,127.77 | \$4,453.87 | \$326.09 |
| \$1,000,000 | \$100,000 | \$290,270 | \$5,204.54 | \$5,615.70 | \$411.16 |

Notes: EAV has been adjusted by Homeowners exemption by \$10,000.
These are based on Tax Year 2021 numbers including Library.

2024 Proposed Budget – Property Tax Levy

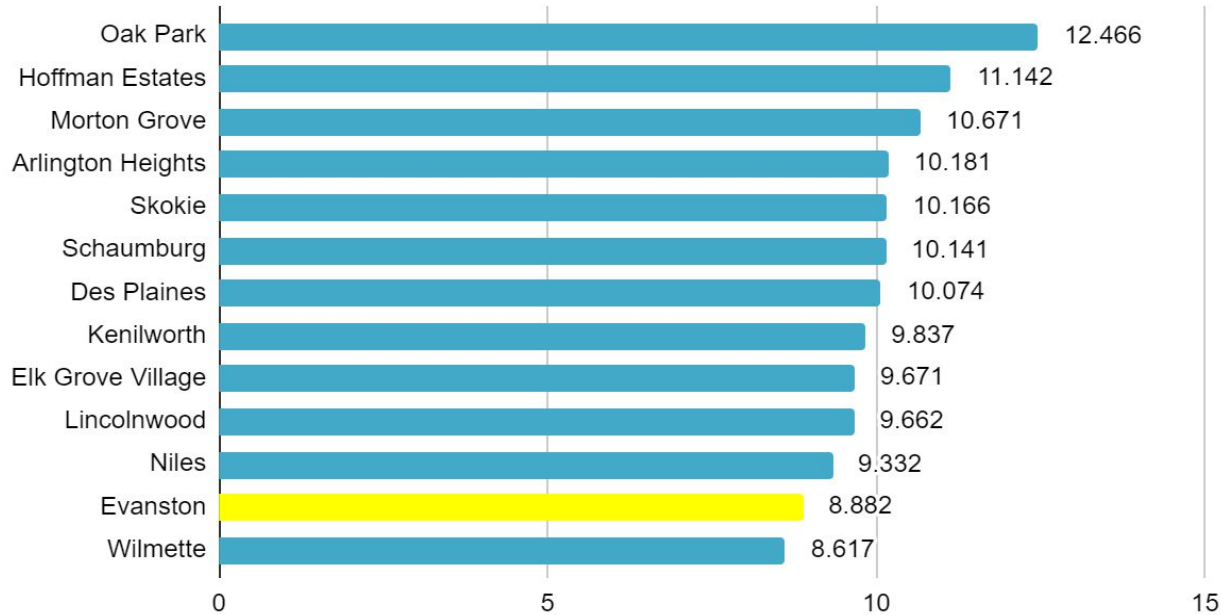
For every dollar you pay in property tax, the City receives 17 cents.



2024 Proposed Budget – Property Tax Levy

2021 Property Tax Composite Rates (FY 2022)

As a % of Equalized Assessed Value- EAV



*Average composite rate per PIN.
Individual rate may be higher or lower depending on combination of taxing districts servicing a property.

2024 Proposed Budget – Other Fee Increases

Increase to Ambulance Fees

- Increase from \$1,500 to \$2,000 (\$1,900 area average) per transport to cover cost of ALS 360 lease.

17.55% increase to Water Rate

- Covers cost of the water main and lead pipe replacement.
- This amounts to \$69.93 more per year or \$11.66 per bi-monthly bill

10% to 15.8% increase to Solid Waste Fees

| Rate Increase | 65 gallon | 95 gallon |
|---------------|-----------|-----------|
| 10.8% | \$12.40 | \$19.59 |
| 15.8% | \$27.99 | \$44.22 |

2024 Proposed Budget – Public Safety Pensions

| Pension Contributions (last 8 years) | | | |
|---|-----------------------|---------------------|--------------|
| Levy Year | Police Pension | Fire Pension | Total |
| 2023 (Proposed) | 13,215,001 | 12,355,183 | 25,570,184 |
| 2022 | 13,295,458 | 11,793,978 | 25,089,436 |
| 2021 | 11,194,538 | 9,528,524 | 20,723,062 |
| 2020 | 11,431,461 | 9,626,778 | 21,058,239 |
| 2019 | 11,225,650 | 9,247,042 | 20,472,692 |
| 2018 | 10,502,308 | 8,266,584 | 18,768,892 |
| 2017 | 10,462,704 | 8,344,947 | 18,807,651 |
| 2016 | 10,237,200 | 8,148,709 | 18,385,909 |
| | | | |
| | 91,564,320 | 77,311,745 | 168,876,065 |

2024 Proposed Budget – New Positions

| Fund | FTE Added |
|----------------------------------|--------------|
| General Fund | 15.6 |
| Water Fund | 2.0 |
| Water & Sewer Funds (50%-50%) | 1.0 |
| Solid Waste Fund | 1.0 |
| Library | 2.81 |
| TOTAL | 22.41 |

2024 Proposed Budget – New Positions (General Fund)

| Department | New Positions (General Fund) |
|---------------------------|---|
| Administrative Services | Facilities Maintenance Worker II (Laborer) |
| City Council | City Council Admin |
| City Manager’s Office | Economic Development Coordinator* HR Generalist* Class and Compensation Specialist* Cultural Arts Coordinator (0.6) Equity Professional Learning Specialist |
| Community Development | Planning & Policy Supervisor |
| Health and Human Services | Disease Intervention Specialist |
| Law | Safety Assistant |
| Parks & Recreation | Food Service Coordinator* |
| Police | Police Commander Property Aide |
| Public Works | Tree Preservation Coordinator* Assistant City Engineer Landscape Architect |

*Already approved by City Council in 2023

2024 Proposed Budget – New Positions (Other Funds)

| Fund | New Positions |
|----------------------------------|---|
| Water Fund | Water Plant Operator (x2) |
| Water & Sewer Funds (50%-50%) | NPDES Compliance Coordinator |
| Solid Waste | Crew Leader |
| Library | Social Worker* Security Monitors (1.81)* |

*Already Approved by City Council or Library Board in 2023

2024 Proposed Capital Improvement Plan by Fund

| Fund | FY 2024 Proposed |
|--------------------------------|-----------------------------|
| 170- ARPA | \$710,000 |
| 187- Library Fund | \$550,000 |
| 200- Motor Fuel Tax Fund | \$5,405,000 |
| 215- CDBG Fund | \$1,060,000 |
| 335- West Evanston TIF Fund | \$2,065,000 |
| 345- Chicago Main TIF Fund | \$260,000 |
| 415- Capital Improvements Fund | \$33,429,000 |
| 420- Special Assessment Fund | \$905,000 |
| 513- Water Fund | \$61,520,000 |
| 515- Sewer Fund | \$2,070,000 |
| Total | \$107,974,000 |

2024 Proposed Budget – Calendar

- **Friday, October 6:** Proposed Budget available on City website
- **Tuesday, October 10:** Budget Discussion at Finance and Budget Committee
- **Monday, October 16:** Budget Discussion at City Council
- **Monday, October 23:** Budget Public Hearing at City Council
- **Thursday, October 26:** Budget Town Hall (Spanish)
- **October - November:** Budget Discussion at Ward Meetings
- **Thursday, November 2:** Budget Town Hall (Tentative)
- **Monday, November 6:** Truth in Taxation Public Hearing at City Council
- **November 27:** Anticipated budget adoption date
- **December 26:** Tax levy filing deadline
- **December 31:** Budget approval deadline

Fund Balances - As of 8/31/2023

| | Ending Fund Balance (12/31/22) | FY 2023 YTD Revenues (as of 8/31/23) | FY 2023 YTD Expenses (as of 8/31/23) | Net (as of 8/31/23) | Current Fund Balance (as of 8/31/23) | Required Fund Balance | Excess/ (Deficit) |
|----------------------------------|--------------------------------|--------------------------------------|--------------------------------------|---------------------|--------------------------------------|-----------------------|-------------------|
| HUMAN SERVICES FUND | 3,064,061 | 1,963,747 | 2,866,522 | (902,775) | 2,161,286 | N/A | N/A |
| SPECIAL REVENUE FUNDS | | | | | | | |
| American Rescue Plan* | 31,849,432 | 974,637 | 4,379,273 | (3,404,636) | 28,444,796 | N/A | N/A |
| General Assistance Fund | 986,386 | 772,647 | 685,403 | 87,244 | 1,073,630 | N/A | N/A |
| Reparations Fund | 248,536 | 2,644,703 | 974,548 | 1,670,155 | 1,918,691 | N/A | N/A |
| Sustainability Fund | 384,592 | 505,251 | 260,842 | 244,409 | 629,001 | N/A | N/A |
| Good Neighbor Fund | 733,413 | 10,287 | 375,132 | (364,845) | 368,568 | N/A | N/A |
| Motor Fuel Tax Fund | 5,457,966 | 2,348,774 | 2,031,737 | 317,037 | 5,775,003 | 1,035,400 | 4,739,603 |
| Emergency Telephone (E911) Fund | 1,484,368 | 863,644 | 875,265 | (11,621) | 1,472,747 | N/A | N/A |
| CDBG Fund | 59,323 | 491,586 | 554,593 | (63,007) | (3,684) | N/A | N/A |
| CDBG Loan Fund | 379,249 | 107,819 | 44,502 | 63,317 | 442,566 | N/A | N/A |
| Neighborhood Improvement Fund | 22,295 | 394 | 5 | 389 | 22,684 | N/A | N/A |
| HOME Fund | 6,852 | 51,419 | 57,041 | (5,622) | 1,230 | N/A | N/A |
| Affordable Housing Fund | 2,602,363 | 434,723 | 283,441 | 151,282 | 2,753,645 | N/A | N/A |
| LIBRARY FUNDS | | | | | | | |
| Library Fund | 4,010,606 | 4,860,680 | 4,928,364 | (67,684) | 3,942,922 | N/A | N/A |
| Library Debt Service Fund | 2,782 | 253,956 | 116,092 | 137,864 | 140,646 | N/A | N/A |
| Library Capital Improvement Fund | 704,389 | - | 465,562 | (465,562) | 238,827 | N/A | N/A |

*Cash basis.

