EVANSTON, ILLINOIS

Robert Crown Community Center Project Update

September 25, 2017





AGENDA

- Project history
- Steps tonight
- Schematic design presentation
- Funding Overview
 - Fundraising
 - Capital Construction
 - Sources of cost increase
 - Operating Budget
 - Maintenance Fund
- Community Benefit



PROJECT HISTORY

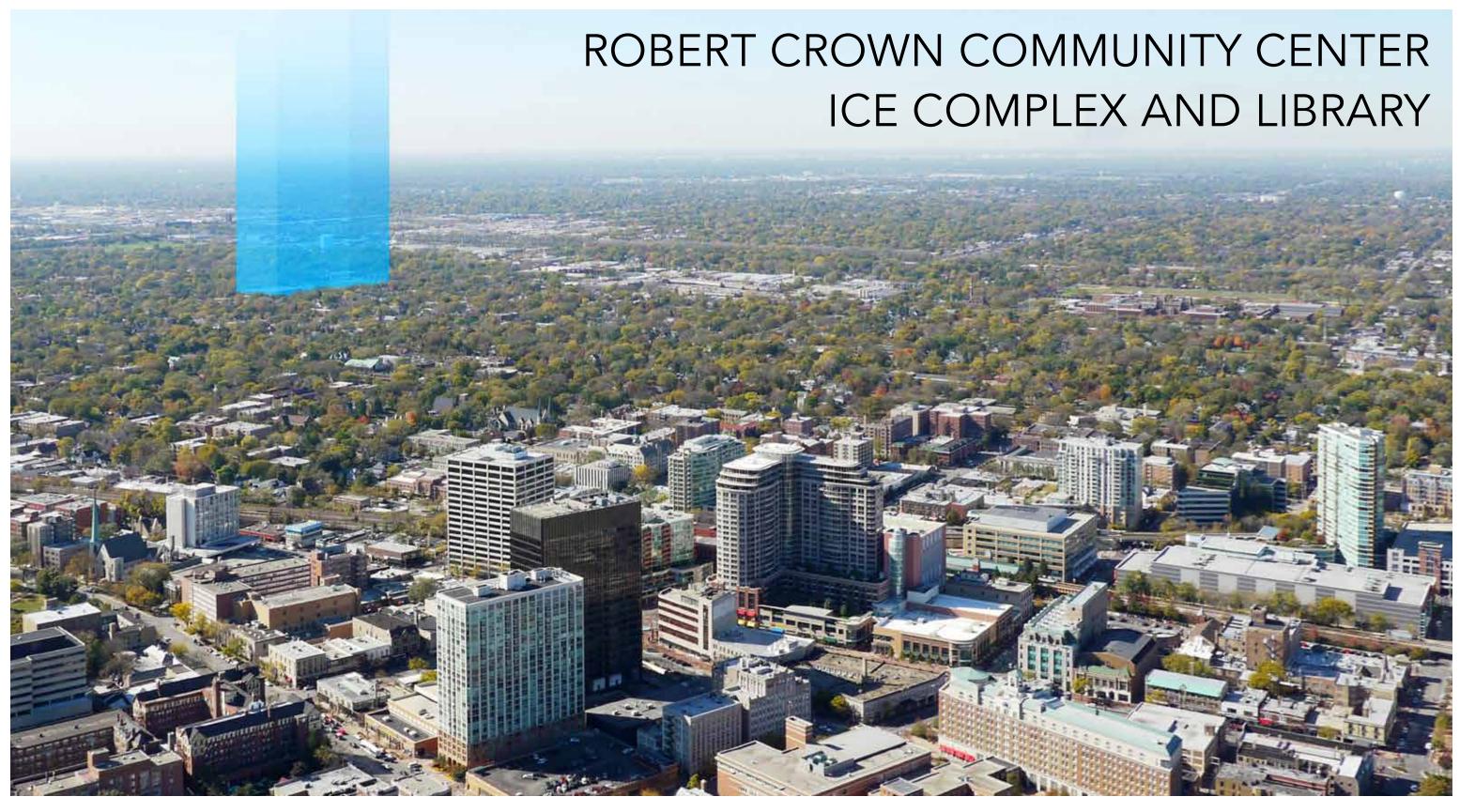
- 1974 Current Robert Crown Center built with generous donation from the Crown Family
- 2013 Initial estimates for construction of new facility
- January 2016 Community fundraising began
- January 2017 Contract approved with WTA for architectural/engineering services
- February-September 2017 Schematic design process



STEPS TONIGHT

- Approval of RFP for construction management services
- Approval of schematic design
- Authorization of contract amendment for design development and construction document services by Woodhouse Tinucci Architects, LLC
- Approval of contract amendment for fundraising consultant services with Community Counselling Services, LLC
- Special Order of Business
 - Schematic design presentation by WTA
 - Project funding presentation





