











IMRF EARLY RETIREMENT INCENTIVE (ERI)

January 20, 2007

Benefits of an ERI to the City

Allows the City to save fringe benefits and payroll costs by providing long term employees an incentive to retire

Creates additional opportunities for reorganizations, service consolidations and process re-engineering

- Replacement salaries and benefits (i.e., vacation) are lower
- Not all positions are replaced
- Some positions re-engineered resulting in lower salary ranges
- Vacation accruals are lower for newly-hired employees, adding additional productive work weeks
- Terminating pay liability is reduced through employees retiring early

IMRF Pension Benefits

- □ Regular pension: age 60
- □ Reduced pension: age 55 59
- □ Maximum pension: 40 years of service = 75% of final earnings rate (highest consecutive 48 months of salary within last 10 years)

IMRF Pension Benefits

- □ERI allows employee to purchase up to 5 years of age/service credit
 - 50 year old employee purchases 5 years of age/service, becomes eligible for reduced pension benefits
 - 55 year old employee purchases 5 years of age/service, becomes eligible for regular pension benefits
 - 60 year old employee with 20 years of service purchases 5 years of age/service, becomes eligible for pension based on 25 years of service

Early Retirement Incentive Program

- □ Eligible Employees
 - 50 years old
 - 20 years of IMRF service credit
 - 104 current employees eligible (70 already at least 55 years old & 20+ years of service; 34 newly eligible under ERI) in every department except Fire
 - ONE YEAR WINDOW FROM PROGRAM EFFECTIVE DATE
 - Employee may file "Letter of Intent" at any time during that window period
 - City may determine timing of retirements (30 day notice)
 - Proposed window: July 1, 2007 June 30, 2008

Results of Employee Informational Meetings

□ 51 of 104 eligible employees submitted confidential non-binding indications of interest

- 35 already pension eligible, 16 would be newly eligible under ERI
- 14 management, 37 field/professional/administrative

Costs of ERI

- □ Employee pays 4.5% of highest 12 consecutive months of salary for each year of service credit purchased
- □ City pays increased pension costs for larger pension benefits
 - Costs are individualized actuarial projections, based on employee's age, salary and years of service
 - Additional liability amortized over 10 years
 - First additional costs added to City's IMRF contribution rate second calendar year after first retirements (2009)

Ten Year Cost Analysis and Results

- □ Factors Used in Cost Analysis
 - Based on 51 interested employees
 - ERI cost
 - Salary Savings
 - 17% of positions could be eliminated
 - 14% of positions could be reduced in salary range
 - 69% of positions could be replaced at lower salary
 - Benefit Savings
 - Social Security, Medicare, IMRF costs lower with lower payroll
 - Health insurance costs eliminated for eliminated positions
 - Vacation Savings
 - Replacement employees earn less vacation than more senior employees

Ten Year Costs/Savings

ERI Costs: \$6,893,517

Salary Savings: (\$9,553,968)

Tax, IMRF Savings: (\$1,492,330)

Insurance Savings: (\$1,274,994)

Net Savings: \$5,427,775

Net Savings Per Year: \$ 542,777

Funding

- □ Terminating Payouts Projected at \$850,000
 - Payable during FY07-08 and FY 08-09
 - Will be paid from available cash balance in General Fund
- □ ERI costs payable beginning January 2009
 - Savings begin in 2007
 - Savings will be captured for transfer to IMRF Fund for payment beginning in 2009
 - IMRF Fund has \$2.5 million reserve to be used for payments while additional savings accrue

Implementation Plan

- Authorizing resolution to be adopted by City Council
- Notice to all eligible employees in February March
- 60 day binding notice of retirement by employees
- 120 day binding notice of retirement by senior management staff
 - Allows review and possible date changes with 30 day notice to employee
 - Provides for advance transition planning, recruitment and hiring of replacements