Fund Balances - As of 8/31/2023

| | Ending Fund Balance (12/31/22) | FY 2023 YTD Revenues (as of 8/31/23) | FY 2023 YTD Expenses (as of 8/31/23) | Net (as of 8/31/23) | Current Fund Balance (as of 8/31/23) | Required Fund Balance | Excess/ (Deficit) |
|------------------------------------|--------------------------------|--------------------------------------|--------------------------------------|---------------------|--------------------------------------|-----------------------|-------------------|
| DEBT SERVICE FUNDS | | | | | | | |
| Debt Service Fund | 1,965,810 | 9,105,031 | 2,577,880 | 6,527,151 | 8,492,961 | N/A | N/A |
| Howard-Ridge TIF Fund | 2,105,094 | 736,011 | 1,255,678 | (519,667) | 1,585,427 | N/A | N/A |
| West Evanston TIF Fund | 2,463,997 | 900,538 | 701,723 | 198,815 | 2,662,812 | N/A | N/A |
| Dempster-Dodge TIF Fund | 373,012 | 134,098 | 109,543 | 24,555 | 395,920 | N/A | N/A |
| Chicago-Main TIF | 1,693,678 | 711,965 | 280,462 | 431,503 | 2,125,181 | N/A | N/A |
| Five Fifths TIF | (135,901) | - | 718,680 | (718,680) | (854,581) | N/A | N/A |
| Special Service Area (SSA) #6 | 4,555 | 131,289 | 117,505 | 13,784 | 18,339 | N/A | N/A |
| Special Service Area (SSA) #7 | 12,436 | 78,587 | 77,112 | 1,475 | 13,911 | N/A | N/A |
| Special Service Area (SSA) #8 | 4,529 | 35,371 | 31,505 | 3,866 | 8,395 | N/A | N/A |
| Special Service Area (SSA) #9 | (199,987) | 562,943 | 316,021 | 246,922 | 46,935 | N/A | N/A |
| CAPITAL PROJECT FUNDS | | | | | | | |
| Capital Improvements Fund | 1,966,892 | 3,863,360 | 5,435,555 | (1,572,195) | 394,697 | 5,623,125 | (5,228,428) |
| Crown Construction Fund | 5,305,331 | 377,266 | 633,052 | (255,786) | 5,049,545 | N/A | N/A |
| Crown Community Center Maintenance | 490,045 | 116,664 | - | 116,664 | 606,709 | N/A | N/A |
| Special Assessment Fund | 1,442,852 | 160,012 | 323,716 | (163,704) | 1,279,148 | N/A | N/A |

Fund Balances - As of 8/31/2023

| | Ending Fund Balance (12/31/22) | FY 2023 YTD Revenues (as of 8/31/23) | FY 2023 YTD Expenses (as of 8/31/23) | Net (as of 8/31/23) | Current Fund Balance (as of 8/31/23) | Required Fund Balance | Excess/ (Deficit) |
|-------------------------------|--------------------------------|--------------------------------------|--------------------------------------|---------------------|--------------------------------------|-----------------------|-------------------|
| ENTERPRISE FUNDS | | | | | | | |
| Parking System Fund | 137,451 | 7,068,641 | 6,256,177 | 812,464 | 949,915 | 1,873,222 | (923,307) |
| Sewer Fund | 6,013,279 | 6,138,796 | 4,603,325 | 1,535,471 | 7,548,750 | 1,867,827 | 5,680,923 |
| Solid Waste Fund | 802,121 | 3,895,850 | 3,530,260 | 365,590 | 1,167,711 | 1,070,455 | 97,256 |
| Water Fund | 4,654,125 | 18,453,407 | 19,270,675 | (817,268) | 3,836,857 | 5,810,000 | (1,973,143) |
| INTERNAL SERVICE FUNDS | | | | | | | |
| Fleet Services Fund | 343,954 | 2,173,569 | 2,833,834 | (660,265) | (316,311) | N/A | N/A |
| Equipment Replacement Fund | 2,994,014 | 2,168,530 | 1,599,576 | 568,954 | 3,562,968 | N/A | N/A |
| Insurance Fund | (2,147,197) | 14,068,038 | 13,065,031 | 1,003,007 | (1,144,190) | 1,875,000 | (3,019,190) |

Fund Balances

| | Ending Fund Balance (12/31/22) | FY 2023 YTD Revenues (as of 8/31/23) | FY 2023 YTD Expenses (as of 8/31/23) | Net (as of 8/31/23) | Current Fund Balance (as of 8/31/23) | Required Fund Balance | Excess/ (Deficit) |
|----------------------------|--------------------------------|--------------------------------------|--------------------------------------|---------------------|--------------------------------------|-----------------------|-------------------|
| General Fund | 57,802,485 | 84,828,501 | 87,870,469 | (3,041,968) | 54,760,517 | 21,281,086 | 33,479,431 |
| Human Services Fund | 3,064,061 | 1,963,747 | 2,866,522 | (902,775) | 2,161,286 | N/A | N/A |
| Reparations Fund | 248,536 | 2,644,703 | 974,548 | 1,670,155 | 1,918,691 | N/A | N/A |
| Sustainability Fund | 384,592 | 505,251 | 260,842 | 244,409 | 629,001 | N/A | N/A |
| Affordable Housing Fund | 2,602,363 | 434,723 | 283,441 | 151,282 | 2,753,645 | N/A | N/A |
| Fleet Services Fund | 343,954 | 2,173,569 | 2,833,834 | (660,265) | (316,311) | - | (316,311) |
| Equipment Replacement Fund | 2,994,014 | 2,168,530 | 1,599,576 | 568,954 | 3,562,968 | N/A | N/A |
| Insurance Fund | (2,147,197) | 14,068,038 | 13,065,031 | 1,003,007 | (1,144,190) | 1,875,000 | (3,019,190) |
| | | | | | 64,325,607 | 23,156,086 | 30,143,930 |

Fund Balances Projections- As of 8/31/2023

| | Ending Fund Balance (12/31/22) | Projected Ending Fund Balance (12/31/23) | FY 2024 Budgeted Revenues | FY 2024 Budgeted Expenses | Net | Budgeted Ending Fund Balance (12/31/2024) |
|----------------------------------|--------------------------------|--|---------------------------|---------------------------|--------------|---|
| HUMAN SERVICES FUND | 3,064,061 | 2,528,687 | 3,500,000 | 5,258,432 | (1,758,432) | 770,255 |
| SPECIAL REVENUE FUNDS | | | | | | |
| American Rescue Plan* | 31,849,432 | 26,324,069 | 50,000 | 25,108,091 | (25,058,091) | 1,265,978 |
| General Assistance Fund | 986,386 | 1,143,886 | 1,078,500 | 1,420,890 | (342,390) | 801,496 |
| Reparations Fund | 248,536 | 2,348,536 | 1,502,500 | 3,501,000 | (1,998,500) | 350,036 |
| Sustainability Fund | 384,592 | 629,001 | 1,362,000 | 1,500,488 | (138,488) | 490,513 |
| Good Neighbor Fund | 733,413 | 343,700 | 1,000 | 314,000 | (313,000) | 30,700 |
| Motor Fuel Tax Fund | 5,457,966 | 5,357,966 | 3,001,239 | 7,620,000 | (4,618,761) | 739,205 |
| Emergency Telephone (E911) Fund | 1,484,368 | 1,428,012 | 1,457,000 | 1,777,823 | (320,823) | 1,107,189 |
| CDBG Fund | 59,323 | 64,730 | 3,068,463 | 3,115,538 | (47,075) | 17,655 |
| CDBG Loan Fund | 379,249 | 187,068 | 448,121 | 440,000 | 8,121 | 195,189 |
| Neighborhood Improvement Fund | 22,295 | 22,684 | - | - | - | 22,684 |
| HOME Fund | 6,852 | 1,230 | 2,370,150 | 2,021,202 | 348,948 | 350,178 |
| Affordable Housing Fund | 2,602,363 | 2,753,645 | 333,000 | 1,927,538 | (1,594,538) | 1,159,107 |
| LIBRARY FUNDS | | | | | | |
| Library Fund | 4,010,606 | 3,888,338 | 9,170,670 | 9,941,147 | (770,477) | 3,117,861 |
| Library Debt Service Fund | 2,782 | 2,782 | 574,677 | 574,677 | - | 2,782 |
| Library Capital Improvement Fund | 704,389 | (645,611) | 550,000 | 550,000 | - | (645,611) |

*Cash basis.



Fund Balances Projections- As of 8/31/2023

| | Ending Fund Balance (12/31/22) | Projected Ending Fund Balance (12/31/23) | FY 2024 Budgeted Revenues | FY 2024 Budgeted Expenses | Net | Budgeted Ending Fund Balance (12/31/2024) |
|------------------------------------|-----------------------------------|---|---------------------------|---------------------------|-------------|--|
| DEBT SERVICE FUNDS | | | | | | |
| Debt Service Fund | 1,965,810 | 1,969,314 | 15,470,034 | 15,466,634 | 3,400 | 1,972,714 |
| Howard-Ridge TIF Fund | 2,105,094 | 1,005,478 | 1,115,000 | 478,513 | 636,487 | 1,641,965 |
| West Evanston TIF Fund | 2,463,997 | 3,354,628 | 1,455,000 | 4,157,000 | (2,702,000) | 652,628 |
| Dempster-Dodge TIF Fund | 373,012 | 377,529 | 181,000 | 178,857 | 2,143 | 379,672 |
| Chicago-Main TIF | 1,693,678 | 793,678 | 2,885,000 | 797,490 | 2,087,510 | 2,881,188 |
| Five Fifths TIF | (135,901) | (854,581) | - | 100,000 | (100,000) | (954,581) |
| Special Service Area (SSA) #6 | 4,555 | 5,805 | 221,250 | 220,000 | 1,250 | 7,055 |
| Special Service Area (SSA) #7 | 12,436 | 14,636 | 142,200 | 140,000 | 2,200 | 16,836 |
| Special Service Area (SSA) #8 | 4,529 | 4,529 | 60,200 | 60,200 | - | 4,529 |
| Special Service Area (SSA) #9 | (199,987) | 26,763 | 592,665 | 575,000 | 17,665 | 44,428 |
| CAPITAL PROJECT FUNDS | | | | | | |
| Capital Improvements Fund | 1,966,892 | (8,113,457) | 37,096,000 | 37,651,000 | (555,000) | (8,668,457) |
| Crown Construction Fund | 5,305,331 | 4,737,597 | 1,010,000 | 819,178 | 190,822 | 4,928,419 |
| Crown Community Center Maintenance | 490,045 | 490,045 | 175,000 | 175,000 | - | 490,045 |
| Special Assessment Fund | 1,442,852 | 1,120,864 | 160,000 | 2,007,702 | (1,847,702) | (726,838) |

Fund Balances Projections- As of 8/31/2023

| | Ending Fund Balance (12/31/22) | Projected Ending Fund Balance (12/31/23) | FY 2024 Budgeted Revenues | FY 2024 Budgeted Expenses | Net | Budgeted Ending Fund Balance (12/31/2024) |
|-------------------------------|-----------------------------------|---|---------------------------|---------------------------|-------------|--|
| ENTERPRISE FUNDS | | | | | | |
| Parking System Fund | 137,451 | 253,126 | 9,967,900 | 9,431,364 | 536,536 | 789,662 |
| Sewer Fund | 6,013,279 | 5,513,279 | 10,255,424 | 11,406,267 | (1,150,843) | 4,362,436 |
| Solid Waste Fund | 802,121 | 1,114,621 | 6,751,174 | 7,273,783 | (522,609) | 592,012 |
| Water Fund | 4,654,125 | 3,836,857 | 91,613,201 | 87,557,403 | 4,055,798 | 7,892,655 |
| INTERNAL SERVICE FUNDS | | | | | | |
| Fleet Services Fund | 343,954 | (592,357) | 4,261,140 | 4,213,122 | 48,018 | (544,339) |
| Equipment Replacement Fund | 2,994,014 | 3,073,899 | 2,031,885 | 3,365,167 | (1,333,282) | 1,740,617 |
| Insurance Fund | (2,147,197) | (1,144,190) | 23,843,662 | 22,879,770 | 963,892 | (180,298) |



Memorandum

To: Honorable Mayor and Members of the City Council
From: Lara Biggs, Capital Planning & Engineering Bureau Chief
CC: Edgar Cano - Public Works Agency Director
Subject: 2024 Proposed Capital Improvement Program - Criteria for Prioritization
Date: October 16, 2023

Recommended Action:

Staff will present information on the use of criteria to set priorities for the 2024 Capital Improvement Program for discussion with the City Council.