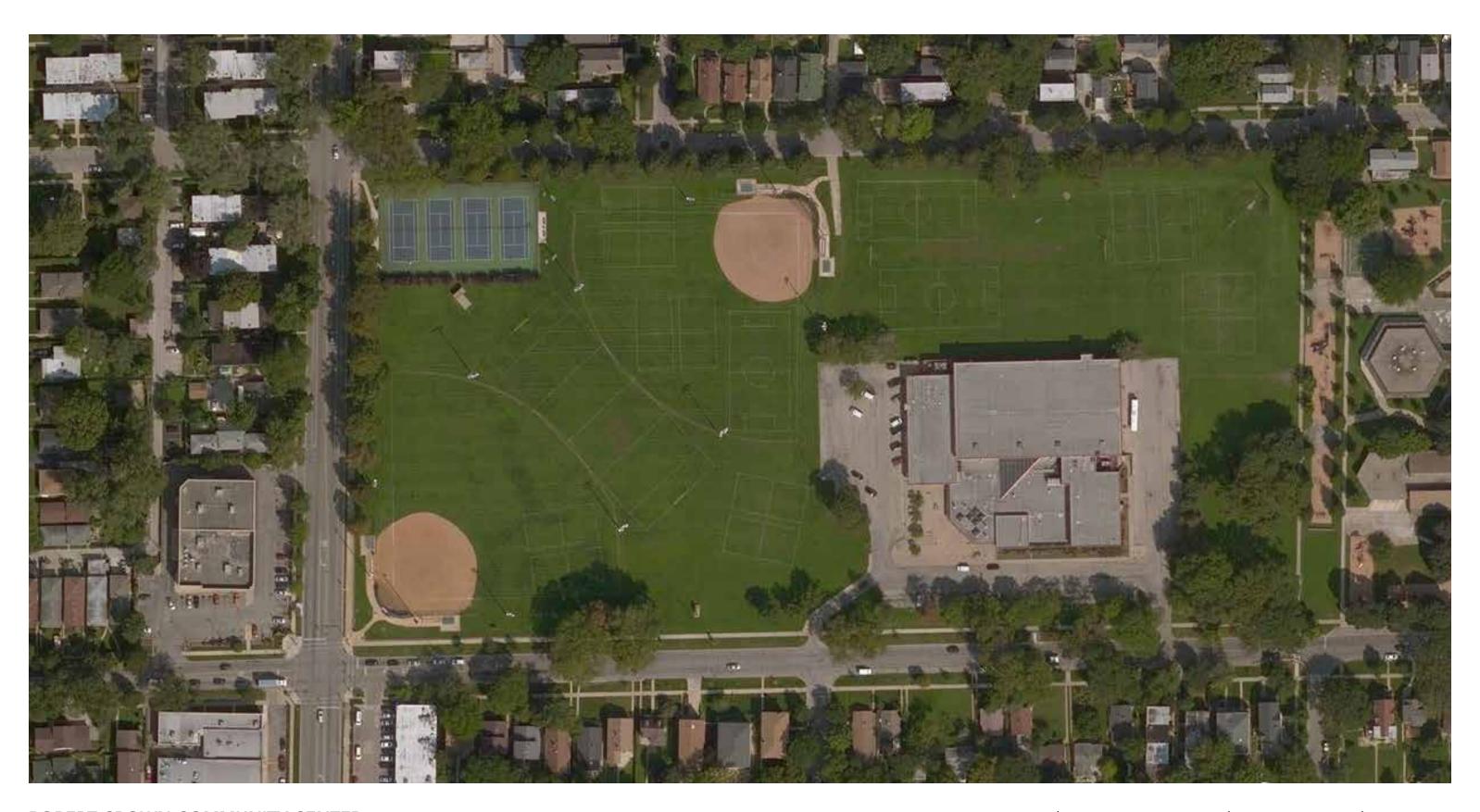
CITY COUNCIL PRESENTATION 09/25/2017



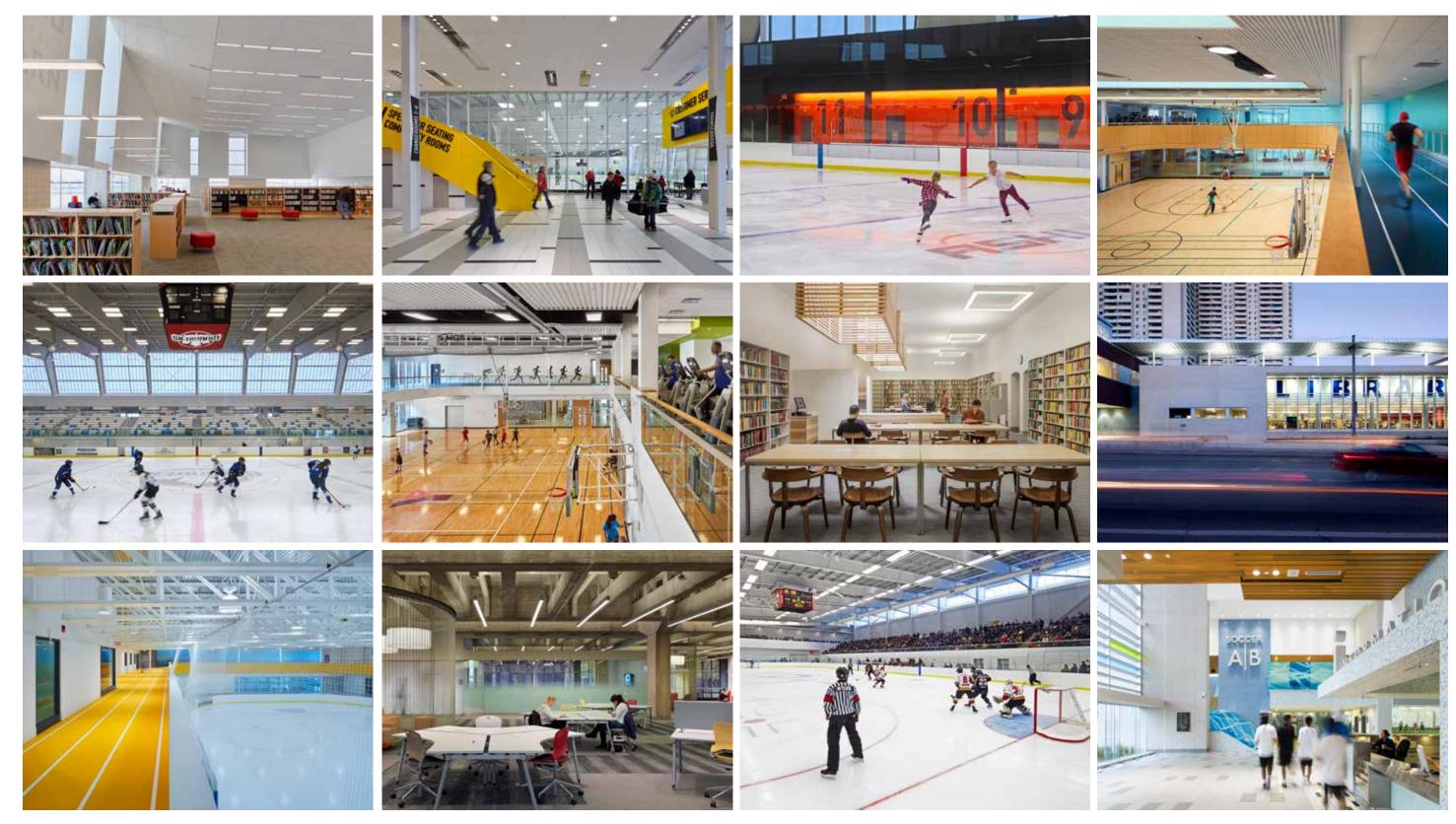
ROBERT CROWN CENTER



EXISTING SITE PLAN



WTA + MJMA





CREATE AN ICONIC NEIGHBORHOOD LANDMARK





OPEN AND INVITING FOR THE ENTIRE COMMUNITY



FOR ALL AGES AND ABILITIES





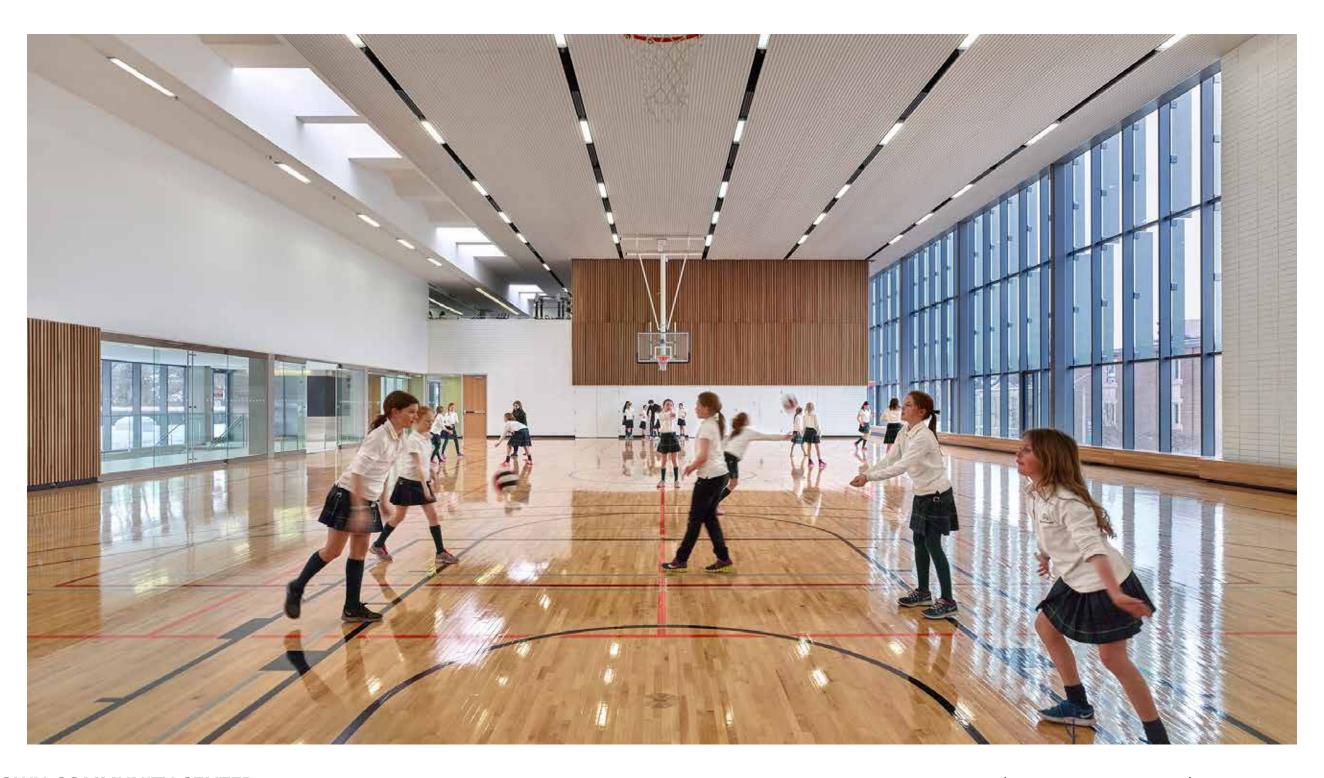




TO MEET, PLAY, LEARN

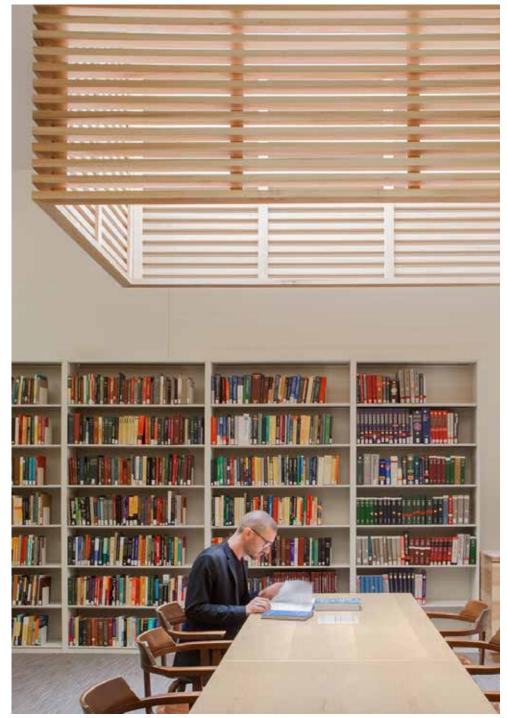


NATURAL LIGHT TO ALL SPACES

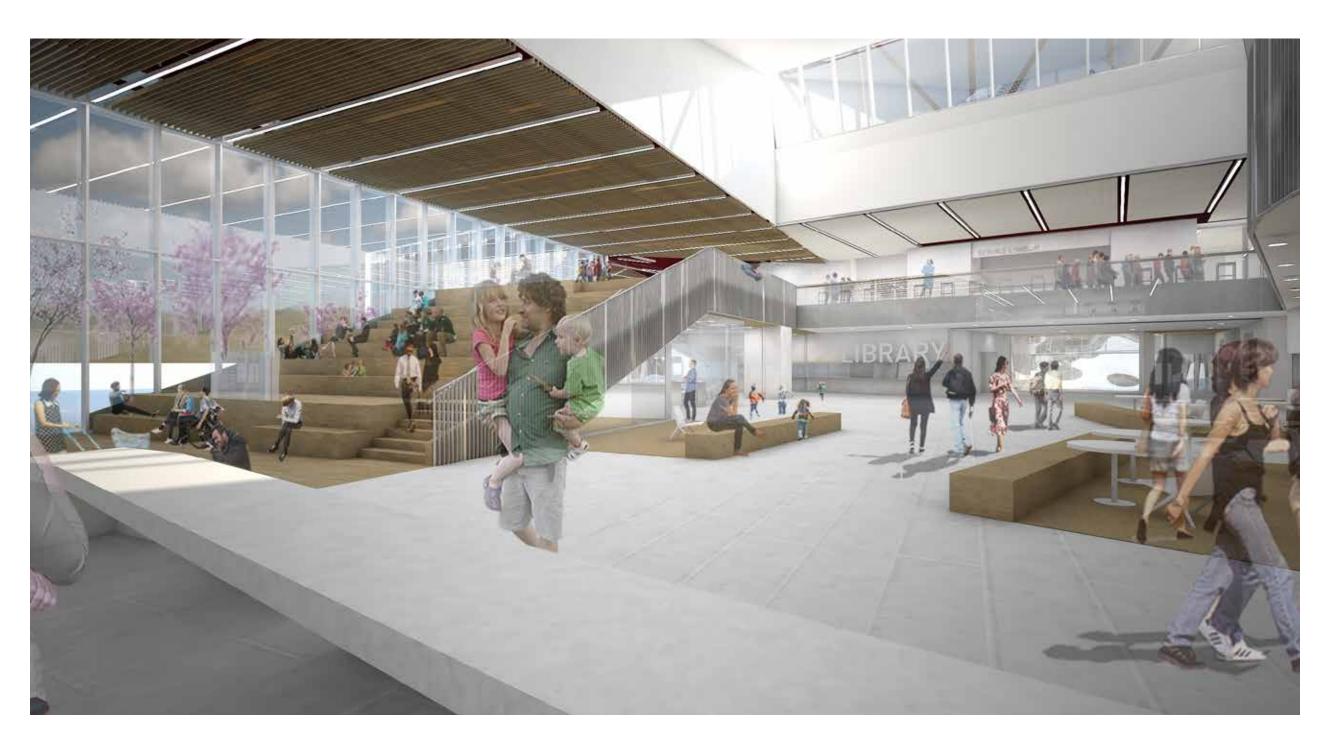


INTEGRATED AND IDENTIFIABLE LIBRARY

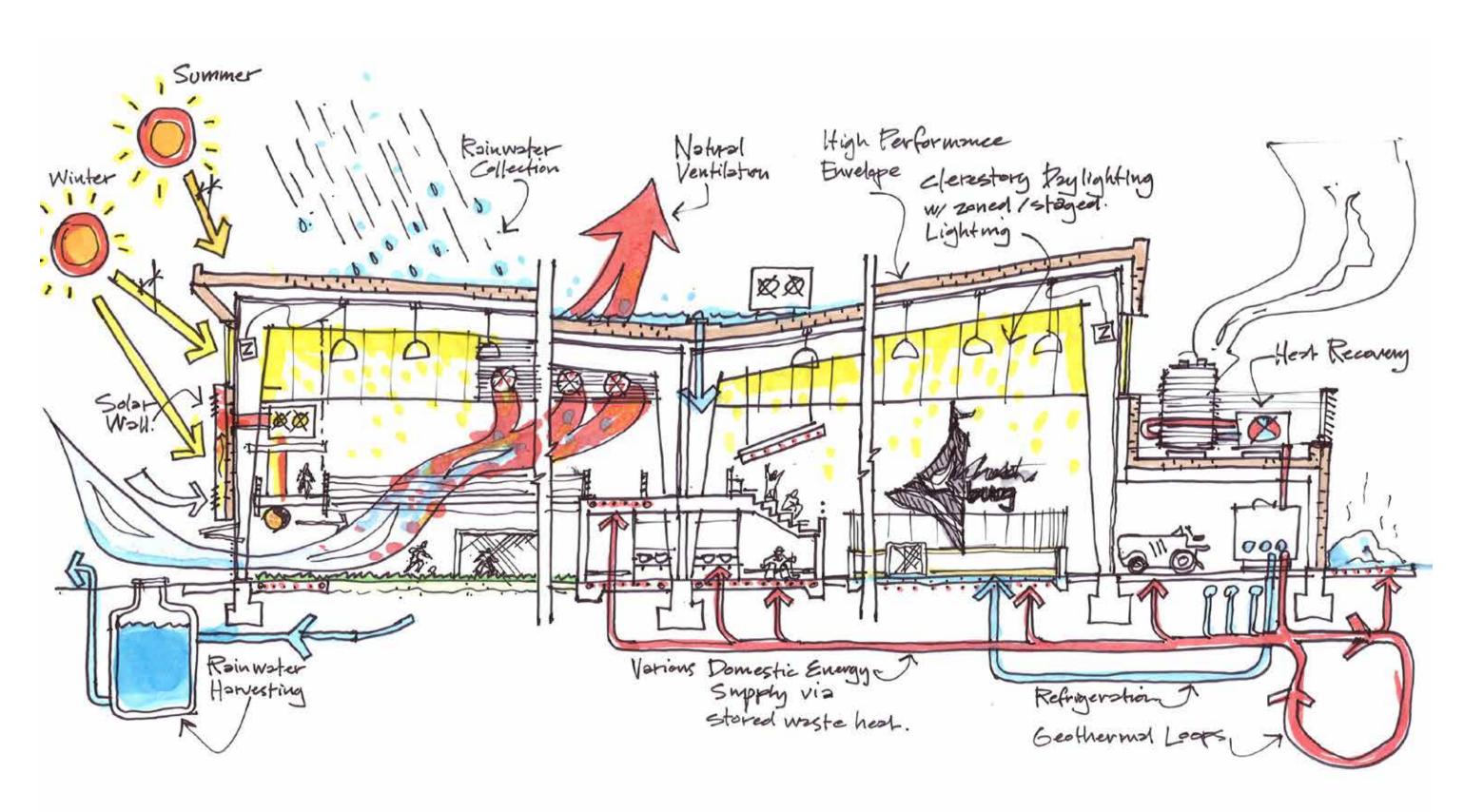




LOBBY SPACE AS SOCIAL AND CIVIC HEART



SUSTAINABLE



BUILT TO LAST

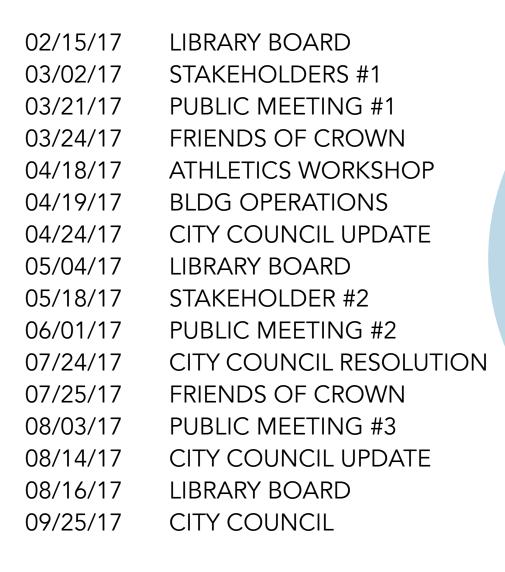


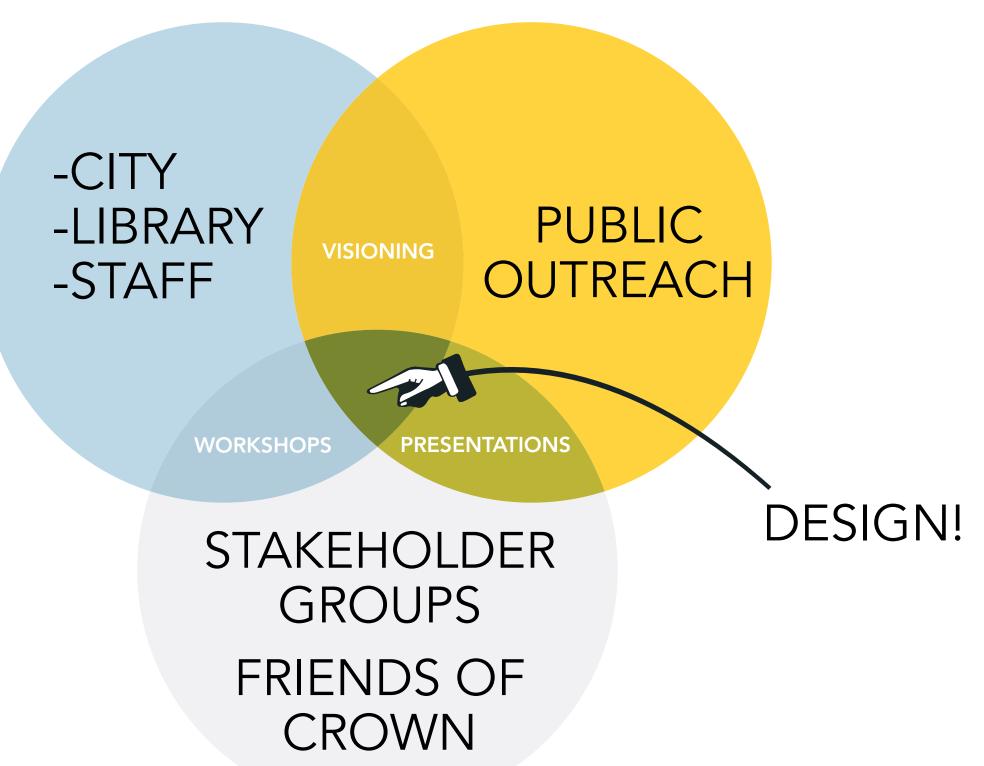
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A COMMUNITY IN SUPPORT OF A COMMUNITY CENTER



PUBLIC PROCESS





PROJECT PROGRAM

| ICE RINK | SF | SITE | SF |
|------------------------------|---------|---------------------------|---------|
| RINK 1 (NHL) | 20,500 | BUILDING FOOTPRINT | 90,000 |
| RINK 2 (NHL) | 20,500 | PARKING (225) | 85,000 |
| SPECTATORS | 5,000 | SPORTS FIELDS | 234,000 |
| LOCKER ROOMS | 7,000 | TENNIS COURTS | 24,000 |
| SUPPORT | 10,500 | LANDSCAPE/OTHER | 269,600 |
| | 63,500 | | · |
| RECREATION | | SITE TOTAL | 702,600 |
| GYMNASIUM | 11,000 | | |
| FITNESS / DANCE ROOM | 1,500 | | |
| CHANGE ROOMS | 2,000 | | |
| SUPPORT | 500 | | |
| | 15,000 | | |
| LIBRARY | | | |
| LIBRARY | 3,300 | | |
| MEETING ROOMS | 600 | | |
| MULTI-PURPOSE | 1,000 | | |
| SUPPORT | 1,100 | | |
| | 6,000 | | |
| COMMUNITY CENTER | | | |
| MULTI-PURPOSE ROOMS | 2,000 | | |
| ART ROOM | 1,000 | | |
| PRE-SCHOOL | 5,000 | | |
| KITCHEN / CATERING / VENDING | 1,000 | | |
| SUPPORT / ADMINISTRATION | 2,000 | | |
| | 11,000 | | |
| SUBTOTAL | 95,500 | | |
| TRACK | 7,500 | | |
| SOCIAL SPACE/CIRCULATION | 12,000 | | |
| INFRASTRUCTURE/MECHANICAL | 19,000 | | |
| BUILDING TOTAL | 134,000 | | |