Council Action:

For Discussion

Summary:

On September 18, 2023, staff presented information on the draft 2024 Capital Improvement Program (CIP) to receive feedback on City Council priorities. Members of the City Council requested that the criteria developed to rate the 2023 CIP be used to prioritize the 2024 CIP. This information included:

- CIP projects that occur annually
- CIP projects that have already started and are ongoing
- Need for projects
- Projects receiving outside non-city loan/grant funding
- Projects aligning with CARP goals

In 2023, the criteria were applied at an equal weighting. The proposed list of projects was smaller, and the criteria effectively provided some guidance. Overall, though, not many projects were eliminated. This resulted in an adopted 2023 CIP that exceeded the capacity of the staff to implement, and many projects were not able to be started.

The list of needs in the proposed 2024 CIP is larger. When staff applied the criteria with equal weighting, adding the scores together did not provide useful information. Utilizing the scores meant that projects that provide critical infrastructure repairs, such as roof replacement, were not making the list of selected projects.

Revised Evaluation Criteria:

Staff reviewed the criteria closely and is making the following recommendations for the selection of projects.

1. Immediate Life Safety Concerns
2. Regulatory Requirements
3. Annual Projects
4. Ongoing Projects
5. General Obligation (GO) Bond Funding
6. Building Envelope Repairs

A detailed discussion of these recommendations is included below.

Updates to the Proposed 2024 CIP

A number of adjustments in proposed project funding are recommended. The suggested adjustments are shown in the table below. These adjustments are included in the tables under discussion tonight but are not uploaded into the proposed City budget under discussion, and they are not included in the information on the website.

| Project | 2024 Funding Change | Reason |
|-----------------------------------|---|---|
| Bus Stop ADA Improvements | Remove grant funding. Decrease 2024 GO Bonds from \$130,000 to \$100,000 in 2024. | Because of expenses associated with meeting grant requirements, the grant is being returned. A more modest rollout of ADA improvements will occur 2024 - 2026. |
| Alley Improvements | Funding for these two alleys will be split evenly between 2024 GO Bonds and Special Assessment Fund instead of being wholly funded by Special Assessment. | Historically funding for Special Assessment alleys had a 50/50 cost share: - The City's 50% is funded by GO Bond - The property owners' 50% is remitted to the Special Assessment Fund, which then pays for 50% of the project. |
| Dog Beach ADA Accessibility | Increase 2024 GO Bond from \$200,000 to \$500,000. | Delay in project construction shifting costs from 2023 to 2024. |
| Grey Park - Dog Park Installation | Decrease 2024 GO Bonds from \$500,000 to \$280,00 | Decrease in scope to provide more affordable installation. |

Immediate Life Safety Concerns

Projects that are needed to mitigate an immediate danger to staff or members of the public should be prioritized.

| Project | 2024 GO Bond Funding | Non-2024 GO Bond Funding |
|---|----------------------|--------------------------|
| Water Main - Emergency Repairs | | \$100,000 |
| Sewer - Emergency Repairs | | \$100,000 |
| Ecology Center Renovation | \$2,100,000 | |
| Service Center - Structural Repairs | \$230,000 | |
| Water Plant - Fire Sprinkler System Upgrade 1 | | \$75,000 |
| Total | \$2,330,000 | \$275,000 |

Regulatory Requirements

Projects that the City is doing to meet a legal requirement should be prioritized. As an example, these include projects to meet requirements related to the Americans with Disabilities Act and Lead Service Line Replacement.

| Category | Project | 2024 GO Bond Funding | Non-2024 GO Bond Funding |
|----------------------------------|--|----------------------|--------------------------|
| Street Resurf, Water Main, Sewer | Lead Service Line Replacement, Annual Program | | \$4,105,000 |
| Street Resurf, Water Main, Sewer | Lead Service Line Replacement, Outreach | | \$200,000 |
| Street Resurf, Water Main, Sewer | Lead Service Line Replacement, Program Development | | \$200,000 |
| Street Resurf, Water Main, Sewer | Lead Service Line Replacement, Pilot | | \$2,250,000 |
| Other Transportation | Bus Stop ADA Improvements | \$100,000 | |
| Other Transportation | Bridge Inspection | \$10,000 | |
| Parks | Dog Beach ADA Accessibility | \$500,000 | |
| Parks | ADA Improvements in Parks | \$100,000 | |
| Facilities | ADA Improvements in Facilities | \$300,000 | |
| Total | | \$1,010,000 | \$6,755,000 |

Note: Projects that were recommended using a previous criteria are not included in this table.

Ongoing CIP Project Phase

Many CIP projects take multiple years to develop and complete. Staff recommends projects be prioritized when they have expended significant resources or when public engagement has occurred. This would include projects in the following phases:

- Construction

- Design
- Planning, but only when public engagement has occurred

Using this criteria, the following projects are recommended. The 2024 budget for each project is included (Note that this does not include carryover funding, where a contract is already underway, but not all of the funding budgeted for 2023 will be spent in 2023; it only includes new funding for 2024). A summary of the funding requirements for this list is shown below:

| Category | Project | 2024 GO Bond Funding | Non-2024 GO Bond Funding |
|----------------------------------|---|----------------------|--------------------------|
| Street Resurf, Water Main, Sewer | Chicago Ave, Howard to Davis, Phase II | \$600,000 | \$450,000 |
| Street Resurf, Water Main, Sewer | Church St Corridor Improvements, Phase II | \$550,000 | |
| Street Resurf, Water Main, Sewer | Green Bay Road, McCormick to Isabella | \$500,000 | \$7,960,000 |
| Street Resurf, Water Main, Sewer | Oakton Corridor Traffic Calming Improvements | \$160,000 | |
| Street Resurf, Water Main, Sewer | Old Glenview Road | \$24,000 | |
| Other Transportation | Church/Dodge Lighting Modernization | | \$365,000 |
| Other Transportation | Davis/Lake Street Viaduct Lighting | \$125,000 | |
| Other Transportation | Traffic Signal Central/Central Park | \$400,000 | |
| Other Transportation | Sidewalk/Streetlight Improvements - Greenleaf and Hartrey | | \$1,000,000 |
| Parks | Beck Park Expansion/Shore School | \$90,000 | |
| Parks | Fountain Square Improvement | \$2,800,000 | |
| Parks | Pooch Park Capital Investment | \$120,000 | |
| Parks | Independence Park | \$1,700,000 | \$500,000 |
| Parks | Larimer Park | \$1,500,000 | |
| Facilities | Service Center North Island Fuel System Replacement | \$1,700,000 | |
| Water Treatment | 36"/42" Intake Replacement | | \$39,679,000 |
| Water Treatment | Generator and Switchgear Rehab | | \$2,300,000 |
| Total | | \$10,269,000 | \$52,254,000 |

Note: Projects that were recommended using a previous criteria are not included in this table.

Annual Investment Projects

The following is a list of projects that occur annually in the CIP and provide regular planned investment to keep infrastructure in safe, usable condition. Each of the projects in this list occurs every year at a similar level of funding. Most are planned and designed using in-house staff. Projects that are in bold are new in 2024 but are intended to continue as annual projects.

| Category | Project | 2024 GO Bond Funding | Non-2024 GO Bond Funding |
|----------------------------------|--|----------------------|--------------------------|
| Street Resurf, Water Main, Sewer | 2024 Street Resurfacing | | \$1,395,000 |
| Street Resurf, Water Main, Sewer | 2024 Water Main Improvements | | \$6,751,000 |
| Street Resurf, Water Main, Sewer | Sewer - Cured-in-Place Place Pipe Rehab | | \$775,000 |
| Street Resurf, Water Main, Sewer | Sewer - Drainage Structure Lining | | \$175,000 |
| Street Resurf, Water Main, Sewer | Sewer - Repairs for Water Main Improvements | | \$210,000 |
| Other Transportation | Sewer Extension for Alley Improvements | | \$160,000 |
| Other Transportation | 2024 Fiber Optic System Upgrades | \$500,000 | |
| Other Transportation | General Phase I Engineering | \$30,000 | \$60,000 |
| Other Transportation | Streetlight LED Conversion | | \$150,000 |
| Other Transportation | Streetlight Pole and Fixture Replacement | \$300,000 | |
| Other Transportation | Traffic Calming, Bicycle and Pedestrian Improvements | \$250,000 | |
| Other Transportation | 2024 Alley Paving | \$452,500 | \$952,500 |
| Other Transportation | Sidewalk Gap Infill | \$300,000 | |
| Other Transportation | Sidewalk Improvement Program | \$300,000 | \$100,000 |
| Parks | Court Rehabilitation | \$200,000 | |
| Parks | Fence Replacement - Various Parks | \$100,000 | |
| Parks | Parks Contingency | \$100,000 | |
| Parks | Pathway Improvements | \$300,000 | |
| Parks | Playground Equipment Replacement | \$600,000 | \$450,000 |
| Facilities | Citywide Roof Repairs | \$600,000 | |

| Category | Project | 2024 GO Bond Funding | Non-2024 GO Bond Funding |
|---------------|---|----------------------|--------------------------|
| Facilities | Facilities Contingency | \$600,000 | |
| Facilities | Lighting Modernization at City Facilities | \$300,000 | |
| Miscellaneous | City Fleet Charging Infrastructure | \$450,000 | |
| Miscellaneous | Public Art | \$30,000 | |
| Miscellaneous | Public Vehicle Charging Stations | \$100,000 | |
| Total | | \$5,512,500 | \$11,178,500 |

Note: Projects that were recommended using a previous criteria are not included in this table.

Non-GO Bond Funding

City Council has frequently expressed concern about the amount of debt issued to fund capital improvement projects. Historically, the annual target amount for this funding has been set at \$10M - \$12M. Projects that do not rely entirely on G.O. Bonds should be considered a higher priority.

| Category | Project | 2024 GO Bond Funding | Non-2024 GO Bond Funding |
|----------------------------------|--|----------------------|--------------------------|
| Street Resurf, Water Main, Sewer | CSO Outlet Rehab | | \$200,000 |
| Street Resurf, Water Main, Sewer | Davis Street Alley Repair | | \$150,000 |
| Street Resurf, Water Main, Sewer | Stormwater Master Plan Improvements | | \$300,000 |
| Other Transportation | Street Evaluation and Rating | | \$150,000 |
| Other Transportation | Crosswalk Improvements | | \$210,000 |
| Other Transportation | Sidewalk - Safe Routes to School | \$155,000 | \$250,000 |
| Water Treatment | Boiler Rehabilitation, Construction | | \$120,000 |
| Water Treatment | CMMS System, Construction | | \$200,000 |
| Water Treatment | Corrosion Control Improvements, Consulting | | \$200,000 |
| Water Treatment | East Filter Plant Reliability, Consulting | | \$1,000,000 |
| Water Treatment | East Filter Plant Safety Rails | | \$250,000 |
| Water Treatment | HL 7 Engine Replacement, Construction | | \$1,000,000 |
| Water Treatment | Retail Water Meter Replacement Program Phase 2 & MIU, Construction | | \$2,420,000 |
| Water Treatment | Shoreline Improvements, Consulting | | \$200,000 |
| Water Treatment | Shorewell Safety Rails, Consulting | | \$50,000 |
| Water Treatment | Standpipe Water Quality, Construction | | \$1,200,000 |
| Water Treatment | Standpipe Water Quality, Consulting | | \$300,000 |
| Water Treatment | West Plant Dehumidification, Construction | | \$300,000 |
| Total | | \$155,000 | \$8,500,000 |

Note: Projects that were recommended using a previous criteria are not included in this table.

Building Envelope Projects:

The above list does not prioritize projects to stabilize building envelopes (e.g., walls and roofs). Since water leaking into a building can cause long-term damage to other building systems as well as health and safety concerns, consideration should be given to adding these projects. In particular, Fire Station 5 is leaking substantial water through the east wall of the building and should be prioritized.

| Category | Project | 2024 GO Bond Funding | Non-2024 GO Bond Funding |
|--------------|---|----------------------|--------------------------|
| Facilities | Service Center - Various Roofs | \$1,600,000 | |
| Facilities | Chandler - Building Envelope Rehabilitation, Construction | \$400,000 | |
| Facilities | Fire Station 5 - Building Envelope Repairs | \$600,000 | |
| Facilities | Fleetwood-Jourdain - Building Envelope Repairs | \$350,000 | |
| Total | | \$2,950,000 | |

Note: Projects that were recommended using a previous criteria are not included in this table.

Sub-Total:

Using the new priorities results in a CIP with the following funding needs:

| Criteria | 2024 GO Bonds | Non-2024 GO Bonds |
|-----------------------------|---------------------|---------------------|
| Immediate Life Safety Issue | \$2,330,000 | \$275,000 |
| Regulatory Requirements | \$1,010,000 | \$6,755,000 |
| Ongoing CIP Project Phase | \$10,269,000 | \$52,254,000 |
| Annual Investment Projects | \$5,512,500 | \$11,178,500 |
| Non-GO Bond Funding | \$155,000 | \$8,500,000 |
| Building Envelope Projects | \$2,950,000 | |
| Total | \$22,226,500 | \$78,962,500 |

The summary of prioritized projects and those projects that are not yet prioritized is included as an attachment.

Library Projects:

The Library staff and Library Board oversee the recommendations of projects related to the Main Library and the branch at the Robert Crown Center. These projects are not included in this analysis.

Additional Staff Recommendations:

The staff has the following additional recommendations. Note that these items are not yet included on the Prioritized Projects list:

1. Citywide Building Automation System (BAS) Upgrade - The BAS is used to monitor the building system (such as HVAC and Fire Suppression Systems) status at different City facilities. This allows staff to change settings on different systems remotely and receive alarms when systems are not functioning. It is particularly important for managing building emergencies. Unfortunately, different facilities are on different versions of software, and older versions are no longer being supported. Staff

recommends moving forward with this upgrade. The estimated cost to add this would be \$250,000 in 2024 GO Bonds.

2. Legacy Parks - Staff recommends moving forward with the consulting services to start working on the next round of Legacy Park Improvements. The estimated cost to add these would be \$465,000 in 2024 GO Bonds.

Adding these projects would have the following impact:

| Recommendation | Status | Impact to 2024 GO Bonds |
|----------------------|--|--|
| Citywide BAS Upgrade | Not yet prioritized. Would add: | + \$250,000 |
| Legacy Parks | Not yet prioritized. Would add: Cartwright Park, Consulting Chandler Tot Lot, Construction Fitzsimmons Park, Consulting Philbrook Park, Consulting | + \$100,000 + \$150,000 + \$100,000 + \$115,000 |
| Total | | \$715,000 |

Parks and Recreation Board Recommendations

The Parks and Rec Board reviewed the proposed 2024 CIP and provided the following recommendations (some of these overlap with already prioritized projects):

| Recommendation | Status | Impact to 2024 GO Bonds |
|--|---|--|
| Fund Legacy Park Renovations in 5-year CIP | Not yet prioritized. Would add: Cartwright Park , Consulting Chandler Tot Lot, Construction Fitzsimmons Park, Consulting Philbrook Park, Consulting | + \$100,000 + \$150,000 + \$100,000 + \$115,000 |
| Fund additional staff | n/a | |
| Fund pickleball courts | Not yet prioritized. Would add: James Park Pickleball Courts | + \$350,000 |
| Fund Renovation to Ecology Center | Included in prioritized projects as a life safety concern. | |
| Fund Bent Park Fieldhouse Renovation | Not yet prioritized. Would add: Bent Park Field House | + \$510,000 (under research) |
| Fund Dog Parks | Not yet prioritized. Would add: Clark Square Dog Park Grey Park Dog Park | + \$400,000 (under research) + \$280,000 (updated) |
| Fund Chandler Gym Upgrades | Not yet prioritized. Would add: Chandler Gym Upgrades | + \$400,000 |
| Fund additional public restrooms in parks | No scope has been developed. Could be added to future CIP | |
| Fund Beck Park Expansion | Included in prioritized projects as an ongoing project. | |
| Fund Levy Center Kitchen Renovation | Not yet prioritized. Would add: Levy Kitchen Renovation | + \$400,000 |
| Total | | \$2,850,000 |

CARP Alignment:

Staff reviewed the CIP projects for alignment with CARP and presented the analysis to the Environment Board on 9/21/23. Information on the alignment is included as an attachment.

Next Steps:

While a base evaluation of the CIP has been provided, it still needs further refinement. Staff is seeking feedback from the City Council on the criteria used and if the priorities of specific projects should be adjusted. Based on feedback received, staff will make further adjustments to the CIP.

Attachments:

[2024 CIP - Prioritized Projects](#)

[2024 CIP - Projects Not Yet Prioritized](#)

[CARP Evaluation Checklist](#)

[2024 CIP - CARP Alignment](#)

**City of Evanston
2024 Capital Improvement Program
Prioritized Projects**

| | Ward | 2023 GO Bonds | 2024 GO Bonds | Other Funding | TOTAL FUNDING | Reason for Inclusion |
|--|---------|------------------|------------------|-------------------|-------------------|----------------------|
| Street Resurfacing, Water Main, and Sewer | | 450,000 | 1,834,000 | 25,031,000 | 27,315,000 | |
| Major Projects | | | | | | |
| Chicago Ave, Howard to Davis, Phase II | 3, 4, 1 | 450,000 | 600,000 | - | 1,050,000 | Ongoing |
| Church St Corridor Improvements, Phase II | 2,5 | - | 550,000 | - | 550,000 | Ongoing |
| Green Bay Road, McCormick to Isabella, Construction | 7 | - | - | 7,400,000 | 7,400,000 | Ongoing |
| Green Bay Road, McCormick to Isabella, Phase III | 7 | - | 500,000 | 560,000 | 1,060,000 | Ongoing |
| Oakton Corridor Traffic Calming Improvements, Construction | 8,9 | - | 100,000 | - | 100,000 | Ongoing |
| Oakton Corridor Traffic Calming Improvements, Phase III | 8,9 | - | 60,000 | - | 60,000 | Ongoing |
| Old Glenview Rd Capital Investment, Construction | 6 | - | 24,000 | - | 24,000 | Ongoing |
| Street Resurfacing | | | | | | |
| Street Resurfacing, Construction | | - | - | 1,395,000 | 1,395,000 | Annual Investment |
| Water Main | | | | | | |
| Emergency Water Main Repair, Construction | TBD | - | - | 100,000 | 100,000 | Life-safety |
| Lead Service Line Replacement Annual Program, Construction | TBD | - | - | 3,805,000 | 3,805,000 | Regulatory |
| Lead Service Line Replacement Annual Program, Consulting | TBD | - | - | 300,000 | 300,000 | Regulatory |
| LSLR (Outreach and Comms), Consulting | TBD | - | - | 200,000 | 200,000 | Regulatory |
| LSLR (Program Development and Management), Consulting | TBD | - | - | 200,000 | 200,000 | Regulatory |
| LSLR Pilot, Construction | 5, 8 | - | - | 1,700,000 | 1,700,000 | Regulatory |
| LSLR Pilot, Consulting | TBD | - | - | 550,000 | 550,000 | Regulatory |
| Water Main, Construction | | - | - | 6,751,000 | 6,751,000 | Annual Investment |
| Sewer Rehabilitation | | | | | | |
| CIPP Rehabilitation, Construction | All | - | - | 775,000 | 775,000 | Annual Investment |
| CSO Outlet Rehab, Consulting | 5, 2 | - | - | 200,000 | 200,000 | Non-GO bond funding |
| Davis St Alley Repair (Ongoing), Construction | 4 | - | - | 150,000 | 150,000 | Non-GO bond funding |
| Drainage Structure Lining, Construction | All | - | - | 175,000 | 175,000 | Annual Investment |
| Emergency Sewer Repairs, Construction | TBD | - | - | 100,000 | 100,000 | Life-safety |
| Repairs for Water Main Improvements, Construction | 4,6,7,8 | - | - | 210,000 | 210,000 | Annual Investment |
| Sewer Extension for Alley Improvements, Construction | 2,5,7 | - | - | 160,000 | 160,000 | Annual Investment |

**City of Evanston
2024 Capital Improvement Program
Prioritized Projects**

| | Ward | 2023 GO Bonds | 2024 GO Bonds | Other Funding | TOTAL FUNDING | Reason for Inclusion |
|---|---------------|------------------|------------------|-------------------|-------------------|----------------------|
| Street Resurfacing, Water Main, and Sewer | | 450,000 | 1,834,000 | 25,031,000 | 27,315,000 | |
| Major Projects | | | | | | |
| Chicago Ave, Howard to Davis, Phase II | 3, 4, 1 | 450,000 | 600,000 | - | 1,050,000 | Ongoing |
| Stormwater Master Plan Improvements, Construction | TBD | - | - | 300,000 | 300,000 | Non-GO bond funding |
| Other Transportation | | - | 2,922,500 | 3,237,500 | 6,160,000 | |
| Major Projects | | | | | | |
| Bus Stop ADA Improvements, Construction | TBD | - | 50,000 | - | 50,000 | Regulatory |
| Bus Stop ADA Improvements, Phase III | TBD | - | 50,000 | - | 50,000 | Regulatory |
| Church/Dodge Lighting Modernization, Construction | 2,5 | - | - | 365,000 | 365,000 | Ongoing |
| Davis/Lake Street Viaduct, Construction | 4 | - | 125,000 | - | 125,000 | Ongoing |
| Fiber Optic System Upgrades, Construction | | - | 500,000 | - | 500,000 | Annual Investment |
| Street Evaluation and Rating, Phase I | All | - | - | 150,000 | 150,000 | Non-GO bond funding |
| Traffic Signal, Central and Central Park, Construction | 6 | - | 350,000 | - | 350,000 | Ongoing |
| Traffic Signal, Central and Central Park, Phase III | 6 | - | 50,000 | - | 50,000 | Ongoing |
| Annual Projects | | | | | | |
| Bridge Inspection, Consulting | All | - | 10,000 | - | 10,000 | Regulatory |
| Crosswalk Improvements, Construction | TBD | - | - | 210,000 | 210,000 | Non-GO bond funding |
| General Phase I Engineering, Phase I | TBD | - | 30,000 | 60,000 | 90,000 | Annual Investment |
| Streetlight LED Conversion, Construction | TBD | - | - | 150,000 | 150,000 | Annual Investment |
| Streetlight Pole and Fixture Replacement, Construction | TBD | - | 300,000 | - | 300,000 | Annual Investment |
| Traffic Calming, Bicycle & Ped Improvements, Construction | TBD | - | 250,000 | - | 250,000 | Annual Investment |
| Alley Paving, Construction, SUBTOTAL | | - | 452,500 | 952,500 | 1,405,000 | Annual Investment |
| Sidewalk Projects | | | | | | |
| Sidewalk - Safe Routes to School, Construction | 2,3,4,6,7,8,9 | - | 65,000 | 250,000 | 315,000 | Non-GO bond funding |
| Sidewalk - Safe Routes to School, Phase III | 2,3,4,6,7,8,9 | - | 90,000 | - | 90,000 | Non-GO bond funding |
| Sidewalk Gap Infill, Construction | TBD | - | 300,000 | - | 300,000 | Annual Investment |
| Sidewalk Improvement Program, Construction | TBD | - | 300,000 | 100,000 | 400,000 | Annual Investment |