09/25/2017

COMMUNITY CENTER





STORAGE

1200sf

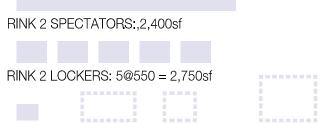




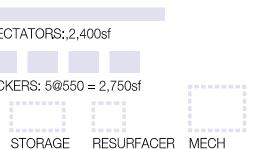
SKATES

300sf

RINK 2: NHL

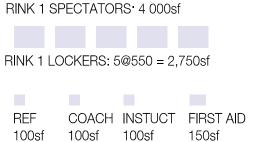


700sf

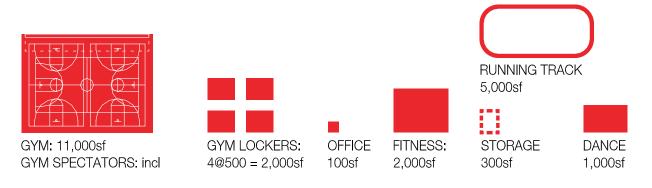


MECH

2000sf

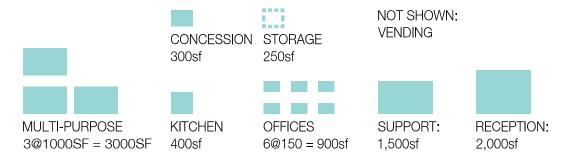






LIBRARY

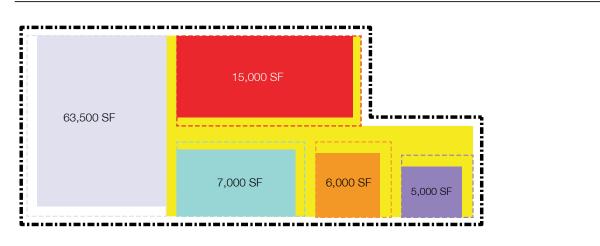




PRESCHOOL



TOTAL



TOTAL: 134,000 SF

GROSS UP: 14%

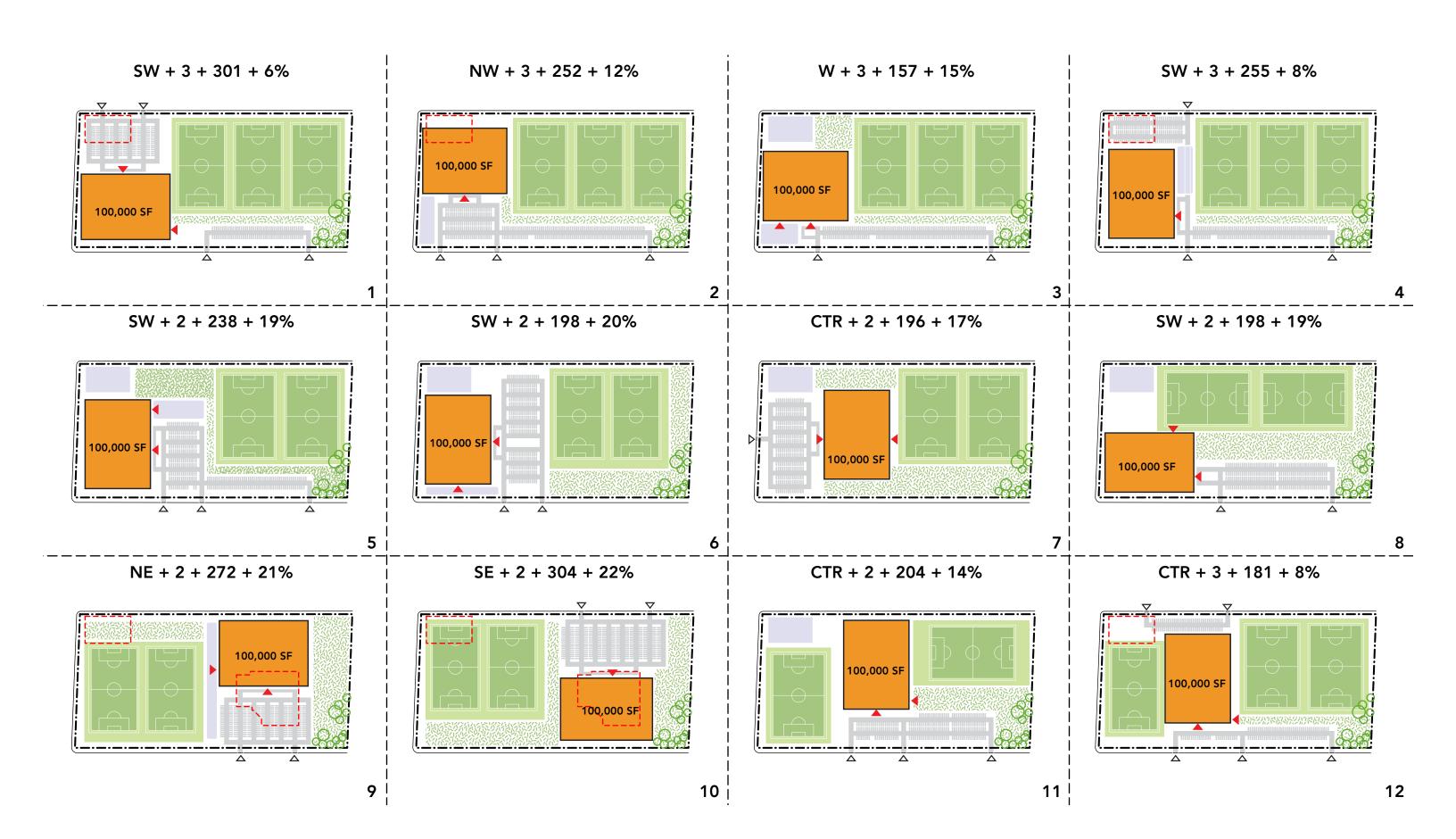
SOCIAL SPACE = 12,000 SF

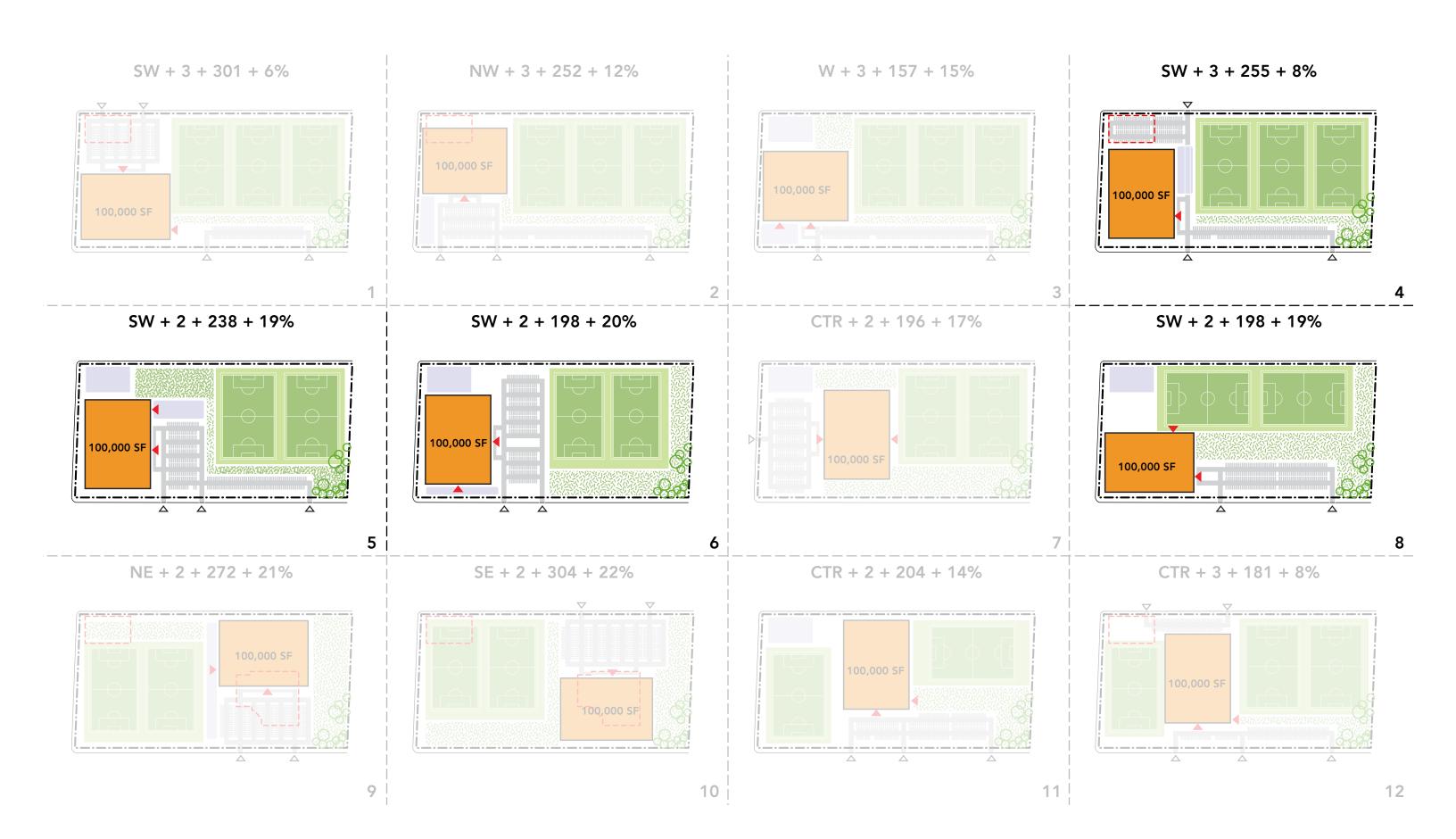
09/25/2017

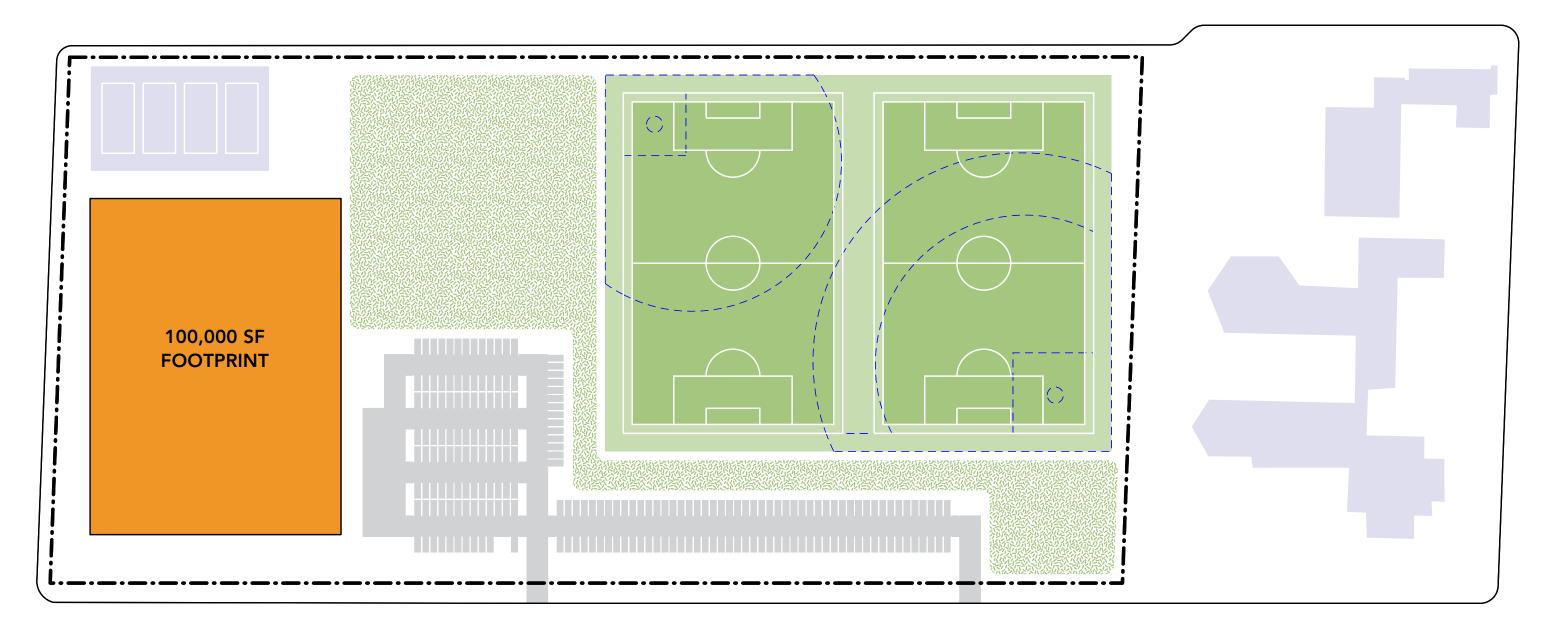
SITE PRINCIPLES

- RESPECT AND ENHANCE EXISTING PROGRAMMING
- CREATE OUTDOOR OPPORTUNITIES FOR ALL
- STRONG NEIGHBORHOOD FOCUS
- 'RIGHT SIZE' PARKING AND FIELDS
- SUPPORT MULTIPLE MODES OF TRANSIT
- SAFE CIRCULATION TO, FROM AND ON SITE
- SITE ORGANIZATIONAL CLARITY
- ADDRESS THE VARIOUS STREET CONDITIONS









BUILDING: SOUTHWEST CORNER

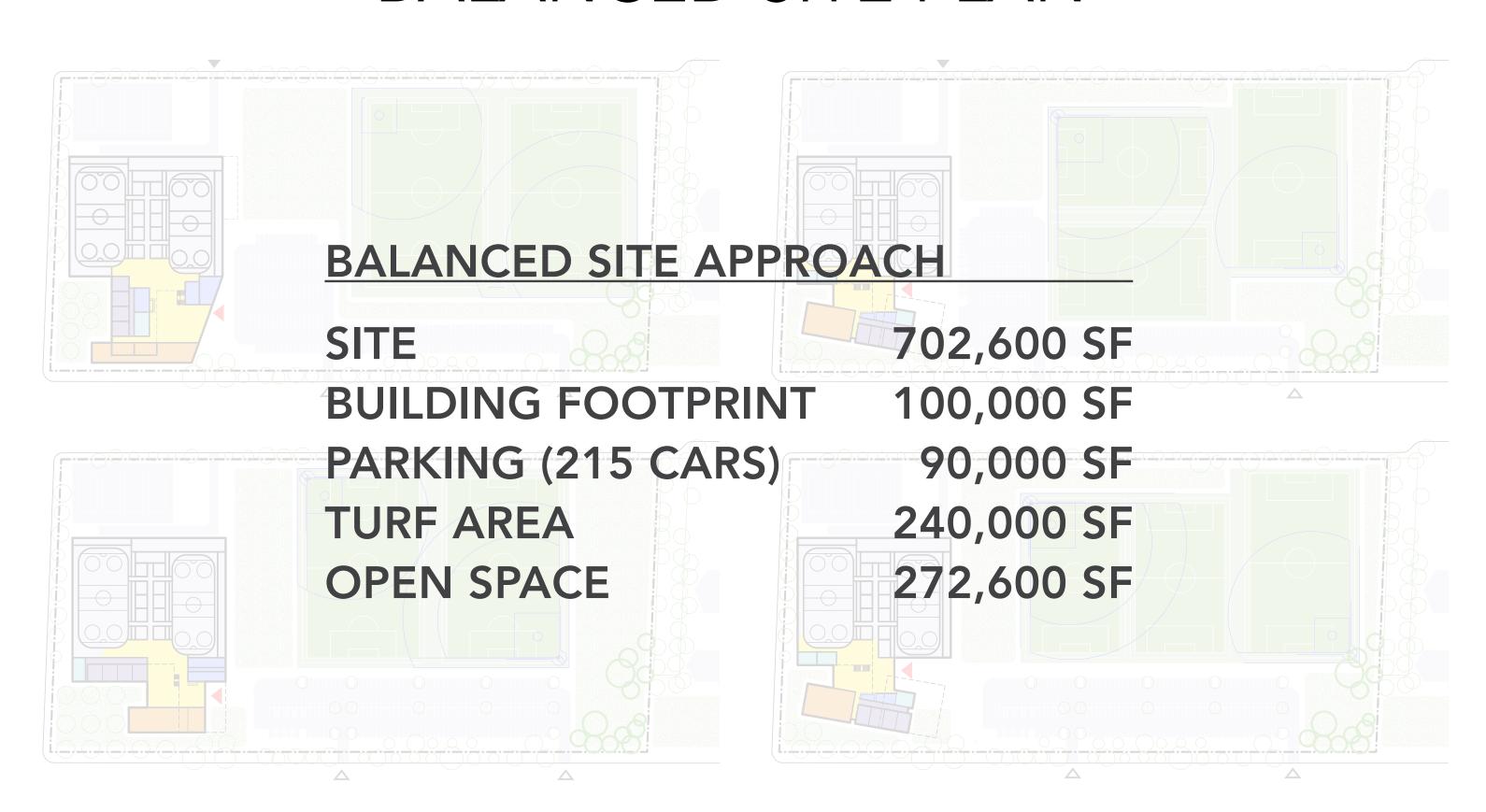
TURF AREA: 238,000 SF

PARKING: 215

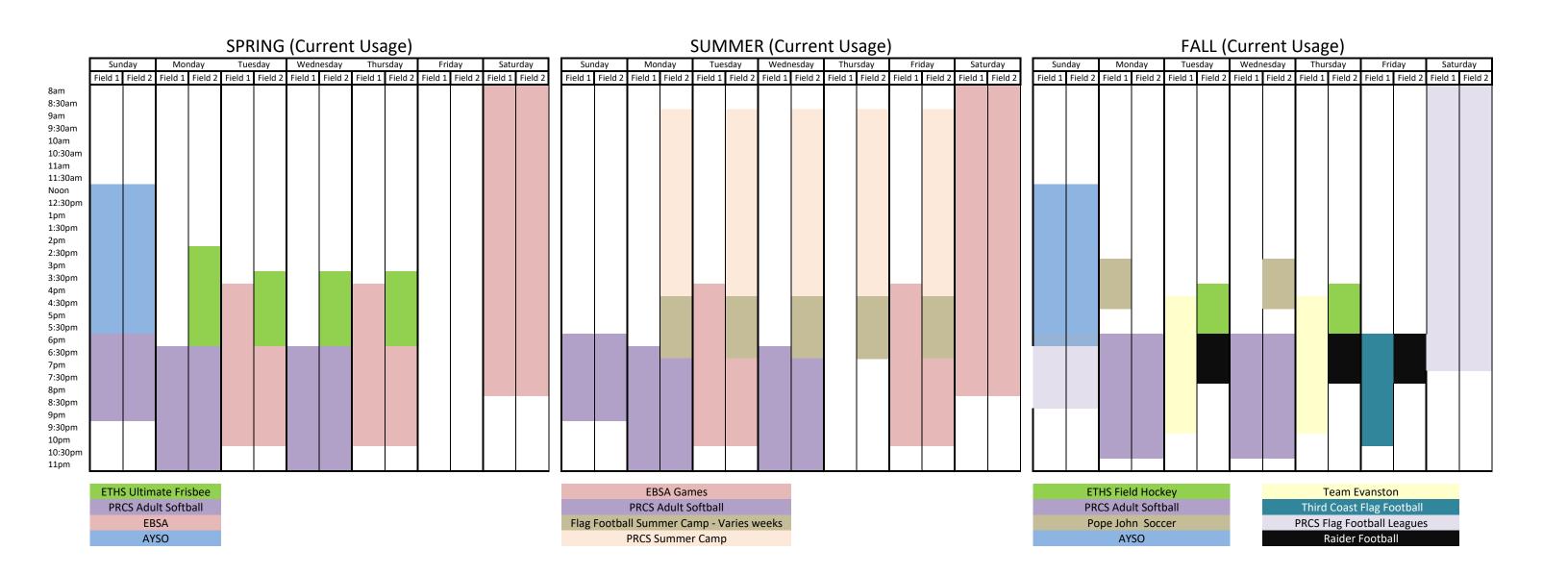
OPEN AREA: 16%

- Parking lot that serves the building and the sportsfields
- Connection between building and the park north of parking lot
- Fields optimized for overlay of smaller fields
- Large open park area north of parking lot