**City of Evanston
2024 Capital Improvement Program
Prioritized Projects**

| | Ward | 2023 GO Bonds | 2024 GO Bonds | Other Funding | TOTAL FUNDING | Reason for Inclusion |
|---|---------|------------------|------------------|-------------------|-------------------|----------------------|
| Street Resurfacing, Water Main, and Sewer | | 450,000 | 1,834,000 | 25,031,000 | 27,315,000 | |
| Major Projects | | | | | | |
| Chicago Ave, Howard to Davis, Phase II | 3, 4, 1 | 450,000 | 600,000 | - | 1,050,000 | Ongoing |
| Sidewalk/Streetlight Improvements - Hartrey and Greenleaf, Construction | 2 | - | - | 1,000,000 | 1,000,000 | Ongoing |
| Parks | | - | 8,110,000 | 950,000 | 9,060,000 | |
| Community Parks | | | | | | |
| Beck Park Expansion/Shore School, Consulting | 5 | - | 90,000 | - | 90,000 | Ongoing |
| Dog Beach ADA Accessibility, Construction | 1 | - | 500,000 | - | 500,000 | Regulatory |
| Fountain Square Improvements, Construction | 1 | - | 2,800,000 | - | 2,800,000 | Ongoing |
| Pooch Park Capital Investment, Construction | N/A | - | 120,000 | - | 120,000 | Ongoing |
| Neighborhood Parks - Legacy | | | | | | |
| Independence Park, Construction | 7 | - | 1,700,000 | 500,000 | 2,200,000 | Ongoing |
| Larimer Park, Construction | 4 | - | 1,500,000 | - | 1,500,000 | Ongoing |
| Neighborhood Parks Investment and Modernization | | | | | | |
| ADA Improvements in Parks, Construction | All | - | 100,000 | - | 100,000 | Regulatory |
| Court Rehabilitation, Construction | TBD | - | 200,000 | - | 200,000 | Annual Investment |
| Fence Replacement (Various Parks), Construction | TBD | - | 100,000 | - | 100,000 | Annual Investment |
| Parks Contingency, Construction | All | - | 100,000 | - | 100,000 | Annual Investment |
| Pathway improvements, Construction | TBD | - | 300,000 | - | 300,000 | Annual Investment |
| Playground Equipment Replacement, Construction | TBD | - | 600,000 | 450,000 | 1,050,000 | Annual Investment |
| Facilities | | - | 8,780,000 | - | 8,780,000 | |
| Facilities - Legacy | | | | | | |
| Ecology Center - Renovation, Construction | 7 | - | 2,100,000 | - | 2,100,000 | Life-safety |
| Service Center - North Island Fuel System Replacement, Construction | 5 | - | 1,700,000 | - | 1,700,000 | Ongoing |
| Service Center - Various Roofs, Construction | 5 | - | 1,600,000 | - | 1,600,000 | Building Envelope |
| Service Center - Structural Repairs, Construction | 5 | - | 180,000 | - | 180,000 | Life-safety |
| Service Center - Structural Repairs, Consulting | 5 | - | 50,000 | - | 50,000 | Life-safety |

**City of Evanston
2024 Capital Improvement Program
Prioritized Projects**

| | Ward | 2023 GO Bonds | 2024 GO Bonds | Other Funding | TOTAL FUNDING | Reason for Inclusion |
|--|---------|------------------|------------------|-------------------|-------------------|----------------------|
| Street Resurfacing, Water Main, and Sewer | | 450,000 | 1,834,000 | 25,031,000 | 27,315,000 | |
| Major Projects | | | | | | |
| Chicago Ave, Howard to Davis, Phase II | 3, 4, 1 | 450,000 | 600,000 | - | 1,050,000 | Ongoing |
| Facilities - Non-Legacy | | | | | | |
| Chandler - Building Envelope Rehabilitation, Construction | 7 | - | 400,000 | - | 400,000 | Building Envelope |
| Fleetwood - Envelope Repairs, Construction | 5 | - | 350,000 | - | 350,000 | Building Envelope |
| Fire Station 5 - Building Envelope Repairs, Construction | 6 | - | 600,000 | - | 600,000 | Building Envelope |
| Investment and Modernization | | | | | | |
| ADA Improvements, Construction | TBD | - | 300,000 | - | 300,000 | Regulatory |
| Citywide Roof Repairs (locations to be determined), Construction | TBD | - | 600,000 | - | 600,000 | Annual Investment |
| Facilities Contingency, Construction | All | - | 600,000 | - | 600,000 | Annual Investment |
| Lighting Modernization, Construction | TBD | - | 300,000 | - | 300,000 | Annual Investment |
| Miscellaneous | | - | 580,000 | - | 580,000 | |
| City Fleet Charging Infrastructure, Construction | | - | 450,000 | - | 450,000 | Annual Investment |
| Public Art, Construction | | - | 30,000 | - | 30,000 | Annual Investment |
| Public Vehicle Charging Stations, Construction | | - | 100,000 | - | 100,000 | Annual Investment |
| Water Treatment, Billing and Storage | | - | - | 49,294,000 | 49,294,000 | |
| 36"/42" Intake Replacement, Construction | | - | - | 39,079,000 | 39,079,000 | Ongoing |
| 36"/42" Intake Replacement, Consulting | All | - | - | 600,000 | 600,000 | Ongoing |
| Boiler Rehabilitation, Construction | All | - | - | 120,000 | 120,000 | Non-GO bond funding |
| CMMS System, Construction | All | - | - | 200,000 | 200,000 | Non-GO bond funding |
| Corrosion Control Improvements, Consulting | All | - | - | 200,000 | 200,000 | Non-GO bond funding |
| East Filter Plant Reliability, Consulting | All | - | - | 1,000,000 | 1,000,000 | Non-GO bond funding |
| East Filter Safety Rails, Construction | All | - | - | 250,000 | 250,000 | Non-GO bond funding |
| Fire Sprinkler System Upgrade 1, Construction | All | - | - | 75,000 | 75,000 | Life-safety |
| Generator and Switchgear Rehab , Consulting | All | - | - | 300,000 | 300,000 | Ongoing |
| Generator and Switchgear Rehab, Construction | All | - | - | 2,000,000 | 2,000,000 | Ongoing |
| HL 7 Engine Replacement, Construction | All | - | - | 1,000,000 | 1,000,000 | Non-GO bond funding |

**City of Evanston
2024 Capital Improvement Program
Prioritized Projects**

| | Ward | 2023 GO Bonds | 2024 GO Bonds | Other Funding | TOTAL FUNDING | Reason for Inclusion |
|--|---------|------------------|-------------------|-------------------|--------------------|----------------------|
| Street Resurfacing, Water Main, and Sewer | | 450,000 | 1,834,000 | 25,031,000 | 27,315,000 | |
| Major Projects | | | | | | |
| Chicago Ave, Howard to Davis, Phase II | 3, 4, 1 | 450,000 | 600,000 | - | 1,050,000 | Ongoing |
| Retail Water Meter Replacement Program Phase 2 & MIU, Construction | | - | - | 2,420,000 | 2,420,000 | Non-GO bond funding |
| Shoreline Improvements, Consulting | 7 | - | - | 200,000 | 200,000 | Non-GO bond funding |
| Shorewell Safety Rails, Consulting | All | - | - | 50,000 | 50,000 | Non-GO bond funding |
| Standpipe Water Quality, Construction | 6, 9 | - | - | 1,200,000 | 1,200,000 | Non-GO bond funding |
| Standpipe Water Quality, Consulting | 6, 9 | - | - | 300,000 | 300,000 | Non-GO bond funding |
| West Plant Dehumidificatinon, Construction | All | - | - | 300,000 | 300,000 | Non-GO bond funding |
| SUMMARY | | | | | | |
| Street Resurfacing | | 450,000 | 1,834,000 | 25,031,000 | 27,315,000 | |
| Other Transportation | | - | 2,922,500 | 3,237,500 | 6,160,000 | |
| Parks | | - | 8,110,000 | 950,000 | 9,060,000 | |
| Facilities Projects | | - | 8,780,000 | - | 8,780,000 | |
| Miscellaneous | | - | 580,000 | - | 580,000 | |
| Water Treatment, Billing and Storage | | - | - | 49,294,000 | 49,294,000 | |
| SUB -TOTAL | | 450,000 | 22,226,500 | 78,512,500 | 101,189,000 | |
| LIBRARY (not evaluated) | | | | | 550,000 | |
| Main Library Exterior Stonework Restoration, Construction | 3 | | 100,000 | | 100,000 | |
| Main Library Fire System Upgrade, Construction | 3 | | 200,000 | | 200,000 | |
| Main Library Interior Painting, Construction | 3 | | 200,000 | | 200,000 | |
| Robert Crown Branch Library Interior Reorganization, Construction | 4 | | 50,000 | | 50,000 | |
| SUB -TOTAL | | - | 550,000 | - | 550,000 | |
| TOTAL (Including Library Projects) | | 450,000 | 22,776,500 | 78,512,500 | 101,739,000 | |

| City of Evanston | | | | | | |
|--|-------------|----------------------|----------------------|----------------------|----------------------|-----------------------------|
| 2024 Capital Improvement Program | | | | | | |
| Projects Not Yet Prioritized | | | | | | |
| | Ward | 2023 GO Bonds | 2024 GO Bonds | Other Funding | TOTAL FUNDING | Reason for Inclusion |
| Street Resurfacing, Water Main, and Sewer | | - | 460,000 | - | 460,000 | |
| Major Projects | | | | | | |
| Lincoln Street, Sheridan to Green Bay Rd, Ped and Bike Impr, Phase I | 7 | - | 300,000 | - | 300,000 | Not Prioritized |
| Main Street, Hartrey to Asbury, Phase II | 4, 9, 3 | - | 160,000 | - | 160,000 | Not Prioritized |
| Parks | | - | 1,755,000 | - | 1,755,000 | - |
| Community Parks | | | | | | |
| Canal Park Environmental Assessment, Consulting | 2, 5, 7 | - | 50,000 | - | 50,000 | Not Prioritized |
| Clark Square Dog Park, Construction | 3 | - | 400,000 | - | 400,000 | Not Prioritized |
| James Park - Fencing, Construction | 8 | - | 120,000 | - | 120,000 | Not Prioritized |
| James Park - Pickleball Courts, Construction | 8 | - | 350,000 | - | 350,000 | Not Prioritized |
| Lovelace Park Parking Lot Expansion, Consulting | 6 | - | 40,000 | - | 40,000 | Not Prioritized |
| Neighborhood Parks - Legacy | | | | | | |
| Cartright Park - Improvements, Consulting | 6 | - | 150,000 | - | 150,000 | Not Prioritized |
| Chandler Tot Lot, Construction | 7 | - | 150,000 | - | 150,000 | Not Prioritized |
| Fitzsimons Park Renovations, Consulting | 4 | - | 100,000 | - | 100,000 | Not Prioritized |
| Philbrick Park Renovation, Consulting | 5 | - | 115,000 | - | 115,000 | Not Prioritized |
| Neighborhood Parks | | | | | | |
| Grey Park - Dog Park Installation, Construction | 4 | - | 280,000 | - | 280,000 | Not Prioritized |
| Facilities | | - | 7,620,000 | 90,000 | 9,150,000 | |
| Facilities - Legacy | | | | | | |
| Civic Center Improvements, Consulting | 5 | - | 1,500,000 | - | 1,500,000 | Not Prioritized |
| Police Fire HQ - Chiller Replacement, Construction | 4 | - | 500,000 | - | 500,000 | Not Prioritized |
| Police/Fire HQ Improvements, Consulting | 4 | - | 1,500,000 | - | 1,500,000 | Not Prioritized |
| Service Center - Renovations, Consulting | 5 | - | 800,000 | - | 800,000 | Not Prioritized |
| Service Center - Various Roofs, Construction | 5 | - | 160,000 | - | 1,600,000 | Not Prioritized |
| Facilities - Non-Legacy | | | | | | Not Prioritized |