BALANCED SITE PLAN



OUTDOOR PROGRAMMING ANALYSIS

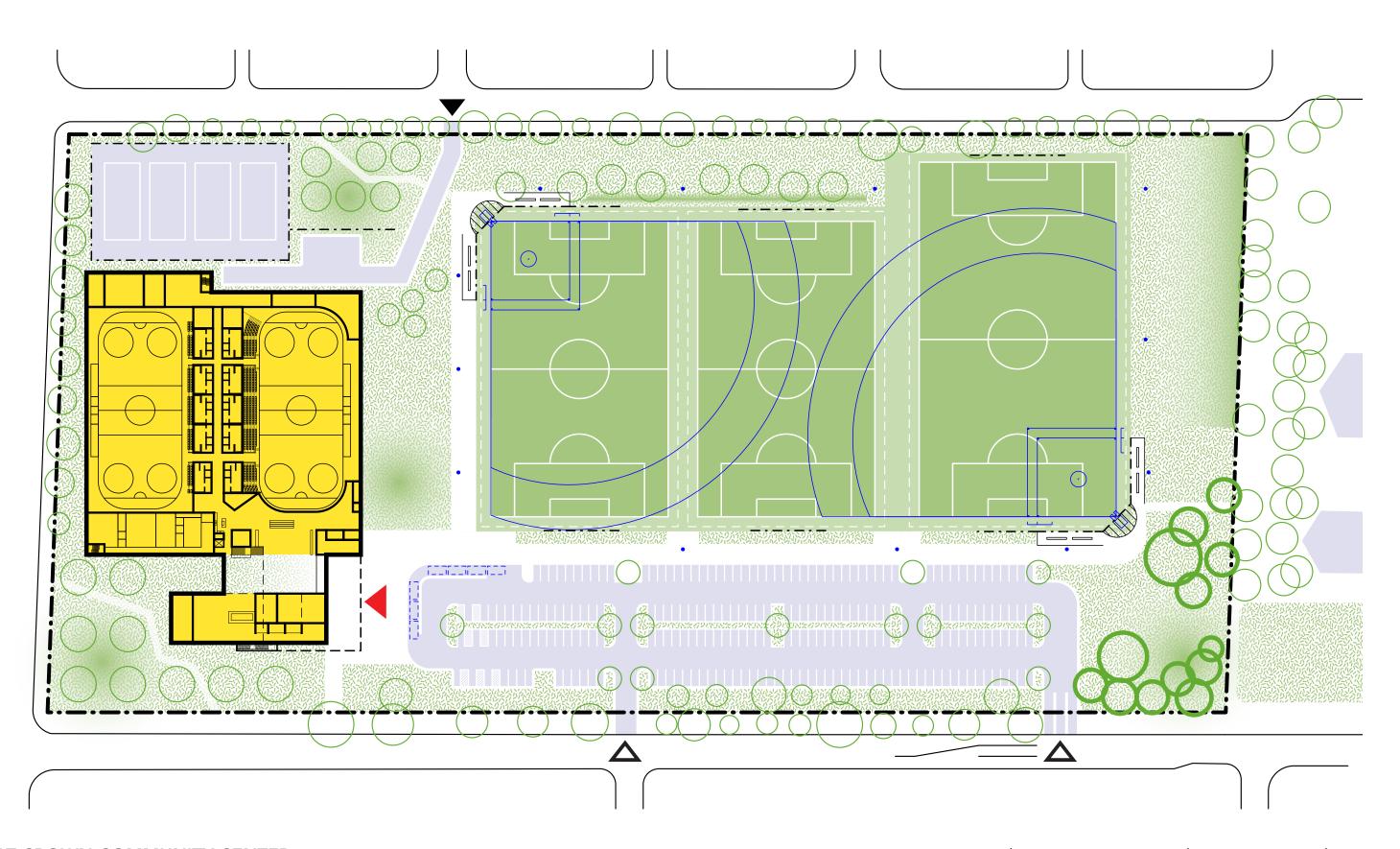


TRAFFIC AND PARKING ANALYSIS

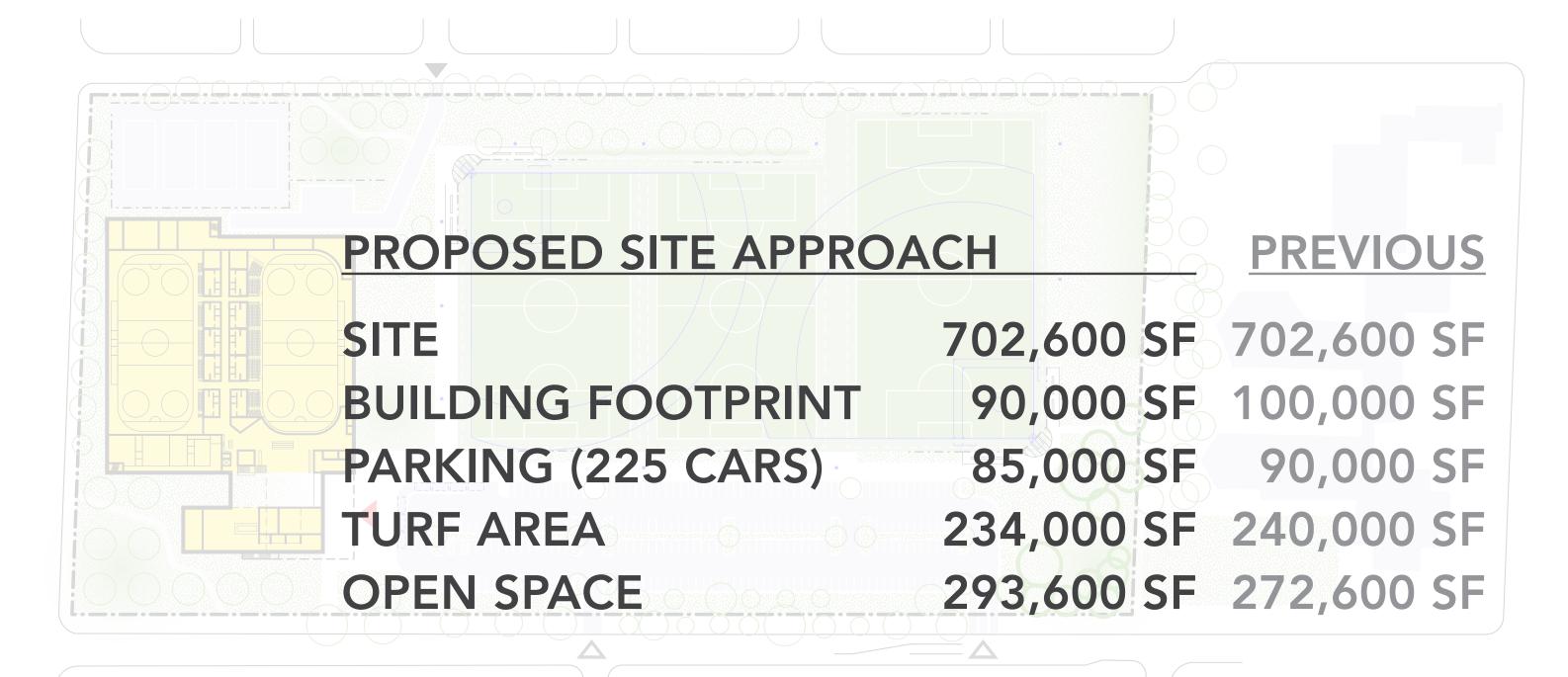
Table 8
PROJECTED PEAK PARKING DEMAND - ANTICIPATED PARK PROGRAMMING AND STAFFING SCHEDULES (3 SOCCER FIELDS)

| | _ | | | | Parking Demand | | | | |
|---|-----|------------------------|----------------------------|----------|-------------------------|--------------------------|-------------------------|--------------------------|------------------------|
| | | | Program Staff/ Referees | Total | Winter | | Spring/Summer/Fall | | |
| Activity | | | | | Weekday 5:00-6:00 PM | Saturday 3:00-4:00 PM | Weekday 5:00-6:00 PM | Saturday 3:00-4:00 PM | Sunday 2:00-3:00 PM |
| | | Coaches/ Volunteers | | | | | | | |
| Fitness/Dance Room ¹ | 25 | | 1 | 26 | 18 | 18 | 18 | 18 | 18 |
| Walking/Jogging Track ¹ | 10 | | | 10 | 7 | 7 | 7 | 7 | 7 |
| Art Room ¹ | 15 | | 1 | 16 | 11 | 11 | 11 | 11 | 11 |
| Ice Rink (NHL & Olympic Rinks) | | | | | | | | | |
| Main Rink Games ^{1,2} | 60 | 8 | 2 | 70 | 25 | 47 | 25 | 47 | 25 |
| Olympic Rink Practices/Skating Classes ^{1,3} | 15 | 2 | 2 | 19 | 8 | 8 | 8 | 8 | 8 |
| Gymnasium (1 HS Court or 2 Jr HS Courts) | | | | | | | | | |
| Basketball Games ^{1,4} | 96 | 8 | 8 | 112 | 0 | 77 | 0 | 0 | 0 |
| Open Gym ^{1,3} | 50 | | 1 | 51 | 18 | 0 | 18 | 18 | 18 |
| Multi-Program Rooms (Party) ^{1,3,5} | 50 | | 1 | 51 | 0 | 0 | 0 | 18 | 18 |
| Library ^{1,6} | 50 | | 5 | 55 | 38 | 38 | 38 | 38 | 0 |
| Preschool/After-School ⁷ | 84 | | 25 | 109 | 53 | 0 | 53 | 0 | 0 |
| Admin/Maintenance staff | | | 5 | 5 | 5 | 5 | 5 | 5 | 5 |
| Outdoor Baseball/Soccer Games | | | | | | | | | |
| Baseball Games ^{1,3,8} | 120 | 16 | 3 | 139 | 0 | 0 | 0 | 48 | 0 |
| Soccer Games ^{1,3,9} | 180 | 24 | 9 | 213 | 0 | 0 | 43 | 0 | 77 |
| | | | | | | | | | |
| | | | Pear | k Demand | 182 | 212 | 225 | 218 | 186 |

PROPOSED SITE PLAN



CURRENT SITE PROPOSAL



LANDSCAPE PLAN



SITE ACCESS



FIELD ACCESS & **ENCLOSURE**



NEW SITE PATHWAYS



BIKE SHARE



PARKING PAVING & PLANTING

LANDSCAPE



PROVIDE BUILDING SCREENING



SITE TOPOGRAPHY



READING GARDEN



RAINWATER BIORETENTION

RECREATION



INFORMAL RECREATION





LANDSCAPE **SPECTATOR SPACE**



ACTIVATE BUILDING FACADE

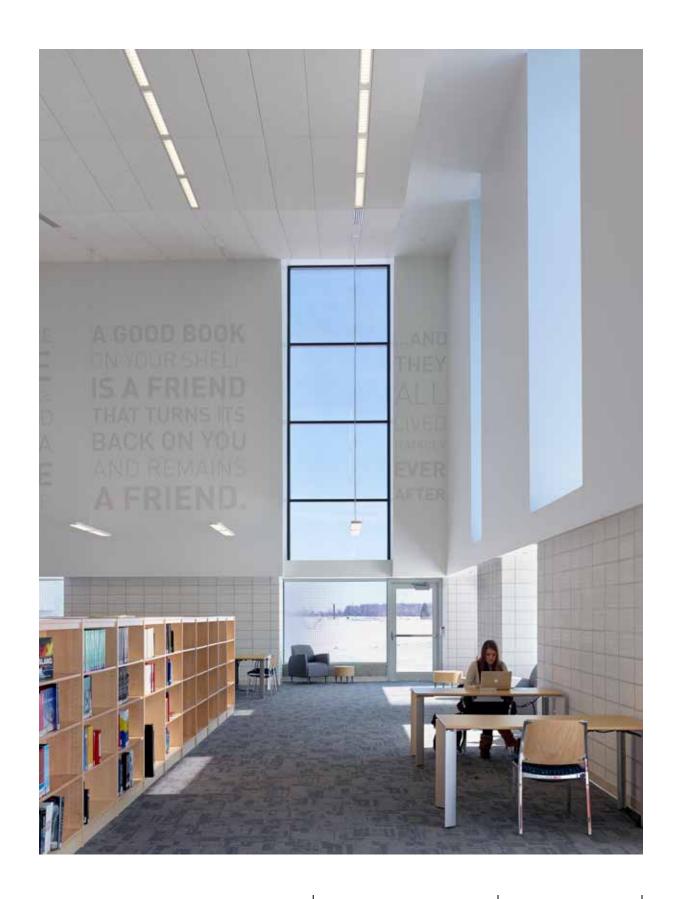
NATURE PLAY

SPORT FIELDS / FENCING / LIGHTING



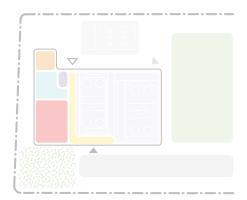
BUILDING PRINCIPLES

- DESIGN TO THE STREET AND THE PARK
- EXTEND PROGRAMMING TO EXTERIOR
- CREATE A MEANINGFUL SECOND FLOOR EXPERIENCE
- INTEGRATED PUBLIC LIBRARY
- VISIBLE SITE AND BUILDING ENTRY
- PROGRAM VISIBILITY AND FUNCTIONAL DISTRIBUTION
- DYNAMIC SOCIAL HUB SPACE
- OPEN, INVITING, BRIGHT, ACTIVE, ENGAGING