| City of Evanston 2024 Capital Improvement Program | | | | | | |
|---|-------------|------------------------------|------------------------------|--------------------------|--------------------------|---------------------------------|
| Projects Not Yet Prioritized | | | | | | |
| | Ward | 2023 GO Bonds | 2024 GO Bonds | Other Funding | TOTAL FUNDING | Reason for Inclusion |
| Street Resurfacing, Water Main, and Sewer | | - | 460,000 | - | 460,000 | |
| Major Projects | | | | | | |
| Bent Park Fieldhouse Improvements, Construction | 6 | - | 510,000 | 90,000 | 600,000 | Not Prioritized |
| Bent Park Fieldhouse Improvements, Consulting | 6 | - | 100,000 | - | 100,000 | Not Prioritized |
| Chandler - Gym Upgrades, Construction | 7 | - | 400,000 | - | 400,000 | Not Prioritized |
| Citywide Building Automation System Upgrade, Construction | TBD | - | 250,000 | - | 250,000 | Not Prioritized |
| Fire Station 3 - Interior Renovations (Kitchen, Finishes), Construction | 7 | - | 400,000 | - | 400,000 | Not Prioritized |
| Fire Stations 1 & 3 Locker Room Improvements, Construction | 5, 7 | - | 350,000 | - | 350,000 | Not Prioritized |
| Fleetwood - East/North Site Improvements, Construction | 5 | - | 400,000 | - | 400,000 | Not Prioritized |
| Fleetwood Jourdain Study, Consulting | 5 | - | 250,000 | - | 250,000 | Not Prioritized |
| Levy Center - Kitchen Renovation, Construction | 8 | - | 400,000 | - | 400,000 | Not Prioritized |
| Municipal Storage Center - Renovation, Consulting | 8 | - | 100,000 | - | 100,000 | Not Prioritized |
| Miscellaneous | | - | 200,000 | - | | |
| City Solar Infrastructure, Construction | | - | 100,000 | - | 100,000 | Not Prioritized |
| Environmental Justice Initiative Study, Study | All | - | 100,000 | - | 100,000 | Not Prioritized |
| SUMMARY | | | | | | |
| Street Resurfacing | | - | 460,000 | - | | |
| Other Transportation | | | | | | |
| Parks | | - | 1,755,000 | - | | |
| Facilities | | - | 7,620,000 | 90,000 | | |
| Miscellaneous | | - | 200,000 | - | | |
| Water Treatment, Billing and Storage | | - | - | - | | |
| TOTAL | | - | 10,035,000 | 90,000 | | |



EVANSTON CLIMATE ACTION AND RESILIENCE PLAN (CARP) PRINCIPLES

MUNICIPAL OPERATIONS



- Reduce municipal carbon footprint, water use and waste
- Increase municipal renewable energy, recycling and composting rates
- Promote right-sizing, green infrastructure, natural landscaping and trees
- Align planning, purchasing, investment and advocacy decisions with CARP

BUILDING EFFICIENCY



- Promote net zero emissions building standards and energy codes, retro-commissioning and energy audit policies, energy and water benchmarking, residential and nonresidential energy and water efficiency initiatives, and related incentive programs citywide

RENEWABLE ENERGY



- Promote community choice aggregation, community solar, and other renewable energy generation projects and incentives citywide

ZERO WASTE



- Prevent waste generation and reduce the amount of materials destined for landfills
- Increase donations, repair, reuse, recycling and composting

TRANSPORTATION & MOBILITY



- Expand safe, convenient and complete networks for bicycles, pedestrians and transit
- Revise building code to reduce parking
- Promote mixed use zoning; electric vehicle charging station installation
- Reduce vehicle miles traveled and vehicle idling
- Promote all-electric vehicle acquisition for transit and rideshare companies
- Phase out the use of gas- and propane-powered equipment

URBAN CANOPY & GREEN SPACE



- Promote tree planting on public and private property; protect, conserve, preserve and expand natural areas throughout the city; promote ecological land management practices
- Reduce pesticide and chemical fertilizer use

EDUCATION & OUTREACH



- Promote environmental education and community gardens
- Support CARP-related sustainable businesses recognition, citywide participatory data collection, awareness campaigns and fundraising efforts



EVANSTON CLIMATE ACTION AND RESILIENCE PLAN (CARP) PRINCIPLES

GREEN INFRASTRUCTURE



- Enhance stormwater systems and eliminate combined sewer overflows
- Invest in green infrastructure and investigate incentives
- Promote native landscaping, tree planting, habitat restoration and conservation
- Encourage rain gardens on private property; avoid turf grass

HEALTH IMPACTS OF EXTREME HEAT



- Establish cooling centers
- Improve access to cooling assets like parks and beaches; plant shade trees
- Educate the public about the dangers of extreme heat
- Improve indoor air quality

RESILIENCE REGULATIONS



- Incorporate climate resilient strategies in City policies and practices
- Reduce vulnerability to flooding
- Revise building codes to reduce threats to wildlife
- Allow for non-potable water reuse

COMMUNITY NETWORKS



- Educate residents about the local impacts of climate change
- Enhance community networks and connections for vulnerable populations

EMERGENCY PREPAREDNESS & MANAGEMENT



- Maintain a community resilience plan
- Improve the resilience of emergency response and communications systems
- Ensure facilities that serve vulnerable populations are resilient to climate hazards

VULNERABLE POPULATIONS



- Identify current and future vulnerable populations
- Identify ways the City can help vulnerable populations access resources for household energy efficiency improvements and protection from financial strain caused by climate hazards
- Promote environmental justice
- Conduct outreach

IMPLEMENTATION, ACCOUNTABILITY & PARTNERSHIPS



- Increase City personnel dedicated to sustainability
- Provide community updates on CARP implementation
- Explore innovative financing
- Expand communitywide partnerships

| Proposed 2024 Capital Improvement Program | | | LEGEND | | | | | | | | | | | | | | | | | | | |
|--|--|-----------|---------------------------|----------------------|----|----|----|------------------------------------|-----|-------|--------------------|----|-----------------------------|----|----|-----|----|---|-----------------|--------------------------------|--|--|
| CARP Alignment - Preliminary Analysis | | | MO = Municipal Operations | | | | | T&M = Trans & Mobility | | | | | GI = Green Infrastructure | | | | | EPM = Emergency Preparedness & Management | | | | |
| Oct | | | BE = Building Efficiency | | | | | UC&GS = Urban Canopy & Green Space | | | | | HI = Health Impacts | | | | | VP = Vulnerable Populations | | | | |
| | | | RE = Renewable Energy | | | | | EO = Education & Outreach | | | | | RR = Resilience Regulations | | | | | IAP = Implement, Account, Partner | | | | |
| | | | ZW = Zero Waste | | | | | | | | | | | | | | | | | | | |
| | | | Climate Mitigation | | | | | | | | Climate Resilience | | | | | | | | | | | |
| | | | TOTAL FUNDING | Supports a CARP Goal | MO | BE | RE | ZW | T&M | UC&GS | EO | GI | HI | RR | CN | EPM | VP | IAP | Total Goals Met | Spend on CARP Aligned Projects | | |
| Street Resurfacing, Water Main, and Sewer | | | | | | | | | | | | | | | | | | | | | | |
| Major Projects | | | | | | | | | | | | | | | | | | | | | | |
| 1 | Lincoln Street, Sheridan to Green Bay Rd, Ped an | 300,000 | Yes | X | | | | X | | | | | | | | | X | | 3 | 300,000 | | |
| 2 | Chicago Ave, Howard to Davis, Phase II | 450,000 | Yes | X | | | | X | | | X | | | | | | X | | 4 | 450,000 | | |
| 3 | Church St Corridor Improvements, Phase II | 550,000 | Yes | X | | | | X | | | X | | | | | | X | | 4 | 550,000 | | |
| 4 | Main Street, Hartrey to Asbury, Phase II | 160,000 | Yes | X | | | | X | | | X | | | | | | X | | 4 | 160,000 | | |
| 5 | Green Bay Road, McCormick to Isabella, Phase I | 1,060,000 | Yes | X | | | | X | | | X | | | | | | X | | 4 | 1,060,000 | | |
| 6 | Green Bay Road, McCormick to Isabella, Constru | 7,400,000 | Yes | X | | | | X | | | X | | | | | | X | | 4 | 7,400,000 | | |
| 7 | Oakton Corridor Traffic Calming Improvements, I | 300,000 | Yes | X | | | | X | | | X | | | | | | X | | 4 | 300,000 | | |
| 8 | Oakton Corridor Traffic Calming Improvements, I | 3,350,000 | Yes | X | | | | X | | | X | | | | | | X | | 4 | 3,350,000 | | |
| | Old Glenview Rd Capital Investment, Constructio | 24,000 | Yes | X | | | | X | | | | | | | | | | | 2 | 24,000 | | |
| Street Resurfacing | | | | | | | | | | | | | | | | | | | | | | |
| 9 | Street Resurfacing, Construction | 233,000 | Yes | | | | | X | | | | | | | | | | | 1 | 233,000 | | |
| Water Main | | | | | | | | | | | | | | | | | | | | | | |
| 10 | LSLR (Outreach and Comms), Consulting | 200,000 | | | | | | | | | | | | | | | | | - | - | | |
| 11 | LSLR (Program Development and Management) | 200,000 | | | | | | | | | | | | | | | | | - | - | | |
| 12 | LSLR Pilot, Consulting | 550,000 | | | | | | | | | | | | | | | | | - | - | | |
| 13 | Lead Service Line Replacement Annual Program | 300,000 | | | | | | | | | | | | | | | | | - | - | | |
| 14 | Emergency Water Main Repair, Construction | 100,000 | Yes | | | | | | | | | | X | | X | | X | | 3 | 100,000 | | |
| 15 | LSLR Pilot, Construction | 1,700,000 | | | | | | | | | | | | | | | | | - | - | | |
| 16 | Lead Service Line Replacement Annual Program | 3,805,000 | | | | | | | | | | | | | | | | | - | - | | |
| 17 | Water Main, Construction | 641,000 | Yes | | | | | X | | | | | X | | X | | X | | 4 | 641,000 | | |
| Sewer Rehabilitation | | | | | | | | | | | | | | | | | | | | | | |
| 18 | CSO Outlet Rehab, Consulting | 200,000 | Yes | | | | | | | | X | | X | | X | | X | | 4 | 200,000 | | |