OPTION 1 OPTION 2 OPTION 3

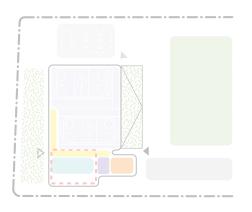


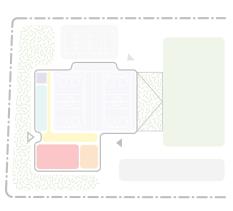


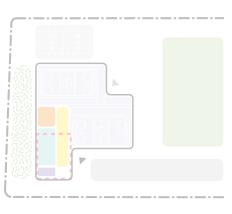




OPTION B
Fitness at Corner

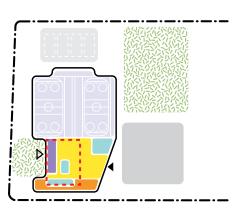


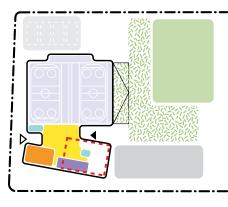




OPTION C
Library at Corner

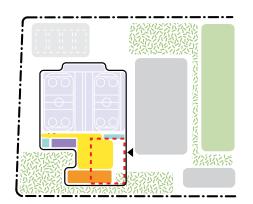


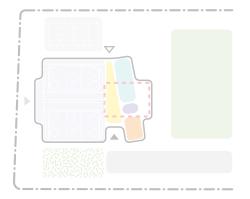




OPTION D
Community
Facing Fields

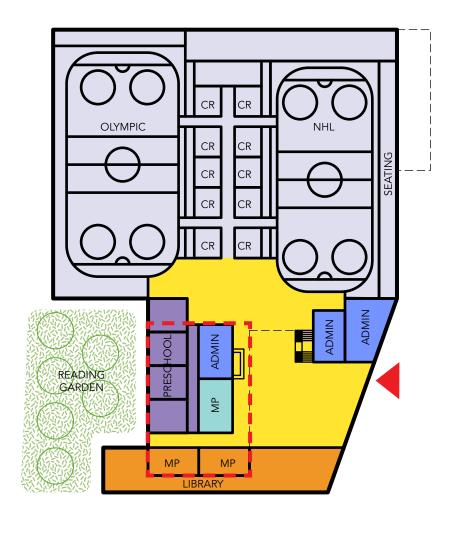




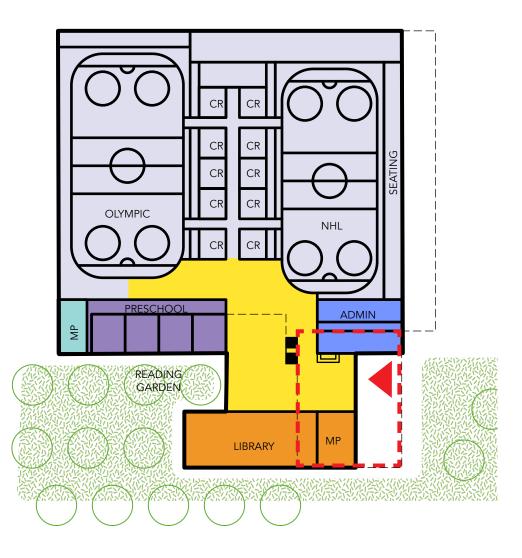


BUILDING REFINEMENT

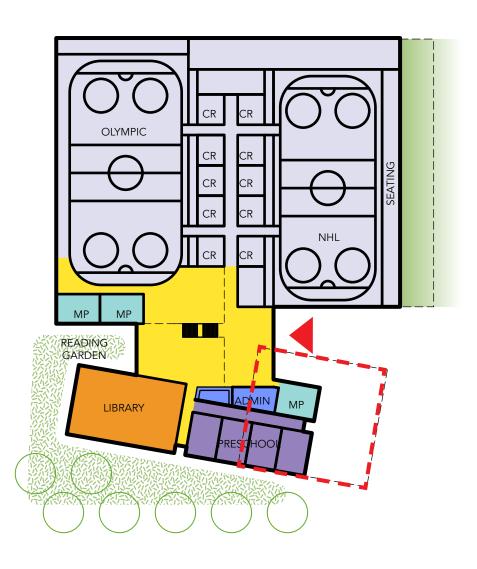
SCHEME 1



SCHEME 2



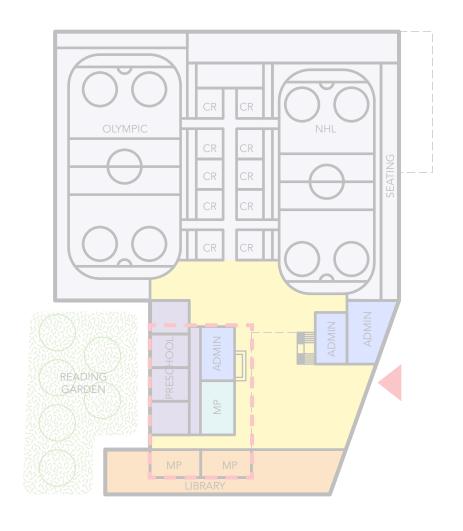
SCHEME 3

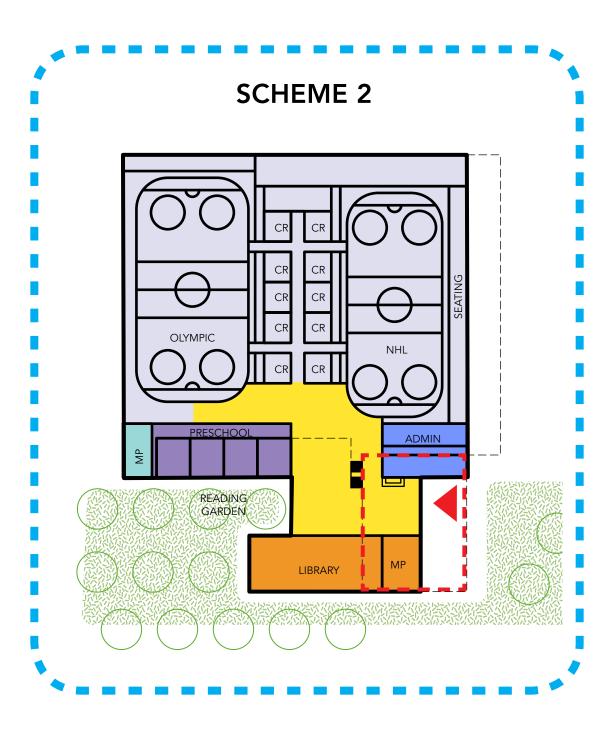


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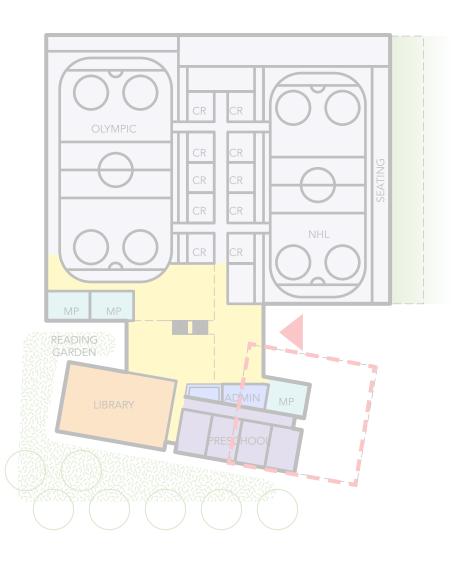
BUILDING REFINEMENT

SCHEME 1

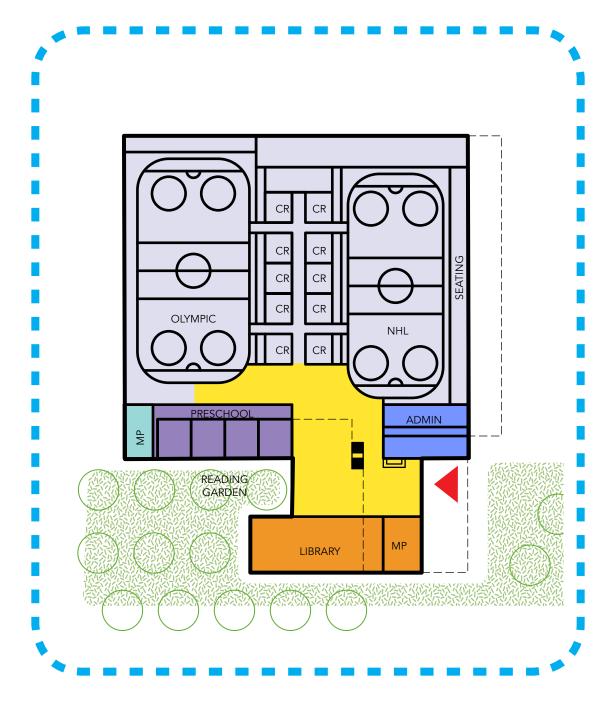








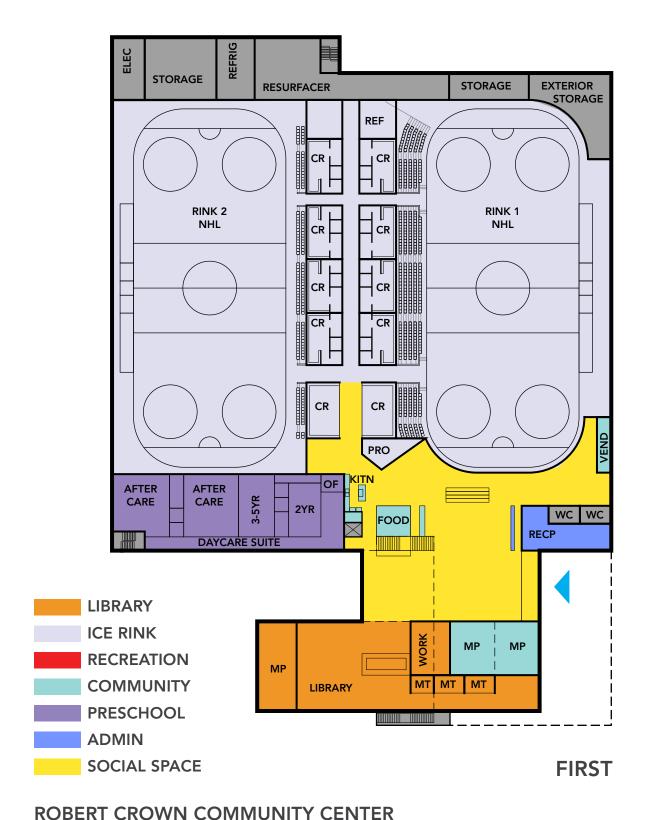
BUILDING REFINEMENT

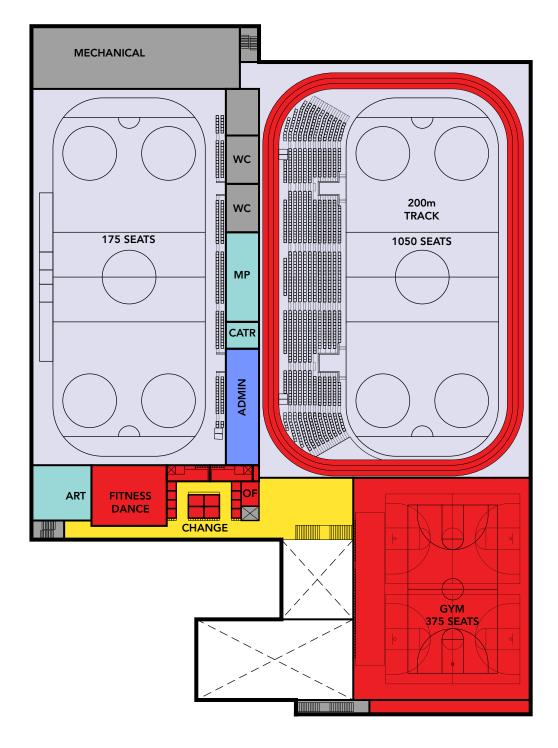


DESIGN CRITERIA:

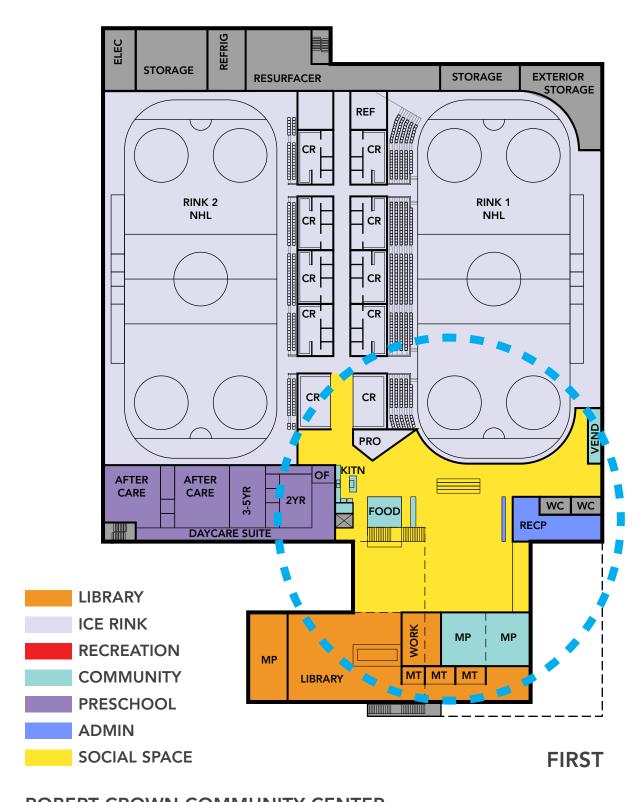
- RAISED GYM / COVERED PORCH
- LIBRARY FACING THE STREET **AND ENTRY**
- SEPARATE PRE-SCHOOL AREA
- ENTRY LOBBY WITH VIEWS **DIRECTLY THROUGH TO EXTERIOR GARDEN SPACE**
- LOBBY WITH DIRECT ACCESS AND VIEWS TO ALL FUNCTIONS