| Proposed 2024 Capital Improvement Program | | | LEGEND | | | | | | | | | | | | | | | | | | | | |
|---|---|----------------------|---------------------------|----|----|----|------------------------------------|-------|----|--------------------|---------------------------|----|----|-----|---|-----|-----------------|--------------------------------|-----------------------------|--|--|--|--|
| CARP Alignment - Preliminary Analysis | | | MO = Municipal Operations | | | | T&M = Trans & Mobility | | | | GI = Green Infrastructure | | | | EPM = Emergency Preparedness & Management | | | | | | | | |
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| | | | Climate Mitigation | | | | | | | Climate Resilience | | | | | | | | | | | | | |
| | TOTAL FUNDING | Supports a CARP Goal | MO | BE | RE | ZW | T&M | UC&GS | EO | GI | HI | RR | CN | EPM | VP | IAP | Total Goals Met | Spend on CARP Aligned Projects | | | | | |
| 19 | CIPP Rehabilitation, Construction | 775,000 | Yes | | | X | | | | | | X | | X | X | | 4 | 775,000 | | | | | |
| 20 | Davis St Alley Repair (Ongoing), Construction | 150,000 | Yes | | | | | | | | | X | | X | X | | 3 | 150,000 | | | | | |
| 21 | Drainage Structure Lining, Construction | 175,000 | Yes | | | X | | | | | | X | | X | X | | 4 | 175,000 | | | | | |
| 22 | Emergency Sewer Repairs, Construction | 100,000 | Yes | | | | | | | | | | | X | X | | 2 | 100,000 | | | | | |
| 23 | Repairs for Water Main Improvements, Construction | 210,000 | Yes | | | | | | | | | X | | X | X | | 3 | 210,000 | | | | | |
| 24 | Sewer Extension for Alley Improvements, Construction | 160,000 | Yes | | | | | | | | | X | | X | X | | 3 | 160,000 | | | | | |
| 25 | Stormwater Master Plan Improvements, Construction | 300,000 | Yes | | | | | | | X | | | | X | X | | 3 | 300,000 | | | | | |
| Other Transportation | | | | | | | | | | | | | | | | | | | | | | | |
| Major Projects | | | | | | | | | | | | | | | | | | | | | | | |
| 26 | Street Evaluation and Rating, Phase I | 150,000 | | | | | | | | | | | | | | | - | - | | | | | |
| 27 | Bus Stop ADA Improvements, Phase III | 50,000 | Yes | | | | X | | | | | | | | X | | 2 | 50,000 | | | | | |
| 29 | Bus Stop ADA Improvements, Construction | 50,000 | Yes | | | | X | | | | | | | | X | | 2 | 50,000 | | | | | |
| 30 | Church/Dodge Lighting Modernization, Construction | 215,000 | Yes | X | | | X | | | | | | | | X | | 3 | 215,000 | | | | | |
| 31 | Davis/Lake Street Viaduct, Construction | 75,000 | Yes | | | | X | | | | | | | | X | | 2 | 75,000 | | | | | |
| 32 | Fiber Optic System Upgrades, Construction | 500,000 | Yes | | | | X | | | | | | | | | | 1 | 500,000 | | | | | |
| 28 | Traffic Signal, Central and Central Park, Phase III | 50,000 | Yes | X | | | X | | | | | | | | X | | 3 | 50,000 | | | | | |
| 33 | Traffic Signal, Central and Central Park, Construction | 350,000 | Yes | X | | | X | | | | | | | | X | | 3 | 350,000 | | | | | |
| Annual Projects | | | | | | | | | | | | | | | | | | | | | | | |
| 34 | General Phase I Engineering, Phase I | 80,000 | Yes | | | | X | | | | | X | | | X | | 3 | 80,000 | | | | | |
| 35 | Bridge Inspection, Consulting | 10,000 | Yes | | | | X | | | | | | | X | | | 2 | 10,000 | | | | | |
| 36 | Crosswalk Improvements, Construction | 210,000 | Yes | | | | X | | | | | | | | X | | 2 | 210,000 | | | | | |
| 37 | Streetlight LED Conversion, Construction | 50,000 | Yes | X | | | X | | | | | | | | | | 2 | 50,000 | | | | | |
| 38 | Streetlight Pole and Fixture Replacement, Construction | 120,000 | Yes | X | | | X | | | | | | | | | | 2 | 120,000 | | | | | |
| 39 | Traffic Calming, Bicycle & Ped Improvements, Construction | 225,000 | Yes | | | | X | | | | | | | | X | | 2 | 225,000 | | | | | |

| Proposed 2024 Capital Improvement Program | | | LEGEND | | | | | | | | | | | | | | | | | | | |
|---|---|----------------------|---------------------------|----|----|----|-----|------------------------------------|----|--------------------|----|----|-----------------------------|-----|----|-----|-----------------|---|--|--|--|--|
| CARP Alignment - Preliminary Analysis | | | MO = Municipal Operations | | | | | T&M = Trans & Mobility | | | | | GI = Green Infrastructure | | | | | EPM = Emergency Preparedness & Management | | | | |
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| | | | ZW = Zero Waste | | | | | | | | | | | | | | | | | | | |
| | | | Climate Mitigation | | | | | | | Climate Resilience | | | | | | | | | | | | |
| | TOTAL FUNDING | Supports a CARP Goal | MO | BE | RE | ZW | T&M | UC&GS | EO | GI | HI | RR | CN | EPM | VP | IAP | Total Goals Met | Spend on CARP Aligned Projects | | | | |
| 40 | Alley Paving, Construction | 750,000 | Yes | | | | | | | X | | | | X | X | | 3 | 750,000 | | | | |
| Sidewalk Projects | | | | | | | | | | | | | | | | | | | | | | |
| 41 | Sidewalk - Safe Routes to School, Phase III | 90,000 | Yes | | | | X | | | | | | | | | | 1 | 90,000 | | | | |
| 42 | Sidewalk - Safe Routes to School, Construction | 50,000 | Yes | | | | X | | | | | | | | | | 1 | 50,000 | | | | |
| 43 | Sidewalk Gap Infill, Construction | 600,000 | Yes | X | | | X | | | | | | | | | | 2 | 600,000 | | | | |
| 44 | Sidewalk Improvement Program, Construction | 650,000 | Yes | | | | X | | | | | | | | | | 1 | 650,000 | | | | |
| 45 | Sidewalk/Streetlight Improvements - Hartrey and | 1,000,000 | Yes | X | | | X | | | | | | | | | | 2 | 1,000,000 | | | | |
| Parks | | | | | | | | | | | | | | | | | | | | | | |
| Community Parks | | | | | | | | | | | | | | | | | | | | | | |
| 46 | Beck Park Expansion/Shore School, Consulting | 205,000 | Yes | X | | | X | X | | X | X | X | | X | X | | 8 | 205,000 | | | | |
| 47 | Canal Park Environmental Assessment, Consulti | 50,000 | | | | | | | | | | | | | | | - | - | | | | |
| 48 | Lovelace Park Parking Lot Expansion, Consulting | 40,000 | Yes | | | | | | | | X | X | | | | | 2 | 40,000 | | | | |
| 49 | Clark Square Dog Park, Construction | 400,000 | Yes | | | | | | | | X | | | | | | 1 | 400,000 | | | | |
| 50 | Dog Beach ADA Accessibility, Construction | 500,000 | Yes | X | | | X | X | | X | X | X | | X | X | | 8 | 500,000 | | | | |
| 51 | Fountain Square Improvements, Construction | 2,800,000 | Yes | | | | | | | | X | | | | | | 1 | 2,800,000 | | | | |
| 52 | James Park - Fencing, Construction | 120,000 | | | | | | | | | | | | | | | - | - | | | | |
| 53 | James Park - Pickleball Courts, Construction | 350,000 | | | | | | | | | | | | | | | - | - | | | | |
| 54 | Pooch Park Capital Investment, Construction | 120,000 | Yes | | | | | | | | X | | | | | | 1 | 120,000 | | | | |
| Neighborhood Parks - Legacy | | | | | | | | | | | | | | | | | | | | | | |
| 55 | Cartright Park - Improvements, Consulting | 150,000 | Yes | X | | | X | X | | X | X | X | | X | | | 7 | 150,000 | | | | |
| 56 | Fitzsimons Park Renovations, Consulting | 100,000 | Yes | X | | | | X | | X | X | X | | X | | | 6 | 100,000 | | | | |
| 57 | Philbrick Park Renovation, Consulting | 115,000 | Yes | X | | | | X | | X | X | X | | X | | | 6 | 115,000 | | | | |
| 58 | Chandler Tot Lot, Construction | 150,000 | Yes | X | | | | | | | | | | X | | | 2 | 150,000 | | | | |
| 59 | Independence Park, Construction | 2,200,000 | Yes | X | | | X | X | | X | X | X | | X | | | 7 | 2,200,000 | | | | |

| Proposed 2024 Capital Improvement Program | | | LEGEND | | | | | | | | | | | | | | | | | | | |
|---|---|----------------------|---------------------------|----|----|----|-----|------------------------------------|----|----|--------------------|----|-----------------------------|-----|----|-----|-----------------|---|--|--|--|--|
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| | | | Climate Mitigation | | | | | | | | Climate Resilience | | | | | | | | | | | |
| | TOTAL FUNDING | Supports a CARP Goal | MO | BE | RE | ZW | T&M | UC&GS | EO | GI | HI | RR | CN | EPM | VP | IAP | Total Goals Met | Spend on CARP Aligned Projects | | | | |
| 60 | Larimer Park, Construction | 1,500,000 | Yes | X | | | | X | X | | X | X | X | | | | 7 | 1,500,000 | | | | |
| Neighborhood Parks - Non-Legacy | | | | | | | | | | | | | | | | | | | | | | |
| 61 | Grey Park - Dog Park Installation, Construction | 280,000 | Yes | | | | | | | | X | | | | | | 1 | 280,000 | | | | |
| Investment and Modernization | | | | | | | | | | | | | | | | | | | | | | |
| 62 | ADA Improvements in Parks, Construction | 100,000 | Yes | | | | | | | | X | X | | X | X | | 4 | 100,000 | | | | |
| 63 | Court Rehabilitation, Construction | 200,000 | | | | | | | | | | | | | | | - | - | | | | |
| 64 | Fence Replacement (Various Parks), Constructi | 100,000 | | | | | | | | | | | | | | | - | - | | | | |
| 65 | Parks Contingency, Construction | 100,000 | Yes | | | | | | | | X | | | | | | 1 | 100,000 | | | | |
| 66 | Pathway improvements, Construction | 300,000 | Yes | | | | | | | | X | X | | X | X | | 4 | 300,000 | | | | |
| 67 | Playground Equipment Replacement, Constructi | 1,050,000 | Yes | | | | | | | | | | | | X | | 1 | 1,050,000 | | | | |
| Facilities | | | | | | | | | | | | | | | | | | | | | | |
| Facilities - Legacy | | | | | | | | | | | | | | | | | | | | | | |
| 68 | Civic Center Improvements, Consulting | 1,500,000 | Yes | X | | X | | X | | | X | X | | X | | | 6 | 1,500,000 | | | | |
| 69 | Ecology Center - Renovation, Construction | 1,500,000 | Yes | X | | | | | | | X | X | | | | | 3 | 1,500,000 | | | | |
| 70 | Police/Fire HQ Improvements, Consulting | 1,500,000 | Yes | X | | X | | X | | | X | X | | X | | | 6 | 1,500,000 | | | | |
| 71 | Service Center - Structural Repairs, Consulting | 50,000 | Yes | X | | | | | | | | X | | X | | | 3 | 50,000 | | | | |
| 72 | Police Fire HQ - Chiller Replacement, Constructi | 500,000 | Yes | | | | | | | | | X | | X | | | 2 | 500,000 | | | | |
| 73 | Service Center - North Island Fuel System Replac | 1,700,000 | Yes | X | | | | | | | | X | | X | | | 3 | 1,700,000 | | | | |
| 74 | Service Center - Renovations, Consulting | 200,000 | Yes | X | | | | X | | | X | X | | X | | | 5 | 200,000 | | | | |
| 75 | Service Center - Structural Repairs, Construction | 180,000 | Yes | X | | | | | | | | X | | X | | | 3 | 180,000 | | | | |
| 76 | Service Center - Various Roofs, Construction | 1,600,000 | Yes | | | | | | | | | X | | X | | | 2 | 1,600,000 | | | | |
| Facilities - Non-Legacy | | | | | | | | | | | | | | | | | | | | | | |
| 77 | Bent Park Fieldhouse Improvements, Consulting | 100,000 | Yes | X | | | | | | | X | X | | | | | 3 | 100,000 | | | | |
| 78 | Bent Park Fieldhouse Improvements, Constructi | 600,000 | Yes | X | | | | | | | X | X | | | | | 3 | 600,000 | | | | |