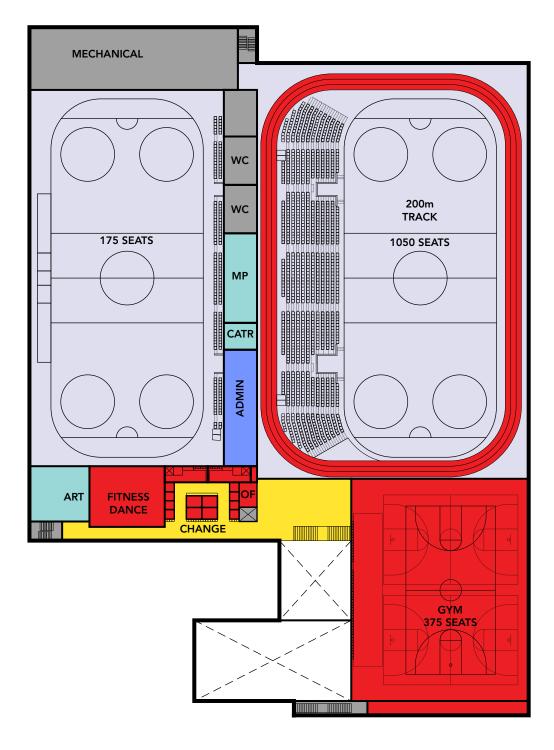
FLOOR PLANS





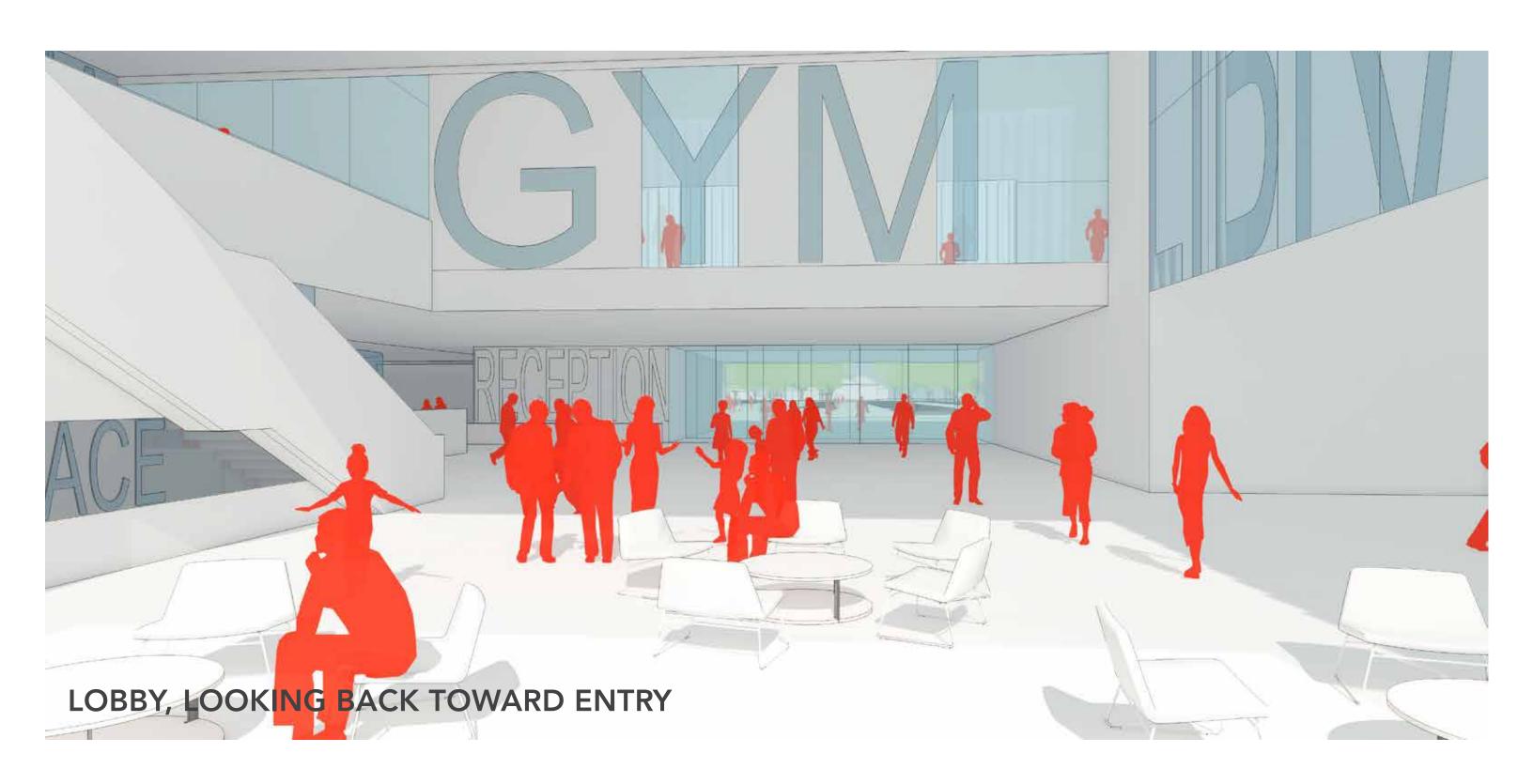
09/25/2017



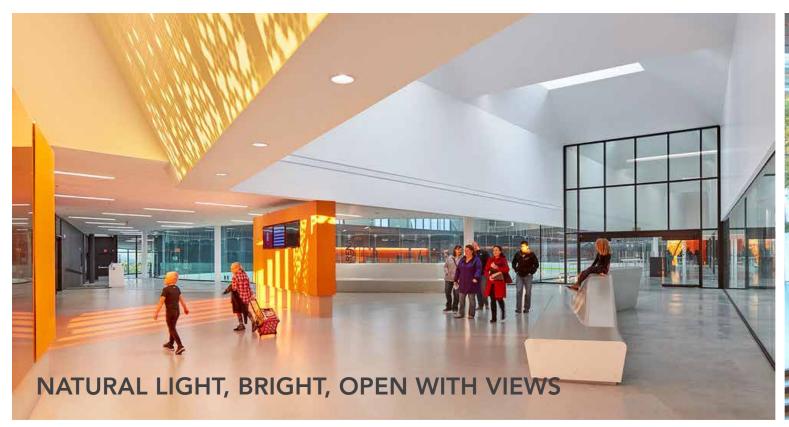


SECOND

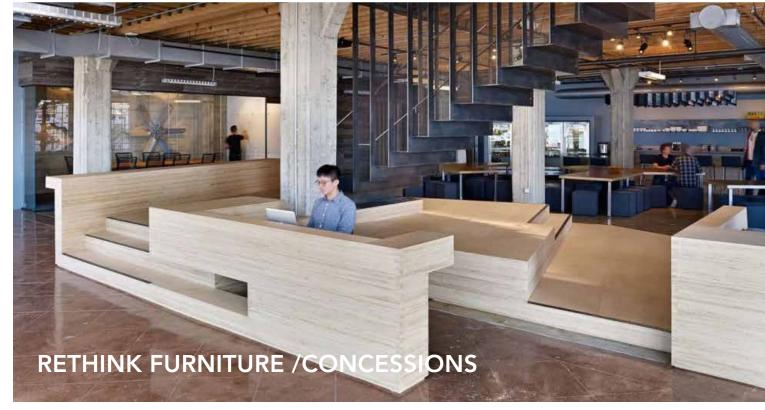




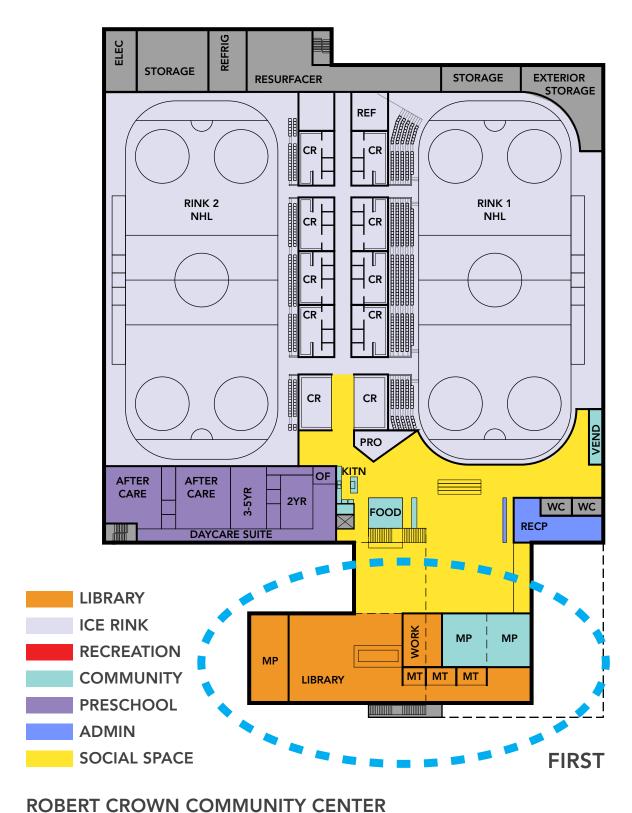
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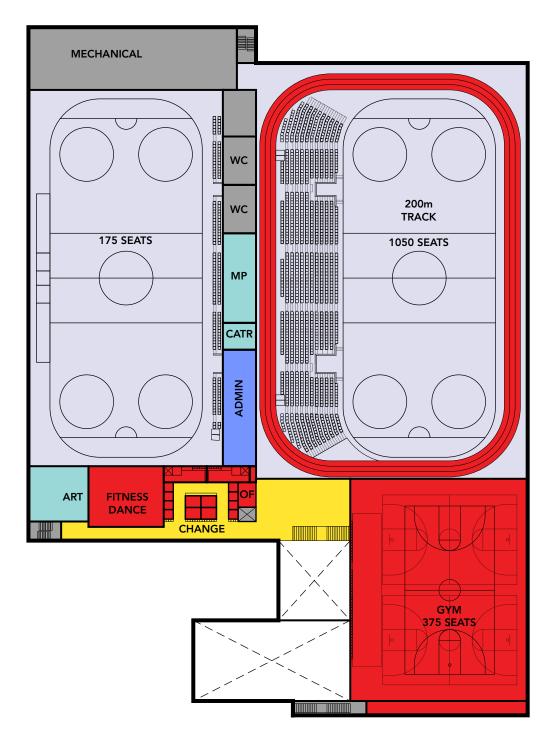




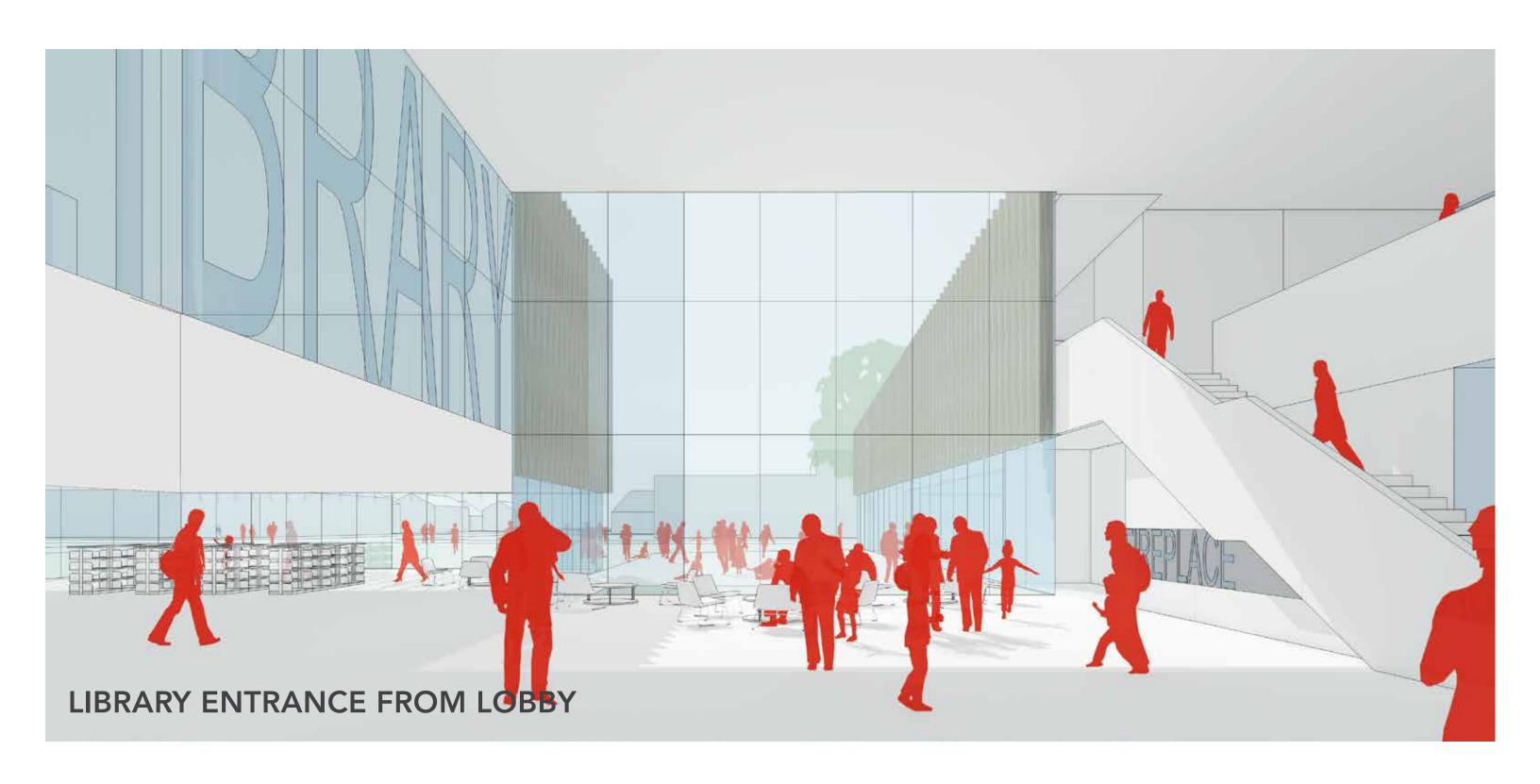




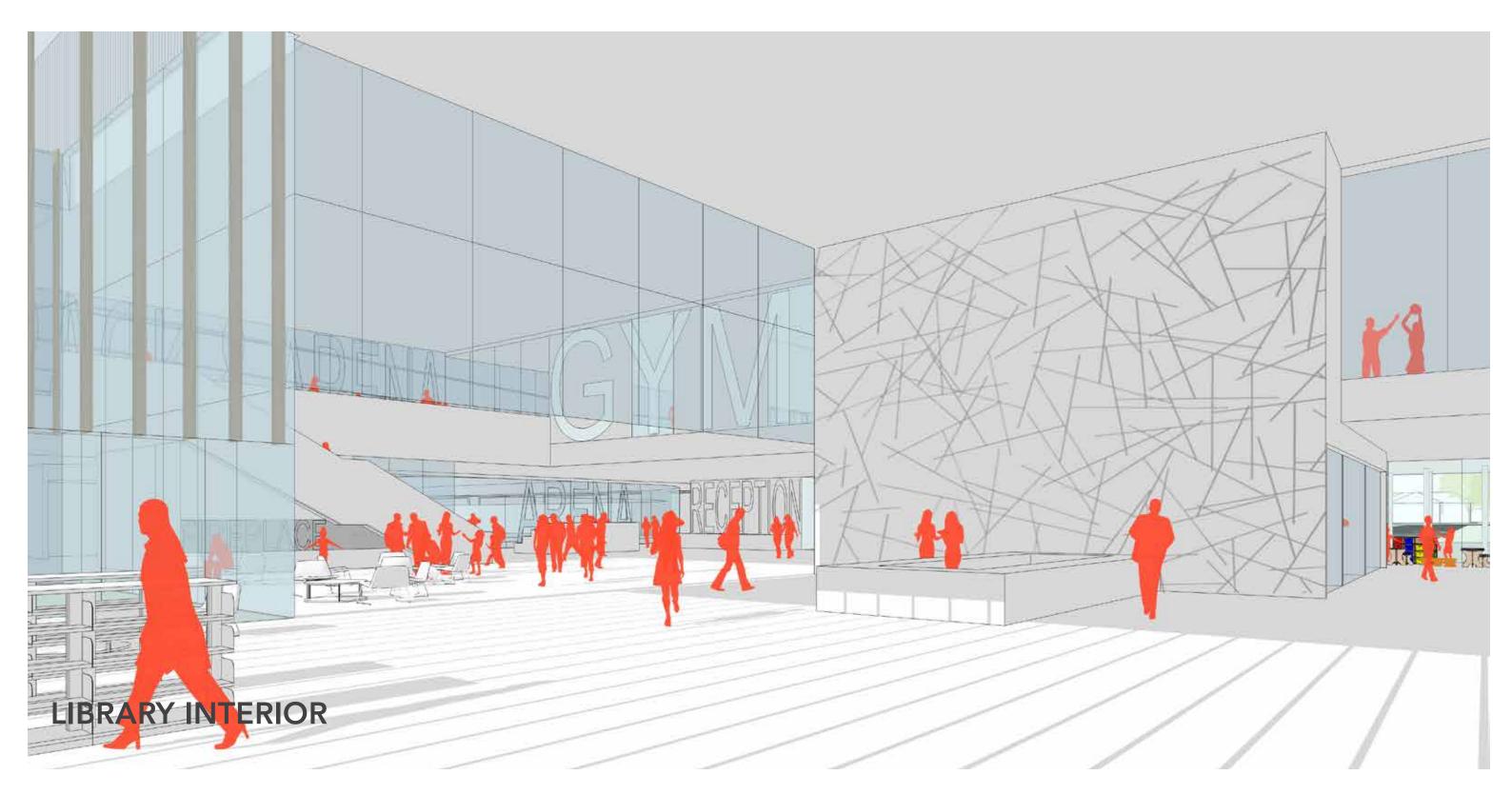




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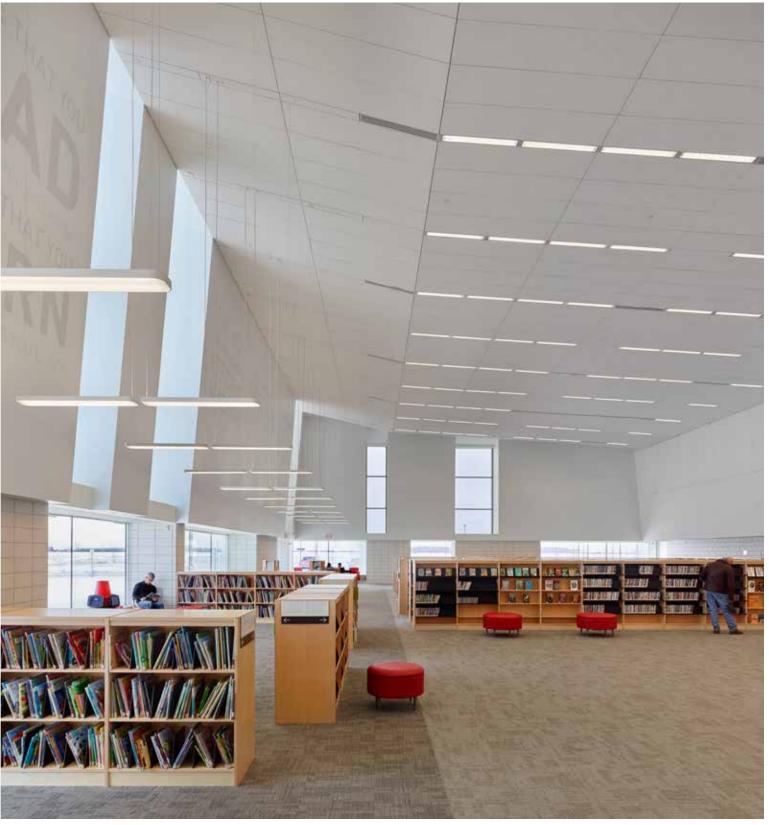




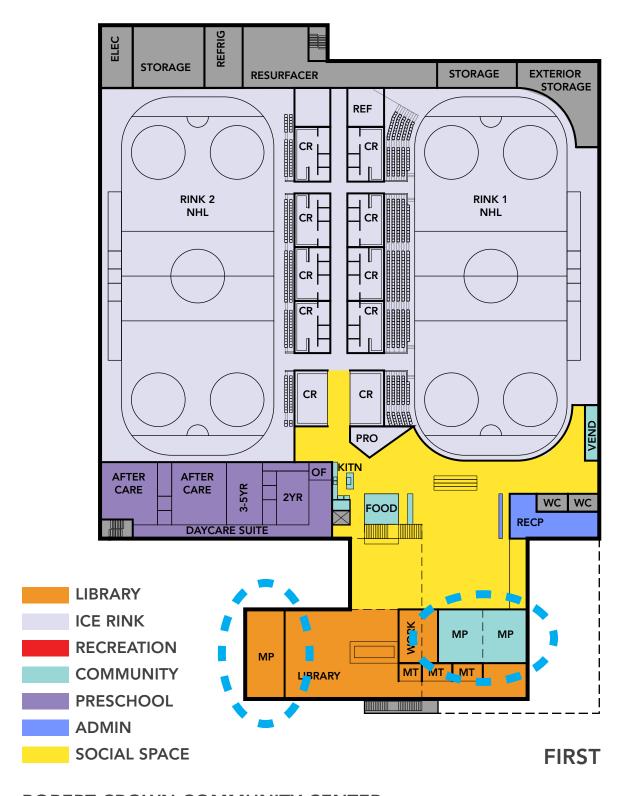


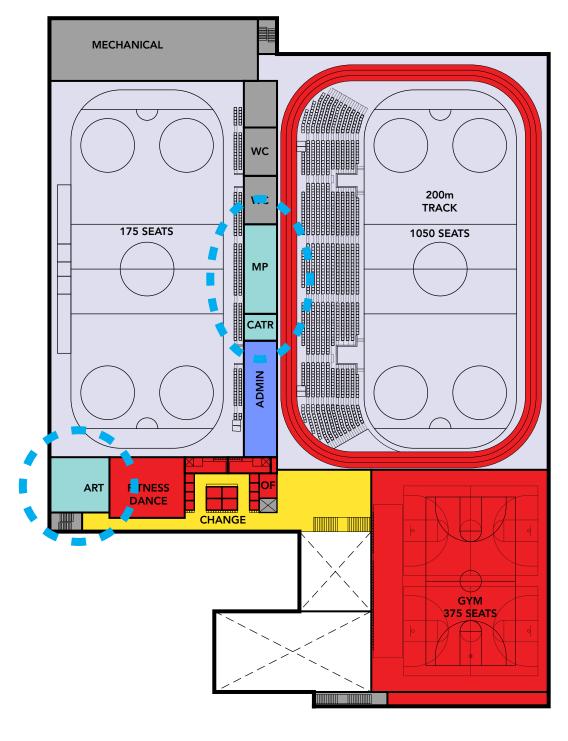






MULTI-PURPOSE





SECOND

MULTI-PURPOSE

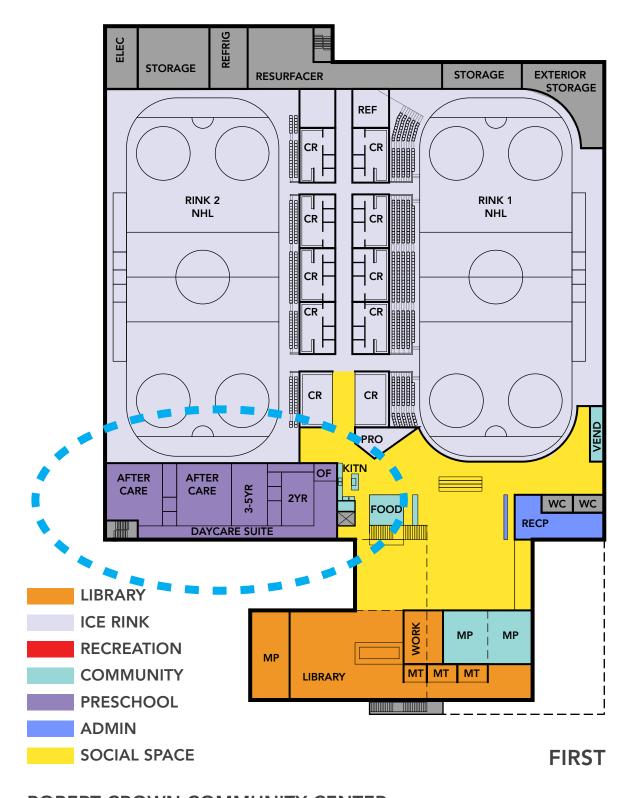


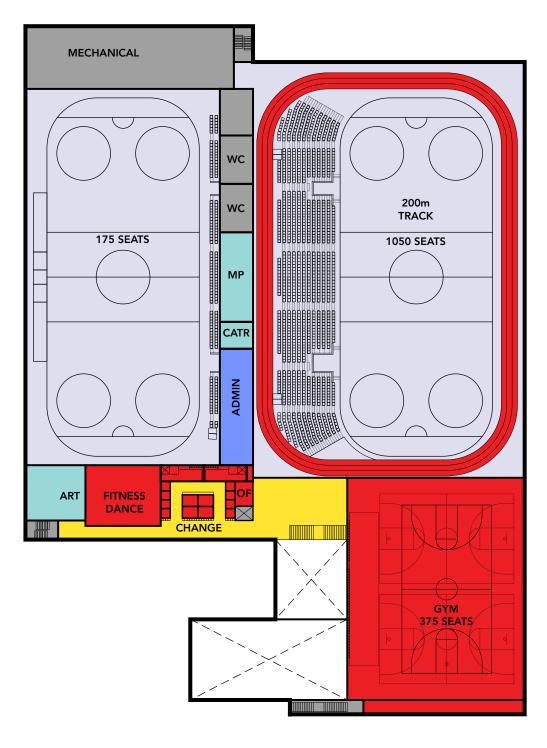






PRE-SCHOOL





SECOND

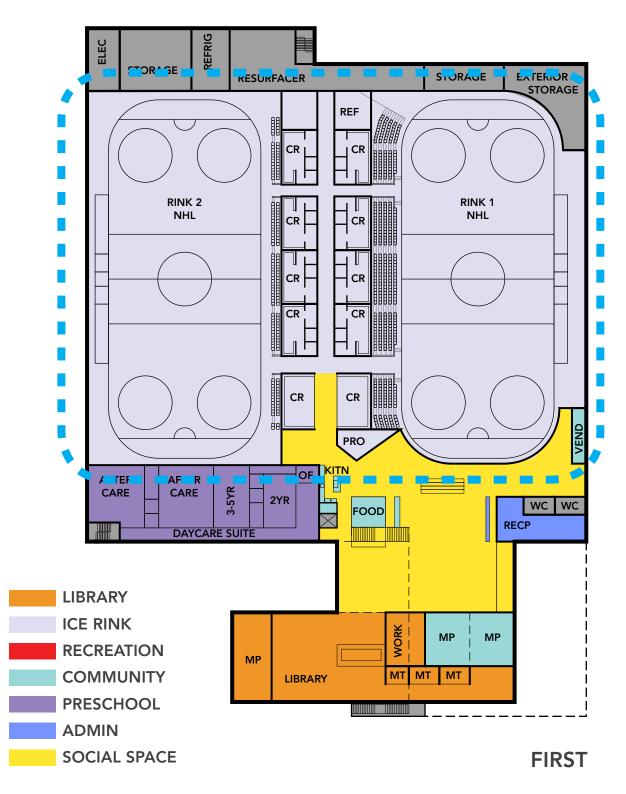
PRESCHOOL

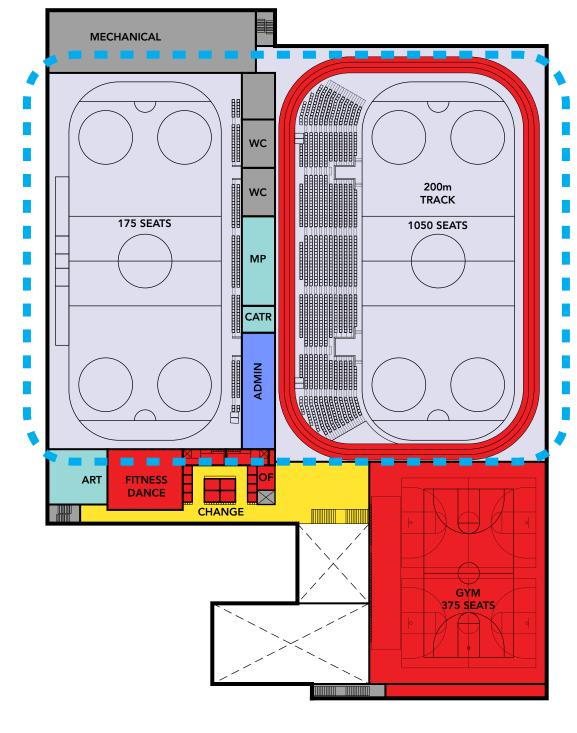




- INDIVIDUAL TOILET ROOMS
- SEPARATE OFFICES AND SUPPORT SPACE FOR STAFF
- ACCESS TO OUTDOORS
- NATURAL LIGHT

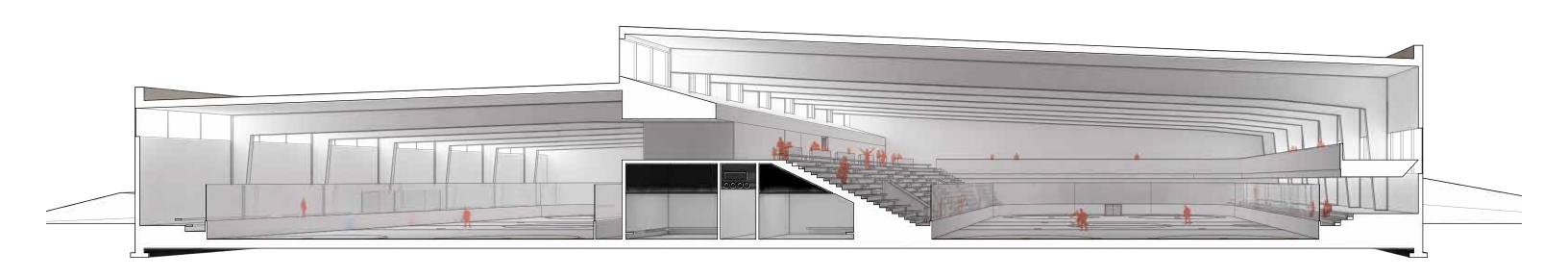
ICE ARENAS





SECOND

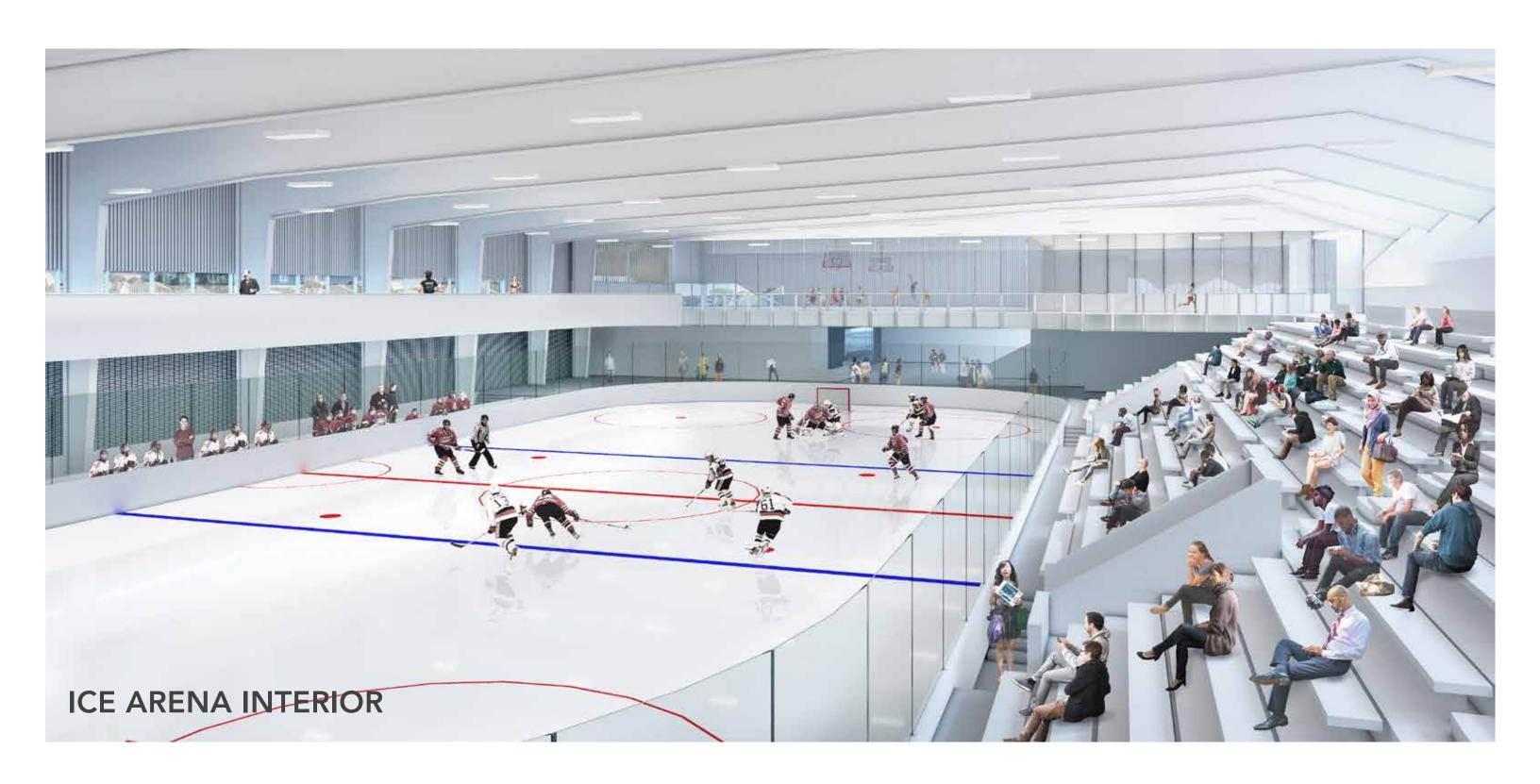
ICE ARENAS



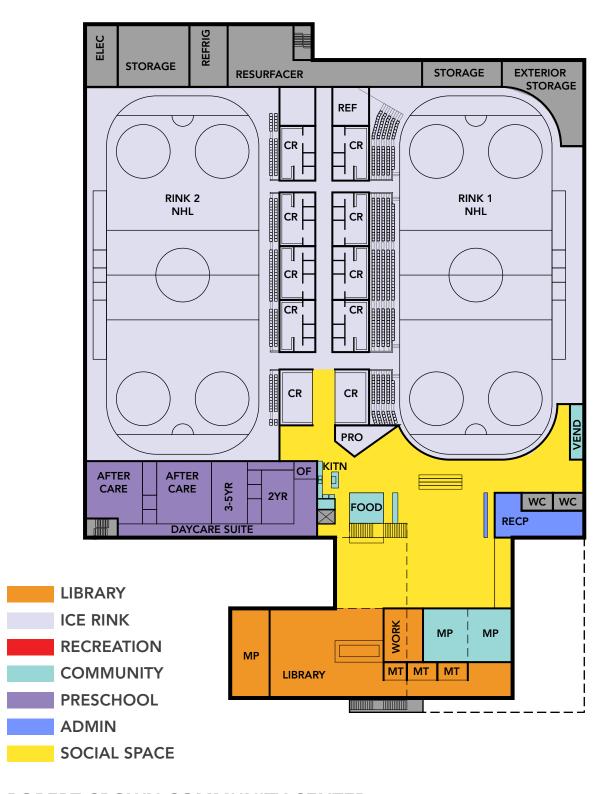


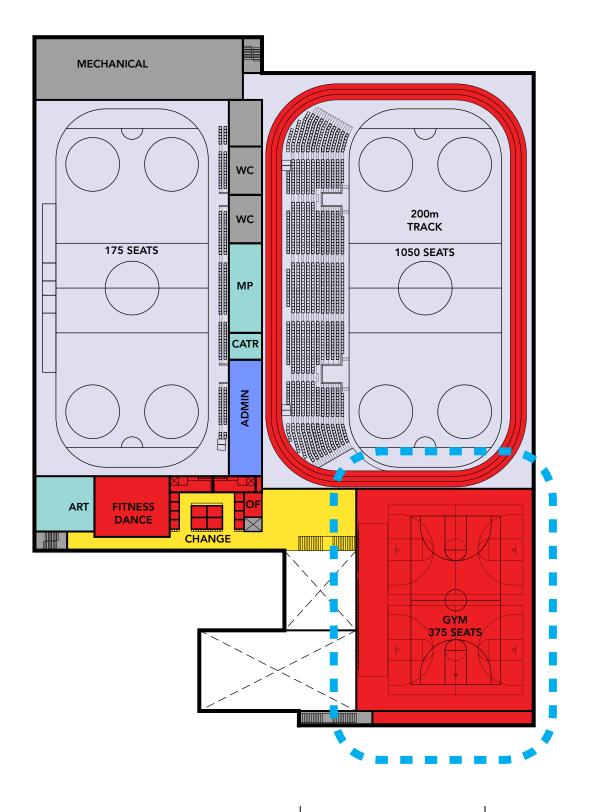


ICE ARENAS



GYMNASIUM





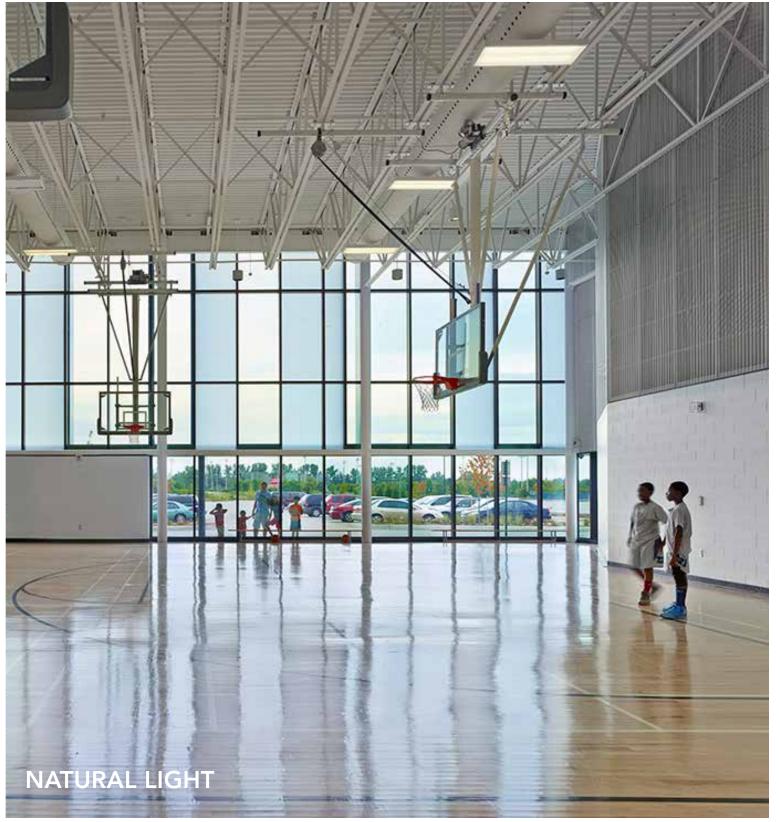
GYMNASIUM



GYMNASIUM

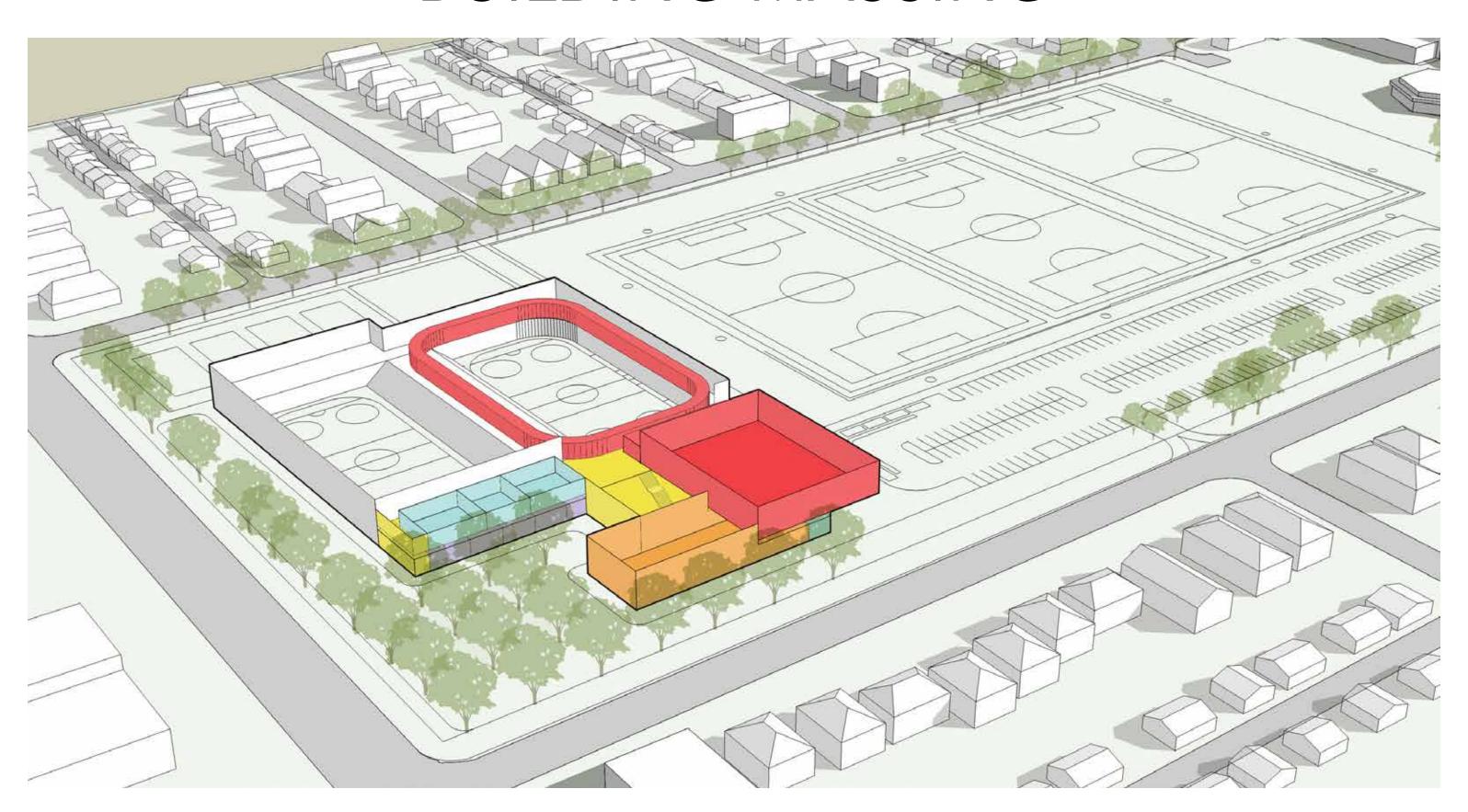






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BUILDING MASSING



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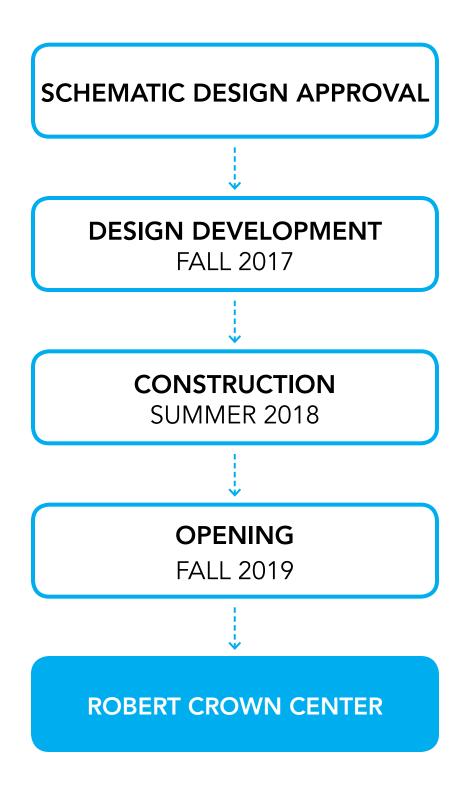








PROJECT SCHEDULE



THANK YOU



FUNDRAISING UPDATE

- Funds pledged to date \$9.4 million
- Total gifts and pledges to date 396
- Initial fundraising goal \$10 million
- Revised fundraising goal to end of project \$15 million
- Fundraising to date completed without schematic design or construction schedule – shows high public demand



CAPITAL CONSTRUCTION

| Funding Sources | 2016 | 2017 | 2018 | 2019 | 2020 | Total |
|--------------------------------------|-----------|-----------|------------|------------|-----------|------------|
| City/Library Total Funding | | | | | | 19,500,000 |
| Bond Proceeds (Property Tax) | 1,000,000 | 1,400,000 | 7,000,000 | 3,100,000 | | 12,500,000 |
| Bond Proceeds (Tax Abated) | | | | 4,500,000 | | 4,500,000 |
| Transfer from Parking Fund | | | 1,500,000 | | | 1,500,000 |
| Transfer from Sewer Fund | | | | 1,000,000 | | 1,000,000 |
| Friends of Crown | | | | | | 15,000,000 |
| Fundraising 2016-2020 | | | 4,500,000 | 2,000,000 | 2,000,000 | 8,500,000 |
| Line of Credit/Fundraising 2021-2024 | | | | | 1,500,000 | 1,500,000 |
| New Fundraising Goal | | | | 3,000,000 | 2,000,000 | 5,000,000 |
| Total Sources | 1,000,000 | 1,400,000 | 13,000,000 | 13,600,000 | 5,500,000 | 34,500,000 |



CAPITAL CONSTRUCTION

<u>Uses</u>

- Estimated total project cost = \$40,000,000 \$46,000,000
- Detailed costs estimate included in schematic design discussion
- Sources of increased cost estimate discussed on next slide

| Funding Uses | 2016 | 2017 | 2018 | 2019 | 2020 | Total |
|--|---------|-----------|-----------|------------|-----------|------------|
| Fundraising - Contractual Services | 330,000 | 350,000 | 70,000 | | | 750,000 |
| Building Construction | | | 7,000,000 | 14,000,000 | 6,000,000 | 27,000,000 |
| Site Construction | | | | 4,000,000 | 3,000,000 | 7,000,000 |
| Soft Costs (Architectural/Engineering) | | 1,000,000 | 2,000,000 | 2,000,000 | 250,000 | 5,250,000 |
| Total Expenditures | 330,000 | 1,350,000 | 9,070,000 | 20,000,000 | 9,250,000 | 40,000,000 |



SOURCES OF COST INCREASE

- Construction cost increases
 - Construction cost inflation (3% annually) = \$4,778,000
- Total square footage increased based on community demand
 - -25,000 sq. ft. x \$230 per sq. ft. = \$5,750,000
- Fundraising costs (CCS) = \$750,000
- Better identification of costs not available in 2013



CAPITAL CONSTRUCTION

Schematic Design Cost Estimate performed by McHugh Construction.

| Building Costs | \$31,000,000 |
|-----------------------|--------------|
| | T |

Site Costs \$8,500,000

Soft Costs \$5,000,000

Subtotal \$44,500,000

Contingency (4%) \$1,780,000

Project Total \$46,280,000



CAPITAL CONSTRUCTION

Fund Balance

- Total sources = \$34,500,000
- Total uses = \$40,000,000
- Required revenues to balance = \$5,500,000

| Fund Balance | 2016 | 2017 | 2018 | 2019 | 2020 |
|---------------------|---------|---------|-----------|-------------|-------------|