| Proposed 2024 Capital Improvement Program | | | LEGEND | | | | | | | | | | | | | | | | | | | | | | | | |
|---|---|----------------------|---------------------------|----|----|----|-----|------------------------------------|----|----|--------------------|----|---------------------------|-----|----|-----|-----------------|---|--|--|--|--|-----------------------------|--|--|--|--|
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| | | | Climate Mitigation | | | | | | | | Climate Resilience | | | | | | | | | | | | | | | | |
| | TOTAL FUNDING | Supports a CARP Goal | MO | BE | RE | ZW | T&M | UC&GS | EO | GI | HI | RR | CN | EPM | VP | IAP | Total Goals Met | Spend on CARP Aligned Projects | | | | | | | | | |
| 79 | Chandler - Building Envelope Rehabilitation, Construction | 400,000 | Yes | | | | | | | | X | X | | | | | 2 | 400,000 | | | | | | | | | |
| 80 | Chandler - Gym Upgrades, Construction | 400,000 | | | | | | | | | | | | | | | - | - | | | | | | | | | |
| 81 | Citywide Building Automation System Upgrade, Construction | 250,000 | Yes | | | | | | | | | X | | X | | | 2 | 250,000 | | | | | | | | | |
| 82 | Fleetwood - East/North Site Improvements, Construction | 400,000 | Yes | | | | | | X | | | X | X | | X | | 4 | 400,000 | | | | | | | | | |
| 83 | Fleetwood - Envelope Repairs, Construction | 350,000 | Yes | | | | | | | | X | | X | | X | | 3 | 350,000 | | | | | | | | | |
| 84 | Fleetwood Jourdain Study, Consulting | 250,000 | Yes | X | | | | | | | | X | X | | X | | 4 | 250,000 | | | | | | | | | |
| 85 | Fire Station 3 - Interior Renovations (Kitchen, Finishes), Construction | 400,000 | Yes | X | | | | | | | | | | X | | | 2 | 400,000 | | | | | | | | | |
| 86 | Fire Station 5 - Building Envelope Repairs, Construction | 600,000 | Yes | | | | | | | | X | X | | X | | | 3 | 600,000 | | | | | | | | | |
| 87 | Fire Stations 1 & 3 Locker Room Improvements, Construction | 350,000 | Yes | X | | | | | | | | X | | | | | 2 | 350,000 | | | | | | | | | |
| 88 | Levy Center - Kitchen Renovation, Construction | 400,000 | Yes | X | | | | | | | | | X | | | | 2 | 400,000 | | | | | | | | | |
| 89 | Municipal Storage Center - Renovation, Consulting | 100,000 | Yes | X | | | | | | | X | X | | X | | | 4 | 100,000 | | | | | | | | | |
| Investment and Modernization | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 90 | ADA Improvements, Construction | 300,000 | Yes | | | | | | | | | | | | X | | 1 | 300,000 | | | | | | | | | |
| 91 | Citywide Roof Repairs (locations to be determined), Construction | 600,000 | Yes | | | | | | | | X | X | | X | | | 3 | 600,000 | | | | | | | | | |
| 92 | Facilities Contingency, Construction | 600,000 | | | | | | | | | | | | | | | - | - | | | | | | | | | |
| 93 | Lighting Modernization, Construction | 300,000 | Yes | X | | | | | | | | | | X | | | 2 | 300,000 | | | | | | | | | |
| Miscellaneous | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 94 | City Fleet Charging Infrastructure, Construction | 100,000 | Yes | X | X | | | X | | | | X | | X | | X | 6 | 100,000 | | | | | | | | | |
| 95 | City Solar Infrastructure, Construction | 200,000 | Yes | X | X | X | | | | | | | | X | | X | 5 | 200,000 | | | | | | | | | |
| 96 | Environmental Justice Initiative Study, Study | 100,000 | Yes | | | | | | X | | | | X | X | X | X | 5 | 100,000 | | | | | | | | | |
| 97 | Public Vehicle Charging Stations, Construction | 100,000 | Yes | | | | | X | | X | | | X | | | X | 4 | 100,000 | | | | | | | | | |
| 98 | Public Art, Construction | 30,000 | | | | | | | | | | | | | | | - | - | | | | | | | | | |
| Water Treatment, Billing and Storage | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 99 | 36"/42" Intake Replacement, Consulting | 600,000 | Yes | | | | | | | | X | | | X | | | 2 | 600,000 | | | | | | | | | |

| Proposed 2024 Capital Improvement Program | | | LEGEND | | | | | | | | | | | | | | | | | | | | | | | | |
|---|---|----------------------|---------------------------|-----------|----------|----------|----------|------------------------------------|----------|--------------------|-----------|-----------|---------------------------|----------|-----------|-----------|-----------------|---|-------------------|--|--|--|-----------------------------|--|--|--|--|
| CARP Alignment - Preliminary Analysis | | | MO = Municipal Operations | | | | | T&M = Trans & Mobility | | | | | GI = Green Infrastructure | | | | | EPM = Emergency Preparedness & Management | | | | | | | | | |
| Oct: | | | BE = Building Efficiency | | | | | UC&GS = Urban Canopy & Green Space | | | | | HI = Health Impacts | | | | | RR = Resilience Regulations | | | | | VP = Vulnerable Populations | | | | |
| | | | RE = Renewable Energy | | | | | EO = Education & Outreach | | | | | CN = Community Networks | | | | | IAP = Implement, Account, Partner | | | | | | | | | |
| | | | Climate Mitigation | | | | | | | Climate Resilience | | | | | | | | | | | | | | | | | |
| | TOTAL FUNDING | Supports a CARP Goal | MO | BE | RE | ZW | T&M | UC&GS | EO | GI | HI | RR | CN | EPM | VP | IAP | Total Goals Met | Spend on CARP Aligned Projects | | | | | | | | | |
| 100 | 36"/42" Intake Replacement, Construction | 39,079,000 | Yes | | | | | | | | X | | | X | | | 2 | 39,079,000 | | | | | | | | | |
| 101 | Boiler Rehabilitation, Construction | 120,000 | Yes | | | | | | | | | | | X | | | 1 | 120,000 | | | | | | | | | |
| 102 | CMMS System, Construction | 200,000 | Yes | | | | | | | | | | | X | | | 1 | 200,000 | | | | | | | | | |
| 103 | Corrosion Control Improvements, Consulting | 200,000 | Yes | | | | | | | | X | | | X | X | | 3 | 200,000 | | | | | | | | | |
| 104 | East Filter Plant Reliability, Consulting | 1,000,000 | Yes | | | | | | | | X | | | X | | | 2 | 1,000,000 | | | | | | | | | |
| 105 | East Filter Safety Rails, Construction | 250,000 | Yes | | | | | | | | | | | X | | | 1 | 250,000 | | | | | | | | | |
| 106 | Fire Sprinkler System Upgrade 1, Construction | 75,000 | Yes | | | | | | | | | | | X | | | 1 | 75,000 | | | | | | | | | |
| 107 | Generator and Switchgear Rehab , Consulting | 300,000 | Yes | | | | | | | | X | | | X | | | 2 | 300,000 | | | | | | | | | |
| 108 | Generator and Switchgear Rehab, Construction | 2,000,000 | Yes | | | | | | | | X | | | X | | | 2 | 2,000,000 | | | | | | | | | |
| 109 | HL 7 Engine Replacement, Construction | 1,000,000 | Yes | X | | | | | | | X | | | X | | | 3 | 1,000,000 | | | | | | | | | |
| 110 | Retail Water Meter Replacement Program Phase | 2,420,000 | Yes | | | | | | | | | | | | X | | 1 | 2,420,000 | | | | | | | | | |
| 111 | Shoreline Improvements, Consulting | 200,000 | Yes | | | | | | | X | X | | | X | | | 3 | 200,000 | | | | | | | | | |
| 112 | Shorewell Safety Rails, Consulting | 50,000 | Yes | | | | | | | | | | | X | | | 1 | 50,000 | | | | | | | | | |
| 113 | Standpipe Water Quality, Consulting | 300,000 | Yes | | | | | | | | X | | | X | | | 2 | 300,000 | | | | | | | | | |
| 114 | Standpipe Water Quality, Construction | 1,200,000 | Yes | | | | | | | | X | | | X | | | 2 | 1,200,000 | | | | | | | | | |
| 115 | West Plant Dehumidificatinon, Construction | 300,000 | Yes | | | | | | | | | | | X | | | 1 | 300,000 | | | | | | | | | |
| Library | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| 116 | Main Library Exterior Stonework Restoration, Co | 100,000 | Yes | | | | | | | | | | | X | X | | 2 | 100,000 | | | | | | | | | |
| 117 | Main Library Fire System Upgrade, Construction | 200,000 | Yes | | | | | | | | | | | X | X | | 2 | 200,000 | | | | | | | | | |
| 118 | Main Library Interior Painting, Construction | 200,000 | | | | | | | | | | | | | | | - | - | | | | | | | | | |
| 119 | Robert Crown Branch Library Interior Reorganiza | 50,000 | | | | | | | | | | | | | | | - | - | | | | | | | | | |
| TOTAL | | | | | | | | | | | | | | | | | | | | | | | | | | | |
| | | 105,102,000 | 103 | 42 | 2 | 3 | 2 | 39 | 8 | 2 | 18 | 36 | 39 | 6 | 57 | 42 | 4 | 0 | 96,097,000 | | | | | | | | |