| Net Surplus/Deficit | 670,000 | 50,000 | 3,930,000 | (6,400,000) | (3,750,000) |
| Beginning Balance | - | 670,000 | 720,000 | 4,650,000 | (1,750,000) |
| Ending Balance | 670,000 | 720,000 | 4,650,000 | (1,750,000) | (5,500,000) |



OPERATING BUDGET

Operating Revenues

| Year | Ice Rink and Camp Program Revenues | Community Center Program Revenues | General Fund Subsidy | Total Revenue |
|-------------|------------------------------------|-----------------------------------|-------------------------|---------------|
| 2017 (act.) | 1,050,000 | 380,000 | 743,824 | 2,173,824 |
| 2020 | 1,856,262 | 383,741 | 743,824 | 2,983,827 |
| 2021 | 2,056,262 | 395,253 | 758,700 | 3,210,216 |
| 2022 | 2,056,262 | 395,253 | 773,874 | 3,225,390 |
| 2023 | 2,056,262 | 395,253 | 789,352 | 3,240,867 |
| 2024 | 2,159,075 | 415,016 | 805,139 | 3,379,230 |
| 2025 | 2,159,075 | 415,016 | 821,242 | 3,395,333 |
| ••• | ••• | ••• | ••• | |
| 2039 | 2,893,367 | 556,161 | 1,105,283 | 4,554,811 |

Growth Rates:

Program Revenues: 5% every 3 years

General Fund Subsidy: 2% annually



OPERATING BUDGET

Operating Expenses

| Year | Ice Rink Program Expenses | Community Center Program Expenses | Total Expenditures |
|-------------|---------------------------|-----------------------------------|--------------------|
| 2017 (act.) | 1,261,671 | 912,153 | 2,173,824 |
| 2020 | 1,670,476 | 979,831 | 2,650,307 |
| 2021 | 1,720,590 | 1,009,226 | 2,729,816 |
| 2022 | 1,755,002 | 1,029,410 | 2,784,413 |
| 2023 | 1,790,102 | 1,049,999 | 2,840,101 |
| 2024 | 1,825,904 | 1,070,999 | 2,896,903 |
| 2025 | 1,862,422 | 1,092,419 | 2,954,841 |
| ••• | ••• | ••• | ••• |
| 2039 | 2,506,575 | 1,470,252 | 3,976,827 |

Growth Rate:

Program Expenses: 2% annually



OPERATING BUDGET

Operating Net

| Year | Total Revenue | Total Expenditures | Net Surplus |
|-------------|---------------|--------------------|-------------|
| 2017 (act.) | 2,173,824 | 2,173,824 | _ |
| 2020 | 2,983,827 | 2,650,307 | 333,520 |
| 2021 | 3,210,216 | 2,729,816 | 480,400 |
| 2022 | 3,225,390 | 2,784,413 | 440,977 |
| 2023 | 3,240,867 | 2,840,101 | 400,766 |
| 2024 | 3,379,230 | 2,896,903 | 482,327 |
| 2025 | 3,395,333 | 2,954,841 | 440,492 |
| ••• | ••• | ••• | ••• |
| 2039 | 4,554,811 | 3,976,827 | 577,985 |



MAINTENANCE FUND

Maintenance Fund Balance

| Year | Operating Net Surplus | Transfer to debt service fund | Transfer to Robert Crown Maintenance Fund | Ending balance - Crown Maintenance Fund |
|-------------|--------------------------|-------------------------------|---|--|
| 2017 (act.) | - | - | - | - |
| 2020 | 333,520 | - | 333,520 | 333,520 |
| 2021 | 480,400 | 309,516 | 170,884 | 504,404 |
| 2022 | 440,977 | 305,563 | 135,414 | 639,818 |
| 2023 | 400,766 | 305,463 | 95,303 | 735,121 |
| 2024 | 482,327 | 305,213 | 177,114 | 912,235 |
| 2025 | 440,492 | 309,813 | 130,679 | 1,042,914 |
| ••• | ••• | ••• | | ••• |
| 2039 | 577,985 | 299,788 | 278,197 | 3,064,346 |

Notes:

Debt service transfer supports \$4.5 million in tax abated bonds for construction



COMMUNITY BENEFIT

- Robert Crown is currently most used public facility in Evanston with 100-150,000 visits per year
- With new library, expanded day care, second full rink, running track, larger gym, and three turf fields, visits are expected to soar to 150-200,000 per year
- Over 50-60 year life span, Robert Crown will host well over 10 million visits
- New branch of Evanston Public Library in underserved neighborhood
- Shared community investment and resource



QUESTIONS?



STEPS TONIGHT

- Approval of RFP for construction management services
- Approval of schematic design
- Authorization of contract amendment for design development and construction document services by Woodhouse Tinucci Architects, LLC
- Approval of contract amendment for fundraising consultant services with Community Counselling Services, LLC
- Special Order of Business
 - Schematic design presentation by WTA
 - Project funding presentation

